FINANCIAL STATEMENTS

DIRECTORS' REPORT

The Directors have pleasure in submitting their report together with the audited financial statements of the Group and the Company for the financial year ended 31 March 2023.

PRINCIPAL ACTIVITIES

The Company is an investment holding company, principally engaged in the provision of management services to its subsidiaries.

The principal activities and other information of the subsidiaries are as disclosed in Note 16 to the financial statements.

RESULTS

	Group RM'000	Company RM'000
Net profit for the financial year	119,473	12,556

RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the financial statements.

In the opinion of the Directors, the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature.

DIVIDEND

The amount of dividend declared and paid by the Company since the end of the previous financial year was as follows:

	RM'000
In respect of the financial year ended 31 March 2022:	
Final single-tier dividend of 2.5 sen per ordinary share declared on 26 July 2022 and paid on 31 October 2022	19,577

OPTIONS GRANTED OVER UNISSUED SHARES

No options were granted to any person to take up unissued shares of the Company since the beginning of the financial year to the date of this report.

SUBSEQUENT EVENT

There are no significant adjusting events after the statements of financial position date up to the date when the financial statements are authorised for issuance.

SHARE CAPITAL AND DEBENTURES

There were no changes in the issued and paid-up capital of the Company during the financial year.

On 26 October 2022, the Group issued an additional RM200,000,000 nominal value subordinated medium term notes ("MTN") which qualifies as Tier-2 capital under the Risk-Based Capital Framework for Insurers ("RBC") issued by Bank Negara Malaysia ("BNM"). The subordinated MTN carries a tenure of ten (10) years from issue date on a 10-years, non-callable 5-year basis with a fixed interest rate of 5.21% per annum payable semi-annually in arrears.

DIRECTORS

The names of the Directors of the Company and its subsidiaries in office since the beginning of the financial year to the date of this report are:

	Directors of the entities						
	Holding Company	Subsidiaries					
Name of Directors	MNRB*	Malaysian Re*	Takaful IKHLAS Family*	Takaful IKHLAS General*	MRDL*	MSSB*	SSB*
Datuk Johar Che Mat	✓	-	✓	✓	✓	-	-
George Oommen	✓	✓	✓	-	✓	-	-
Khalid Sufat	✓	✓	-	-	-	-	-
Junaidah Mohd Said	✓	-	-	-	-	-	-
Zaida Khalida Shaari	✓	-	-	-	-	-	-
Dato' Wan Roshdi Wan Musa	✓	-	-	-	-	-	-
Zaharudin Daud	-	✓	✓	✓	✓	-	-
Rosinah Mohd Salleh	-	-	-	✓	-	-	-
Arul Sothy S Mylvaganam	-	-	-	✓	-	-	-
Shareen Ooi Bee Hong	-	-	✓	-	-	-	-
Woon Tai Hai	-	-	✓	✓	-	-	-
Velayudhan Harikes	-	✓	-	-	-	-	-
Dato' Amirudin Abdul Halim	-	-	-	✓	-	-	-
Rizal Mohd Zin	-	-	-	-	-	Appointed on 1 April 2023	✓

DIRECTORS (CONT'D.)

The names of the Directors of the Company and its subsidiaries in office since the beginning of the financial year to the date of this report are (cont'd.):

	Directors of the entities						
	Holding Company	Subsidiaries					
Name of Directors	MNRB*	Malaysian Re*	Takaful IKHLAS Family*	Takaful IKHLAS General*	MRDL*	MSSB*	SSB*
Dr. Wan Zamri Wan Ismail	-	-	-	✓	-	-	-
Sharmini Perampalam	-	-	-	-	-	Appointed on 9 December 2022	Appointed on 9 December 2022
Md Azmi Abu Bakar	-	-	Appointed on 1 October 2022	-	-	-	-
Azizul Mohd Said	-	-	Appointed on 1 March 2023	-	-	-	-
Datin Joanne Marie Lopez	-	Appointed on 1 April 2023	-	-	-	-	-
Zainudin Ishak	-	-	-	-	Resigned on 1 April 2023	Resigned on 1 April 2023	-
Norazman Hashim	-	-	-	-	-	Retired on 11 December 2022	Retired on 11 December 2022
Noor Rida Hamzah	-	-	Resigned on 21 September 2022	-	-	-	-
Datin Zaimah Zakaria	-	Resigned on 1 April 2023	-	-	-	-	-

In accordance with Clause 91 of the Company's Constitution, George Oommen and Dato' Wan Roshdi Wan Musa will be retiring at the forthcoming Annual General Meeting and, being eligible, offer themselves for re-election.

* MNRB - MNRB Holdings Berhad
Malaysian Re - Malaysian Reinsurance Berhad
Takaful IKHLAS Family - Takaful Ikhlas Family Berhad
Takaful IKHLAS General - Takaful Ikhlas General Berhad
MRDL - Malaysian Re (Dubai) Ltd.
MSSB - MMIP Services Sdn. Bhd.
SSB - Sinar Seroja Berhad

DIRECTORS' BENEFITS

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangement to which the Company or its subsidiaries were a party, whereby the Directors might acquire benefits by means of acquisition of shares in or debentures of the Company or any other body corporate.

Since the end of the previous financial year, no Director has received or become entitled to receive any benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the Directors from the Company or the fixed salary and benefits receivable as a full-time employee of the Company as disclosed in Notes 9, 10 and 31 to the financial statements or benefits receivable from related corporations) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest to be disclosed under Part 1, Section 3 of the Fifth Schedule of the Companies Act, 2016.

During the financial year, the Company purchased Directors and Officers Liability Takaful cover to provide indemnity to all directors of the MNRB Group for a limit of RM50 million at a contribution of RM100,430.

DIRECTORS' INTEREST

According to the register of Directors' shareholdings, none of the Directors in office at the end of the financial year had any interest in shares of the Company or its related corporation during the financial year.

OTHER STATUTORY INFORMATION

(a) Before the income statements, statements of comprehensive income and statements of financial position of the Group and the Company were made out, the Directors took reasonable steps:

  (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and satisfied themselves that there were no known bad debts and that adequate allowance had been made for doubtful debts; and

  (ii) to ensure that any current assets which were unlikely to realise their values as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected to realise.

(b) At the date of this report, the Directors are not aware of any circumstances which would render:

  (i) it necessary to write-off any bad debts or the amount of the allowance for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; and

  (ii) the values attributed to the current assets in the financial statements of the Group and of the Company misleading.

OTHER STATUTORY INFORMATION (CONT'D.)

(c) At the date of this report, the Directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

(d) At the date of this report, the Directors are not aware of any circumstances not otherwise dealt with in this report or in the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

(e) As at the date of this report, there does not exist:

(i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or

(ii) any contingent liability of the Group or of the Company which has arisen since the end of the financial year other than those arising in the normal course of business of the Group and the Company.

(f) In the opinion of the Directors:

(i) no contingent liability or other liability has become enforceable or is likely to become enforceable within the period of twelve (12) months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet their obligations when they fall due; and

(ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Company for the financial year in which this report is made.

For the purpose of paragraphs (e)(ii) and (f)(i) above, contingent or other liabilities do not include liabilities arising from reinsurance, takaful and retakaful contracts underwritten in the ordinary course of business of the reinsurance/ retakaful and takaful subsidiaries and associate companies.

AUDITORS AND AUDITORS' REMUNERATION

The retiring auditors, Messrs. Ernst & Young PLT, have expressed their willingness to accept re-appointment. Details of the auditors' remuneration for their service as auditors are disclosed in Note 9 to the financial statements.

Signed on behalf of the Board in accordance with a resolution of the Directors dated 22 June 2023.

Datuk Johar Che Mat | **Khalid Sufat**

Kuala Lumpur, Malaysia

STATEMENT BY DIRECTORS

PURSUANT TO SECTION 251(2) OF THE COMPANIES ACT, 2016

We, Datuk Johar Che Mat and Khalid Sufat, being two of the Directors of MNRB Holdings Berhad, do hereby state that, in the opinion of the Directors, the accompanying financial statements set out on pages 138 to 320 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia, so as to give a true and fair view of the financial position of the Group and of the Company as at 31 March 2023 and of the results and the cash flows of the Group and of the Company for the year then ended.

Signed on behalf of the Board in accordance with a resolution of the Directors dated 22 June 2023.

Datuk Johar Che Mat **Khalid Sufat**

Kuala Lumpur, Malaysia

STATUTORY DECLARATION

PURSUANT TO SECTION 251(1)(B) OF THE COMPANIES ACT, 2016

I, Sharmini Perampalam (MIA membership no. 20010), being the officer primarily responsible for the financial management of MNRB Holdings Berhad, do solemnly and sincerely declare that the accompanying financial statements set out on pages 138 to 320 are in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by)
the above named Sharmini Perampalam)
at Kuala Lumpur in Wilayah Persekutuan)
on 22 June 2023.) **Sharmini Perampalam**

Before me,

Commissioner for Oaths

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF MNRB HOLDINGS BERHAD
(INCORPORATED IN MALAYSIA)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Opinion

We have audited the financial statements of MNRB Holdings Berhad, which comprise the statements of financial position as at 31 March 2023 of the Group and of the Company, and the income statements, statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 138 to 320.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 March 2023, and of their financial performance and their cash flows for the year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia.

Basis for opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' responsibilities for the audit of the financial statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence and other ethical responsibilities

We are independent of the Group and of the Company in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By-Laws") and the International Code of Ethics for Professional Accountants (including International Independence Standards) ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current year. These matters were addressed in the context of our audit of the financial statements of the Group and the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the Auditors' responsibilities for the audit of the financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis of our audit opinion on the accompanying financial statements.

Key audit matters (cont'd.)

1. Insurance/takaful contract liabilities of the Group

The Group's insurance/takaful contract liabilities as at 31 March 2023 amounted to RM8.2billion (as disclosed in Note 20 to the financial statements) or approximately 84% of its total liabilities. The insurance/takaful contract liabilities include the following liabilities of the reinsurance/retakaful subsidiary, Malaysian Reinsurance Berhad, and the takaful subsidiaries, Takaful Ikhlas General Berhad and Takaful Ikhlas Family Berhad:

(a) Premium/contribution and claim liabilities of the general reinsurance/retakaful and takaful businesses;

(b) Actuarial liabilities of the family retakaful and takaful businesses;

(c) Net asset value attributable to unitholders of the family takaful business; and

(d) Expense liabilities in respect of the shareholder's fund of the takaful and retakaful businesses.

These liabilities have been estimated based on standard actuarial valuation methodologies and other estimation models as allowed under the Risk-Based Capital Framework for Insurers and the Risk-Based Capital Framework for Takaful Operators issued by Bank Negara Malaysia as well as the accounting policies described in Notes 2.5, 2.6 and 2.7 to the financial statements for the valuation of the insurance/takaful contract liabilities of the Group.

The complexity of the actuarial valuation methodologies and other estimation models applied to derive the insurance/takaful contract liabilitites may give rise to estimation errors as a result of inadequate or incomplete data, the design and application of the relevant valuation models by the management's experts (i.e. the Appointed Actuaries) and the use of inappropriate assumptions. Significant professional judgement is applied by the Group in deriving the assumptions (as described in Note 3.2 to the financial statements) and any significant changes thereon may have a material effect on the insurance/takaful contract liabilities.

Our audit procedures were focused on the following key areas:

- Understanding and documenting the qualifications, objectivity and independence of the Appointed Actuaries tasked with estimating the insurance/takaful contract liabilities of the Group;

- Reviewing the reports prepared by the Appointed Actuaries in respect of the insurance/takaful contract liabilities of the Group;

- Assessing the valuation methodologies applied by the Group to derive the insurance/takaful contract liabilities;

- Assessing the design and testing the operating effectiveness of key internal controls over the actuarial valuation process with respect to financial reporting, including the bases used by the Group in determining and approving the key assumptions applied;

Key audit matters (cont'd.)

1. Insurance/takaful contract liabilities of the Group (cont'd.)

- Assessing the experience analyses of the reinsurance, retakaful and takaful businesses used during the setting of the key assumptions to derive the insurance/takaful contract liabilities and challenging the rationale applied by the Appointed Actuaries and management in deriving those assumptions. We have also also reviewed the impacts considered by the Group arising from the COVID-19 pandemic to the assumptions and the methodologies applied in deriving the valuation of the insurance/takaful contract liabilities. In addition and where appropriate, comparisons have also been made against other industry constituents and the experience of the respective subsidiaries;

- Testing the completeness and sufficiency of data used in the valuation of insurance/takaful contract liabilities including reviewing the data extraction process and reconciliations carried out by the Group. These tests also included control tests performed on selected samples of claims reserves, claims paid and reinsurance policies and retakaful and takaful certificates issued by the Group to ascertain the effectiveness of operating controls over the quality and accuracy of the underlying data;

- Performing audit tests on the model review process applied by management in respect of the family takaful business and independently reviewing the results thereon;

- Performing independent analyses and re-computation of the general reinsurance/retakaful/takaful contract liabilities for selected classes of business, focusing on the most significant business portfolio and those which may potentially result in significant deviations in estimates. We compared our independent analyses and re-computations to those performed by management to ascertain if the reserves were sufficient and within range of our independent analyses;

- Performing recomputation on the unearned premium reserves ("UPR")/unearned contribution reserves ("UCR") calculations produced by management and, thereafter, comparing the UPR/UCR against the unexpired risk reserves ("URR") valuations performed by the Appointed Actuaries to ascertain if adequate reserves have been established for the general reinsurance, retakaful and takaful businesses;

- Performing recomputation on the unearned wakalah fees ("UWF") calculations produced by management and, thereafter, comparing the UWF against the unexpired expense reserves ("UER") valuations performed by the Appointed Actuaries to ascertain if adequate reserves have been established for the shareholder's fund of the general retakaful and takaful businesses;

- Reviewing the UER valuations performed by the Appointed Actuary to ascertain if adequate reserves have been established for the shareholder's fund of the family takaful business;

- Reviewing the Liability Adequacy Test results performed by the reinsurance, retakaful and takaful subsidiaries;

- Auditing the fair value of financial assets and the adequacy of liabilities of the investment-linked funds of the family takaful business;

Key audit matters (cont'd.)

1. Insurance/takaful contract liabilities of the Group (cont'd.)

- Performing control tests over the creation and cancellation of units of the investment-linked funds as well as calculation of Net Asset Values; and

- Assessing the adequacy of disclosures made in the financial statements in respect of the insurance/takaful contract liabilities of the Group.

We have also engaged our Actuarial Services professionals in accordance with the requirements of International Standard on Auditing 620: *Reliance on the Work of an Auditors' Expert* to assist us in performing certain audit procedures on the insurance/takaful contract liabilities of the Group.

2. Tax recoverable of the Group and the Company

As disclosed in Note 22 to the financial statements, the Group and the Company are currently appealing against additional tax assessments and penalties raised by the Inland Revenue Board of Malaysia ("IRB"), amounting to approximately RM24.9 million and RM19.7 million respectively. These additional tax assessments and penalties were paid by the Group and the Company and were recorded as tax recoverable. The outcome of the appeals can only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group and the Company and the appeals could develop in ways not initially expected. Therefore, the Group and the Company continuously assess the development of these matters to determine the recoverability of these amounts. Such assessment involves significant judgement and estimates which are highly subjective. Accordingly, we consider this area to be an area of audit focus.

As part of our audit procedures, we have reviewed correspondences between the Group and external legal counsel to obtain an understanding of the matters. We have enquired and discussed with management on the developments in legal proceedings and obtained confirmations from the Group's external legal counsel to compare the expert opinions to management's position. We also considered the objectivity, independence and expertise of the legal advisers and we also assessed the basis adopted by the legal advisers in their evaluations of the possible outcome of the litigations and claims.

Information other than the financial statements and auditors' report thereon

The directors of the Company are responsible for the other information. The other information comprises the information included in the Directors' Report and the Annual Report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon. The Annual Report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard on the Directors' Report.

When we read the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to the directors of the Company and take appropriate action.

Responsibilities of the directors for the financial statements

The directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

Auditors' responsibilities for the audit of the financial statements (cont'd.)

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

OTHER MATTERS

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act, 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

Ernst & Young PLT
202006000003 (LLP0022760-LCA) & AF 0039
Chartered Accountants

Ahmad Hammami Bin Muhyidin
No. 03313/07/2023 J
Chartered Accountant

Kuala Lumpur, Malaysia
22 June 2023

INCOME STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2023

	Note	Group 2023 RM'000	Group 2022 RM'000	Company 2023 RM'000	Company 2022 RM'000
Gross earned premiums/contributions	4(a)	**3,315,216**	2,901,944	**-**	-
Premiums/contributions ceded to reinsurers/retakaful operators	4(b)	**(477,119)**	(510,425)	**-**	-
Net earned premiums/contributions		**2,838,097**	2,391,519	**-**	-
Investment income	5	**316,186**	265,813	**27,928**	84,584
Net realised gains	6	**3,646**	17,093	**-**	-
Net fair value gains/(losses)	7	**25,484**	(55,559)	**-**	-
Fee and commission income	8	**62,671**	46,642	**61,317**	44,802
Other operating revenue	11	**45,718**	34,836	**171**	176
Other revenue		**453,705**	308,825	**89,416**	129,562
Gross claims and benefits paid		**(1,829,654)**	(1,264,065)	**-**	-
Claims ceded to reinsurers/retakaful operators		**506,426**	192,136	**-**	-
Gross change in contract liabilities		**(609,113)**	(1,047,662)	**-**	-
Change in contract liabilities ceded to reinsurers/retakaful operators		**(128,212)**	480,550	**-**	-
Net claims and benefits		**(2,060,553)**	(1,639,041)	**-**	-
Fee and commission expenses	8	**(638,090)**	(574,395)	**-**	-
Management expenses	9	**(353,412)**	(297,156)	**(58,661)**	(45,113)
Finance costs		**(21,605)**	(16,845)	**(16,668)**	(16,719)
Other operating expenses	11	**(6,839)**	(5,376)	**(12)**	(259)
Change in expense liabilities	20(c)	**(17,353)**	(12,631)	**-**	-
Tax borne by participants	12	**(16,165)**	(12,602)	**-**	-
Other expenses		**(1,053,464)**	(919,005)	**(75,341)**	(62,091)
Share of results of associates	17	**(16,725)**	2,769	**-**	-

		Group		Company	
	Note	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
Profit before surplus attributable to takaful and retakaful participants and taxation		**161,060**	145,067	**14,075**	67,471
Surplus attributable to takaful and retakaful participants	23(a)	**(10,110)**	(17,585)	**-**	-
Profit before zakat and taxation		**150,950**	127,482	**14,075**	67,471
Zakat		**(1,429)**	(1,147)	**-**	-
Taxation	12	**(30,048)**	(11,913)	**(1,519)**	2,287
Net profit for the year attributable to equity holders of the Holding Company		**119,473**	114,422	**12,556**	69,758
Basic and diluted earnings per share attributable to equity holders of the Holding Company (sen)	29	**15.3**	14.6		

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

STATEMENTS OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 MARCH 2023

		Group		Company	
		2023	2022	2023	2022
	Note	RM'000	RM'000	RM'000	RM'000
Net profit for the year		**119,473**	114,422	**12,556**	69,758
Other comprehensive income/(loss)					
Other comprehensive income/(loss) to be reclassified to income statements in subsequent periods:					
Effects of post-acquisition foreign exchange translation reserve on investment in associate		**765**	(1,252)	**-**	-
Effects of foreign exchange translation reserve on investment in subsidiary		**601**	131	**-**	-
Net losses on financial assets at fair value through other comprehensive income ("FVOCI"):					
Net gains/(losses) on fair value changes		**14,465**	(34,928)	**73**	(435)
Realised gains transferred to income statements	6	**(2,852)**	(5,766)	**-**	-
Deferred tax relating to net (gains)/ losses on financial assets at FVOCI	19	**(2,395)**	4,933	**87**	-
Other comprehensive (income)/ loss attributable to participants	23(b)	**(311)**	4,179	**-**	-
Other comprehensive income/ (loss) not to be reclassified to income statements in subsequent periods:					
Net (loss)/gain on fair value changes on financial assets at FVOCI	18(b)	**(70)**	2,584	**-**	-
Revaluation of land and buildings	13	**3,625**	4,735	**-**	-
Deferred tax relating to revaluation of land and buildings	19	**(407)**	(2,434)	**-**	-
Other comprehensive income attributable to participants	23(c)	**(2,418)**	(1,927)	**-**	-
Total comprehensive income for the year		**130,476**	84,677	**12,716**	69,323

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

STATEMENTS OF FINANCIAL POSITION
AS AT 31 MARCH 2023

		Group		Company	
		2023	2022	2023	2022
	Note	RM'000	RM'000	RM'000	RM'000
Assets					
Property, plant and equipment	13	**225,802**	211,213	**9,204**	2,720
Intangible assets	14	**124,797**	75,136	**4,732**	3,473
Right-of-use assets	15	**3,368**	5,554	**-**	1,142
Investments in subsidiaries	16	**-**	-	**1,304,476**	1,304,476
Investments in associates	17	**122,164**	134,094	**1,957**	1,957
Financial and other assets	18	**10,033,716**	8,975,983	**150,046**	167,602
Deferred tax assets	19	**42,618**	38,330	**3,998**	4,435
Reinsurance/retakaful assets	20	**850,692**	952,271	**-**	-
Insurance/takaful receivables	21	**706,541**	614,826	**-**	-
Tax recoverable	22	**42,423**	50,702	**19,684**	19,821
Cash and bank balances		**205,462**	214,050	**277**	371
Total assets		**12,357,583**	11,272,159	**1,494,374**	1,505,997
Liabilities and participants' funds					
Participants' funds	23	**404,248**	394,409	**-**	-
Borrowing	24	**520,000**	320,000	**320,000**	320,000
Insurance/takaful contract liabilities	20	**8,190,384**	7,487,057	**-**	-
Lease liabilities	15	**3,426**	5,476	**-**	1,073
Insurance/takaful payables	25	**306,616**	305,499	**-**	-
Other payables	26	**335,669**	277,793	**19,473**	23,162
Deferred tax liabilities	19	**4,718**	3,178	**-**	-
Tax payable	22	**7,746**	5,319	**-**	-
Provision for zakat		**2,203**	1,754	**-**	-
Total liabilities and participants' funds		**9,775,010**	8,800,485	**339,473**	344,235
Equity					
Share capital	27	**738,502**	738,502	**738,502**	738,502
Reserves		**1,844,071**	1,733,172	**416,399**	423,260
Total equity attributable to equity holders of the Holding Company		**2,582,573**	2,471,674	**1,154,901**	1,161,762
Total liabilities, participants' funds and equity		**12,357,583**	11,272,159	**1,494,374**	1,505,997

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

STATEMENTS OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 MARCH 2023

	Attributable to equity holders of the Holding Company					
		Reserves				
		Non-distributable			Distributable	
	Share capital RM'000	Foreign exchange translation reserve RM'000	Fair value reserve RM'000	Revaluation reserve RM'000	Retained profits RM'000	Total RM'000
Group						
At 1 April 2021	738,502	47,087	54,971	49,201	1,528,559	2,418,320
Net profit for the year	-	-	-	-	114,422	114,422
Other comprehensive (loss)/income for the year	-	(1,121)	(28,998)	374	-	(29,745)
Total comprehensive (loss)/income for the year	-	(1,121)	(28,998)	374	114,422	84,677
Dividend paid during the year (Note 28)	-	-	-	-	(31,323)	(31,323)
At 31 March 2022	738,502	45,966	25,973	49,575	1,611,658	2,471,674
At 1 April 2022	**738,502**	**45,966**	**25,973**	**49,575**	**1,611,658**	**2,471,674**
Net profit for the year	**-**	**-**	**-**	**-**	**119,473**	**119,473**
Other comprehensive income for the year	**-**	**1,366**	**8,837**	**800**	**-**	**11,003**
Total comprehensive income for the year	**-**	**1,366**	**8,837**	**800**	**119,473**	**130,476**
Dividend paid during the year (Note 28)	**-**	**-**	**-**	**-**	**(19,577)**	**(19,577)**
At 31 March 2023	**738,502**	**47,332**	**34,810**	**50,375**	**1,711,554**	**2,582,573**

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

	Company			
	Attributable to equity holders of the Company			
	Non-distributable		Distributable	
	Share capital RM'000	Fair value reserve RM'000	Retained profits RM'000	Total RM'000
Company				
At 1 April 2021	738,502	-	385,260	1,123,762
Net profit for the year	-	-	69,758	69,758
Other comprehensive loss for the year	-	(435)	-	(435)
Total comprehensive (loss)/income for the year	-	(435)	69,758	69,323
Dividend paid during the year (Note 28)	-	-	(31,323)	(31,323)
At 31 March 2022	**738,502**	**(435)**	**423,695**	**1,161,762**
Net profit for the year	**-**	**-**	**12,556**	**12,556**
Other comprehensive income for the year	**-**	**160**	**-**	**160**
Total comprehensive income for the year	**-**	**160**	**12,556**	**12,716**
Dividend paid during the year (Note 28)	**-**	**-**	**(19,577)**	**(19,577)**
At 31 March 2023	**738,502**	**(275)**	**416,674**	**1,154,901**

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

STATEMENTS OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2023

	Note	Group 2023 RM'000	Group 2022 RM'000	Company 2023 RM'000	Company 2022 RM'000
Cash flows from operating activities					
Profit before zakat and taxation		**150,950**	127,482	**14,075**	67,471
Adjustments for:					
Net fair value (gains)/losses on financial assets at FVTPL	7	**(25,484)**	55,559	**-**	-
(Reversal of impairment losses)/ impairment losses on:					
- financial assets at FVOCI	11	**11**	(678)	**1**	-
- financial assets at amortised cost	11	**(1)**	(630)	**-**	-
- sundry receivables	11	**1,607**	-	**-**	-
- insurance/takaful receivables	11	**(1,661)**	(8,108)	**-**	-
- buildings	11	**(72)**	(346)	**-**	-
Depreciation of:					
- property, plant and equipment	13	**7,892**	7,083	**1,210**	947
- right-of-use ("ROU") assets	15	**1,404**	1,794	**1,023**	1,043
Amortisation of intangible assets	14	**20,723**	12,335	**1,295**	1,220
Net amortisation of premiums/ (accretion of discount) on investments	5	**4,873**	3,303	**-**	(187)
Net gains on disposal of:					
- property, plant and equipment	11	**(16)**	-	**-**	-
- intangible assets	11	**(398)**	-	**-**	-
Write-off of intangible assets	11	**2,197**	894	**-**	248
Tax borne by participants	12	**16,165**	12,602	**-**	-
Interest/profit income		**(307,526)**	(249,647)	**(4,451)**	(2,770)
Dividend income	5	**(13,895)**	(19,854)	**(23,477)**	(81,627)
Rental income	11	**(2,167)**	(2,683)	**-**	-
Finance cost on borrowing		**21,480**	16,663	**16,640**	16,640
Finance costs on lease liabilities	15	**125**	182	**28**	79
Realised gains on disposals of investments	6	**(3,646)**	(17,093)	**-**	-
Share of results of associates		**16,725**	(2,769)	**-**	-
(Loss)/profit from operations before changes in operating assets and liabilities		**(110,714)**	(63,911)	**6,344**	3,064

	Note	Group 2023 RM'000	Group 2022 RM'000	Company 2023 RM'000	Company 2022 RM'000
Cash flows from operating activities (cont'd.)					
Increase in placements with licensed financial institutions, Islamic investment accounts and marketable securities		**(1,002,756)**	(615,774)	**32,700**	(40,582)
Proceeds from disposal/(purchase) investments		**(58,872)**	(50,230)	**-**	-
Decrease in staff loans		**790**	1,457	**390**	796
Increase in insurance/takaful receivables		**(90,054)**	(107,852)	**-**	-
Decrease/(increase) in other receivables		**35,636**	(55,026)	**68**	(292)
Net change in balances with subsidiaries		**-**	-	**(27,721)**	4,807
Increase in gross premium/contribution liabilities	4	**76,861**	85,774	**-**	-
Increase in gross claim liabilities, actuarial liabilities and unallocated surplus		**609,113**	1,047,662	**-**	-
Increase in expense liabilities		**17,353**	12,631	**-**	-
Increase in participants' fund		**7,110**	18,937	**-**	-
Decrease/(increase) in reinsurance/ retakaful assets		**101,579**	(495,036)	**-**	-
Increase in insurance/takaful payables		**1,117**	103,328	**-**	-
Increase in other payables		**57,981**	47,111	**8,567**	1,353
Taxes and zakat paid		**(42,037)**	(29,343)	**(858)**	(185)
Interest/profit received		**302,427**	252,012	**4,505**	2,551
Dividends received		**17,078**	20,210	**477**	627
Rental received		**2,146**	2,547	**-**	-
Net cash (used in)/generated from operating activities		**(75,242)**	174,497	**24,472**	(27,861)

STATEMENTS OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2023

	Note	Group 2023 RM'000	Group 2022 RM'000	Company 2023 RM'000	Company 2022 RM'000
Cash flows from investing activities					
Purchase of property, plant and equipment	13	**(18,621)**	(9,810)	**(7,694)**	(2,171)
Purchase of intangible assets	14	**(85,647)**	(16,560)	**(2,554)**	(1,803)
Dividends received from subsidiaries and associate	5	**-**	-	**23,000**	81,000
Proceeds from disposal of property, plant and equipment		**16**	12	**-**	-
Proceeds from disposal of intangible assets		**13,464**	-	**-**	-
Net cash (used in)/generated from investing activities		**(90,788)**	(26,358)	**12,752**	77,026
Cash flows from financing activities					
Proceeds from borrowings	24	**200,000**	-	**-**	-
Payment of lease liabilities	15	**(1,501)**	(1,892)	**(1,101)**	(1,121)
Interest/profit paid		**(21,480)**	(16,663)	**(16,640)**	(16,640)
Dividends paid	28	**(19,577)**	(31,323)	**(19,577)**	(31,323)
Net cash generated from/(used in) financing activities		**157,442**	(49,878)	**(37,318)**	(49,084)
Cash and bank balances					
Net (decrease)/increase during the year		**(8,588)**	98,261	**(94)**	81
At beginning of the year		**214,050**	115,789	**371**	290
At end of the year		**205,462**	214,050	**277**	371

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

1. CORPORATE INFORMATION

The Company is a public limited liability company, incorporated and domiciled in Malaysia, and is listed on the Main Market of Bursa Malaysia Securities Berhad. The registered office of the Company is located at 12th Floor, Bangunan Malaysian Re, No. 17, Lorong Dungun, Damansara Heights, 50490 Kuala Lumpur, Malaysia.

The Company is an investment holding company, principally engaged in the provision of management services to its subsidiaries.

The principal activities of the subsidiaries are as disclosed in Note 16. There have been no significant changes in the nature of the principal activities of the Company and its subsidiaries during the financial year.

The number of employees in the Group and in the Company at the end of the financial year were 1,042 and 256 (2022: 981 and 208) respectively.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution on 22 June 2023.

2. SIGNIFICANT ACCOUNTING POLICIES

2.1 Basis of preparation

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards ("IFRSs") and the requirements of the Companies Act, 2016 in Malaysia.

At the beginning of the current financial year, the Group and the Company had adopted the amended MFRSs applicable for annual financial periods beginning on or after 1 January 2022, as fully described in Note 2.27.

As at the end of the financial year, the reinsurance/retakaful and takaful subsidiaries have met the minimum capital requirements as prescribed by the Risk-Based Capital for Insurer ("RBC") Framework and Risk-Based Capital for Takaful Operators ("RBCT") Framework issued by Bank Negara Malaysia ("BNM").

Basis of measurement

The financial statements of the Group and the Company have been prepared under the historical cost convention, unless otherwise stated in the accounting policies.

Financial assets and financial liabilities are offset and the net amount is reported in the statements of financial position, only when there is a legally enforceable right to offset the recognised amounts and the entity intends either to settle on a net basis or to realise the asset and settle the liability simultaneously. Income and expense will not be offset in the income statements and the statements of comprehensive income unless required or permitted by any accounting standard or interpretation, as specifically disclosed in the accounting policies of the Group and of the Company.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.1 Basis of preparation (cont'd.)

Functional and presentation currency

The financial statements are presented in Ringgit Malaysia ("RM") and all values are rounded to the nearest thousand (RM'000) except when otherwise indicated.

2.2 Accounting period

For the general reinsurance business, the Group adopts quarterly accounting periods ending on 31 March, 30 June, 30 September and 31 December, insofar as the underwriting income and outgo for Market Cessions business is concerned. This is to correspond with the ceding companies' accounting periods.

Underwriting income and outgo in respect of other businesses and all other income and expenditure are for the 12 months period ended 31 March 2023.

2.3 Subsidiaries, associates and basis of consolidation

(a) Subsidiaries

A subsidiary is an entity over which the Company has all of the following:

(i) power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);

(ii) exposure, or rights, to variable returns from its investment with the investee; and

(iii) the ability to use its power over the investee to affect the amount of its returns.

The Company re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control.

Generally, there is a presumption that a majority of voting rights result in control. To support this presumption and when the Company has less than a majority of the voting or similar rights of an investee, the Company considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

(i) the contractual arrangement with the other vote holders of the investee;

(ii) rights arising from other contractual arrangements; and

(iii) the Company's voting rights and potential voting rights.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.3 Subsidiaries, associates and basis of consolidation (cont'd.)

(a) Subsidiaries (cont'd.)

In the Company's financial statements, investments in subsidiaries are stated at cost less any accumulated impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in the income statements.

(b) Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the financial year end. The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company.

Subsidiaries are consolidated from the date of acquisition, being the date on which the Company obtains control, and continue to be consolidated until the date that such control ceases. In preparing the consolidated financial statements, all intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full. Uniform accounting policies are adopted in the consolidated financial statements for transactions and events in similar circumstances.

Acquisitions of subsidiaries are accounted for using the acquisition method. The acquisition method of accounting involves allocating the cost of the acquisition to the fair value of the assets acquired and liabilities and contingent liabilities assumed at the date of acquisition. The cost of an acquisition is measured as the aggregate of the fair values, at the date of exchange, of the assets given, liabilities incurred or assumed, and equity instruments issued, plus any costs directly attributable to the acquisition.

Any excess of the cost of the acquisition over the Company's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities represents goodwill. Any excess of the Company's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities over the cost of acquisition is recognised immediately in the income statements.

(c) Takaful and retakaful operations and funds

Under the concept of takaful/retakaful, participants/cedants make contributions to a pool which is managed by a third party with the overall aim of using the monies to aid fellow participants in times of need. Accordingly, the takaful/retakaful subsidiaries manage the general and family takaful/retakaful funds in line with the principles of Wakalah (agency). Under the Wakalah model, takaful/retakaful subsidiaries are not participants in the funds but manage the funds (including the relevant assets and liabilities) towards the purpose outlined above.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.3 Subsidiaries, associates and basis of consolidation (cont'd.)

(c) Takaful and retakaful operations and funds (cont'd.)

In accordance with the Islamic Financial Services Act ("IFSA") 2013, the assets and liabilities of the takaful/retakaful funds are segregated from those of the shareholder's funds of the takaful/retakaful subsidiaries, a concept known as segregation of funds. However, in compliance with MFRS 10 Consolidated Financial Statements, the assets, liabilities, income and expenses of the takaful and retakaful funds are consolidated with those of the shareholders' funds to represent the control possessed by the takaful/retakaful subsidiaries over the respective funds.

In preparing the Group financial statements, the balances and transactions of the shareholder's funds of takaful/retakaful subsidiaries were amalgamated and combined with those of the takaful and retakaful funds respectively. Interfund assets and liabilities, income, expenses and cash flows are eliminated in full during amalgamation and consolidation.

The takaful and retakaful funds of the takaful/retakaful subsidiaries are consolidated and amalgamated from the date of control and continue to be consolidated until the date such control ceases.

(d) Associates

Associates are entities in which the Group has significant influence and that is neither a subsidiary nor an interest in a joint venture. Significant influence is the power to participate in the financial and operating policies decisions of the investee but not in control or joint control over those policies.

Investments in associates are accounted for in the consolidated financial statements using the equity method of accounting. Under the equity method, the investments in associates are carried in the consolidated statement of financial position at cost adjusted for post-acquisition changes in the Group's share of net assets of the associates. The Group's share of the net profit or loss of the associates is recognised in the consolidated income statements. Where there has been a change recognised directly in the equity of the associates, the Group recognises its share of such changes.

In applying the equity method, unrealised gains and losses on transactions between the Group and the associates are eliminated to the extent of the Group's interest in the associates. After application of the equity method, the Group determines whether it is necessary to recognise any additional impairment loss with respect to the Group's net investments in the associates. The investments in associates are accounted for using the equity method from the date the Group obtains significant influence until the date the Group ceases to have significant influence over the associates or the investments become subsidiaries.

Goodwill relating to an associate is included in the carrying amount of the investment and is not amortised. Any excess of the Group's share of the net fair value of the associates' identifiable assets, liabilities and contingent liabilities over the cost of the investments is excluded from the carrying amount of the investments and is instead included as income in the determination of the Group's share of the associates' profit or loss in the period in which the investments are acquired.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.3 Subsidiaries, associates and basis of consolidation (cont'd.)

(d) Associates (cont'd.)

When the Group's share of losses in associates equal or exceed its interest in the associates, including any long-term interests that, in substance, form part of the Group's net investments in the associates, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associates.

The most recent available audited financial statements of the associates are used by the Group in applying the equity method. Where the dates of the audited financial statements used are not co-terminous with those of the Group, the share of results is derived from the last audited financial statements available and management financial statements to the end of the accounting period. Uniform accounting policies are adopted for transactions and events in similar circumstances.

In the Company's financial statements, investments in associates are stated at cost less any accumulated impairment losses.

On disposal of such investments, the difference between net disposal proceeds and the carrying amount is included in the income statements.

2.4 Business combination from third party

Business combinations involving entities not under common control are accounted for by applying the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, which is measured at acquisition date fair value, and the amount of any non-controlling interests in the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition-related costs are expensed as incurred and included in administrative expenses.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Contingent consideration classified as equity is not remeasured and its subsequent settlement is accounted for within equity. Contingent consideration classified as an asset or liability that is a financial instrument and within the scope of MFRS 9 Financial Instruments ("MFRS 9"), is measured at fair value with the changes in fair value recognised in the statement of comprehensive income in accordance with MFRS 9. Other contingent consideration that is not within the scope of MFRS 9 is measured at fair value at each financial year end with changes in fair value recognised in income statements.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Business combination from third party (cont'd.)

Goodwill is initially measured at cost (being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interests and any previous interest held over the net identifiable assets acquired and liabilities assumed). If the fair value of the net assets acquired is in excess of the aggregate consideration transferred, the Group re-assesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed and reviews the procedures used to measure the amounts to be recognised at the acquisition date. If the reassessment still results in an excess of the fair value of net assets acquired over the aggregate consideration transferred, then the gain is recognised in the income statements.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units ("CGU") that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

Where goodwill has been allocated to a CGU and part of the operation within that unit is disposed of, the goodwill associated with the disposed operation is included in the carrying amount of the operation when determining the gain or loss on disposal. Goodwill disposed in these circumstances is measured based on the relative values of the disposed operation and the portion of the CGU retained.

2.5 General reinsurance, takaful and retakaful underwriting results

The general reinsurance, takaful and retakaful underwriting results are determined after taking into account premiums/contributions, retrocession/retakaful/retrotakaful, commissions, movements in premium/contribution liabilities, net claims incurred and wakalah fees.

The general takaful and retakaful funds are maintained in accordance with the IFSA 2013 and consist of the accumulated surplus/deficit in the funds, fair value reserves and revaluation surplus. Any deficit will be made good by the shareholder's fund via benevolent profit/interest-free loan or Qard.

In the general takaful and retakaful funds, the surplus distributable to the participants is determined after deducting retakaful/retrotakaful costs, movements in contribution liabilities, commissions, net claims incurred, wakalah fees, expenses, taxation and surplus administration charges. The surplus may be distributed to the shareholders and participants in accordance with the terms and conditions of the respective certificates or as prescribed by the Group Shariah Committee ("GSC").

General reinsurance/takaful/retakaful revenue consists of gross premiums/contributions and investment income accounted for on an accrual basis. As for general takaful and retakaful, the revenue is on accrual basis as approved by the GSC. Unrealised income is deferred and receipts in advance are treated as liabilities in the statement of financial position.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.5 General reinsurance, takaful and retakaful underwriting results (cont'd.)

(a) Premium and contribution recognition

Gross premiums/contributions are recognised in a financial year in respect of risks assumed during the particular financial year. Gross premiums/contributions include premium/contribution income in relation to direct general business, inwards facultative business, inwards proportional treaty reinsurance/retakaful business and inwards non-proportional treaty reinsurance/retakaful business.

Direct and facultative inwards contributions are recognised as soon as the amount of contribution can be reliably measured in accordance with the principles of Shariah. Contributions are recognised in a financial year in respect of risks assumed during that particular financial year.

Inwards proportional treaty premiums/contributions are recognised on the basis of periodic advices received from cedants given that the periodic advices reflect the individual underlying risks being incepted and reinsured/covered at various inception dates of these risks and contractually accounted for under the terms of the proportional reinsurance/retakaful treaty.

Premium/contribution income on inwards non-proportional treaties, which cover losses occurring during a specified treaty period, are recognised based on the contractual premiums/contributions already established at the start of the treaty period under the terms and conditions of each contract.

(b) Premium and contribution liabilities

Premium/contribution liabilities represent the future obligations on reinsurance/retakaful contracts as represented by premiums/contributions received for risks that have not yet expired. The movement in premium/contribution liabilities is released over the term of the reinsurance/retakaful contracts and recognised as earned premium/contribution.

Contribution liabilities represent the fund's future obligations on takaful certificates as represented by contributions received for risks that have not yet expired. The movement in contribution liabilities is released over the term of the takaful certificates and recognised as earned contribution.

Premium/contribution liabilities are reported at the higher of the aggregate of the unearned premium reserves ("UPR")/unearned contribution reserves ("UCR") respectively for all lines of business or the best estimate value of the unexpired risk reserves ("URR") and a provision of risk margin for adverse deviation ("PRAD") calculated at 75% confidence level at the end of the financial year.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.5 General reinsurance, takaful and retakaful underwriting results (cont'd.)

(b) Premium and contribution liabilities (cont'd.)

(i) Unexpired risk reserves

The URR is a prospective estimate of the expected future payments arising from future events insured or covered under policies or contracts in force as at the end of the financial year and also includes allowance for expenses, including overheads and costs of reinsurance/retakaful, expected to be incurred during the unexpired period in administering these policies or contracts and settling the relevant claims, and allowing for expected future premium/contribution refunds.

URR is estimated via an actuarial valuation performed by the Appointed Actuaries, using a mathematical method of estimation similar to Incurred But Not Reported ("IBNR") claims.

(ii) Unearned premium and contribution reserves

The UPR/UCR represent the portion of the net premiums/contributions of insurance/takaful contracts written that relate to the unexpired periods of the contracts at the end of the financial year. The methods of computation of UPR/UCR are as follows:

- For inwards proportional treaty reinsurance/retakaful business, UPR/UCR is computed on the 1/8th method commencing from the quarter corresponding to the reporting quarter of the treaty statement;
- For inwards non-proportional treaty reinsurance/retakaful business, UPR/UCR is computed at 50% of the last quarter Minimum Deposit Premiums/Contributions received;
- For inwards facultative reinsurance/retakaful business, UPR/UCR is computed on the 1/8th method commencing from the date of inception;
- Time apportionment method for all classes of general takaful business within Malaysia except Long Term Fire, Mortgage Reducing Personal Accident, Marine, Aviation and Cargo;
- Geometric method for Long Term Fire and Mortgage Reducing Personal Accident; and
- 25% method for Marine, Aviation and Cargo.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.5 General reinsurance, takaful and retakaful underwriting results (cont'd.)

(c) Claim liabilities

The amount of outstanding claims is the best estimate value of claim liabilities, which includes provision for claims reported, claims incurred but not enough reserved ("IBNER") and IBNR claims together with related expenses and reductions for salvage and other recoveries as well as a PRAD calculated at 75% confidence level at the end of the financial year. Liabilities for outstanding claims are recognised when a claimable event occurs and/or as advised/notified. IBNER and IBNR claims are based on an actuarial valuation by the Appointed Actuaries, using a mathematical method of estimation based on, amongst others, actual claims development patterns and the additive loss ratio method. Where trends are not available or may not be suitable to explain future trend, the Expected Loss Ratio method is adopted. The valuation of claim liabilities is not discounted for the time value of money. No provision for equalisation or catastrophe reserves is recognised. The liabilities are de-recognised when the contracts/certificates are expired, are discharged or are cancelled.

(d) Liability adequacy test

At each financial year end, the Group reviews all insurance/takaful contract liabilities to ensure that the carrying amount of the liabilities is sufficient or adequate to cover the obligations of the Group, contractual or otherwise, with respect to insurance/takaful contracts issued. In performing this review, the Group compares all contractual cash flows against the carrying value of insurance/takaful contract liabilities. Any deficiency is recognised in the income statements.

The estimation of claim liabilities and premium/contribution liabilities performed at the financial year end is part of the liability adequacy tests performed by the Group.

(e) Acquisition costs and commission expenses

The acquisition costs and commission expenses, which are costs directly incurred in acquiring and renewing reinsurance/takaful/retakaful business, are recognised as incurred and properly allocated to the periods in which it is probable they give rise to income.

2.6 Family takaful and retakaful underwriting results

The family takaful and retakaful underwriting results are determined after taking into account contributions, retakaful/retrotakaful costs, commissions, net benefits incurred and wakalah fees.

The family takaful and retakaful funds are maintained in accordance with the requirements of the IFSA 2013 and consist of the accumulated surplus/deficit in the funds, fair value reserves and revaluation surplus. The family takaful and retakaful funds surplus/deficit is determined by an annual actuarial valuation of the funds. Any actuarial deficit in the family takaful and retakaful funds will be made good by the shareholder's fund via a Qard, a benevolent profit-free loan.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.6 Family takaful and retakaful underwriting results (cont'd.)

In the family takaful and retakaful funds, the surplus distributable to the participants is determined after deducting benefits paid and payable, retakaful/retrotakaful costs, reserves, commission expenses, wakalah fee expenses, taxation and surplus administration charge transferred to the shareholder's fund. The surplus may be distributed to the shareholders and participants in accordance with the terms and conditions of the respective contracts/certificates or as prescribed by the GSC.

Family takaful/retakaful funds' revenue consists of gross contributions and investment income. Revenue is accounted for on accrual basis and as approved by the GSC. Unrealised income is deferred and receipts in advance are treated as liabilities on the statement of financial position.

(a) Contribution recognition

Takaful contribution is recognised as soon as the amount of contribution can be reliably measured in accordance with the principles of Shariah. First year contribution is recognised on the assumption of risks and subsequent takaful contributions are recognised on due dates. Takaful contributions outstanding at the financial year end are recognised as income for the period provided they are within the grace period allowed for payment and there are sufficient funds available in the participants' accounts to cover such contributions due.

Retakaful contributions are recognised in respect of risks assumed during a particular financial period. Inward treaty retakaful contributions are recognised on the basis of statements received from ceding companies.

(b) Provision for outstanding claims

Claims and benefits paid that are incurred during the financial year are recognised when a claimable event occurs and/or the Group is notified.

Claims and provisions for claims arising from family takaful certificates, including settlement costs, are accounted for using the case basis method, and for this purpose, the benefits payable under a takaful certificates are recognised as follows:

(i) Maturity or other certificate benefit payments due on specified dates are treated as claims payable on those due dates; and

(ii) Death, surrender and other benefits without due dates are treated as claims payable on receipt of intimation of death of the certificate holder or occurrence of contingency covered.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.6 Family takaful and retakaful underwriting results (cont'd.)

(c) Certificate liabilities

Family takaful certificate liabilities are recognised when certificates are in-force and contributions are charged. Liabilities relating to benefits payable of the family retakaful fund are recognised as advised by ceding companies.

For a one-year family certificate or a one-year extension to a family certificate covering contingencies other than life or survival, the liabilities for such family takaful certificates comprise contribution and claim liabilities with an appropriate allowance for PRAD from the expected experience.

Liabilities of family takaful business are determined in accordance with valuation guidelines for takaful operators issued by Bank Negara Malaysia ("BNM"). All family takaful liabilities are valued using a prospective actuarial valuation based on the sum of the present value of future benefits and expenses less future gross considerations arising from the certificates, discounted at the appropriate risk discount rate. This method is known as the gross contribution valuation method. In the case of a family certificate where a part of, or the whole of, the contributions are accumulated in a fund, the accumulated amounts as declared to the participants are set as the liabilities. Zeroisation is applied at certificate level and no certificate is treated as an asset under the valuation method adopted.

The family takaful certificate liabilities are derecognised when the certificates expire, are discharged or are cancelled. At each financial year end, an assessment is made on whether the recognised family takaful certificate liabilities are adequate by performing a liability adequacy test as disclosed in Note 2.6(e).

In respect of the family takaful and retakaful risk fund, the expected future cash flows of benefits are determined using best estimate of the expenditure required together with related expenses less recoveries to settle the obligation with an appropriate allowance for PRAD from expected experience such that an overall level of sufficiency of contract reserves at a 75% confidence level is secured. The valuation of the actuarial liabilities is performed by the Appointed Actuaries using a mathematical method of estimation based on, amongst others, actual claims development patterns. For investment-linked business, the fund value is treated as liabilities.

Surplus from the difference between the value of the family takaful fund and the liabilities, including retained surplus, will be distributed to the participants after deducting the Group's surplus administration charge, if applicable.

If the difference between the value of the family takaful fund and the liabilities results in a deficit, the Group will arrange a Qard which will be repaid to the shareholder's fund when it returns to a surplus position.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.6 Family takaful and retakaful underwriting results (cont'd.)

(d) Creation/cancellation of units of family takaful fund

Amounts received for units creation represent contributions paid by participants or unitholders as payment for new certificates or subsequent payments to increase the amount of the certificates. Creation/cancellation of units are recognised in the financial statements at the next valuation date, after the request to purchase/sell units are received from the participants or unitholders.

(e) Liability adequacy test

At each financial year end, the Group reviews all takaful certificate liabilities to ensure that the carrying amount of the liabilities is sufficient or adequate to cover the obligations of the Group, contractual or otherwise, with respect to takaful certificates issued. In performing this review, the Group compares all contractual cash flows against the carrying value of takaful certificate liabilities. Any deficiency is recognised in the income statements.

The estimation of actuarial liabilities performed at the financial year end is part of the liability adequacy tests performed by the Group.

(f) Net benefit incurred

The net certificate benefits comprise of all payments to participants, comprising claims and participant fund values payable upon takaful events, or surrender and withdrawals.

(g) Wakalah fee expense

Wakalah fee expense are recognised as and when the amount of contribution can be reliably measured in accordance with the principles of Shariah.

(h) Commission expenses

Commission expenses, which are costs directly incurred in securing contributions on retakaful business, are recognised as incurred and properly allocated to the periods in which it is probable they give rise to income.

Commission expenses are borne by the family retakaful fund at an agreed percentage of the gross contribution.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.7 Shareholder's fund relating to takaful and retakaful businesses

(a) Commission expenses

Commission expenses, which are costs directly incurred in securing contributions on takaful certificates, are recognised as incurred and properly allocated to the periods in which it is probable they give rise to income. Commission expenses are recognised in the income statements at an agreed percentage for each certificates underwritten. This is in accordance with the principles of Wakalah as approved by the GSC and as agreed between the participants/cedants and the takaful and retakaful subsidiaries.

(b) Expense liabilities

The expense liabilities of shareholder's fund consist of expense liabilities relating to the management of the general retakaful fund which are based on estimations performed by the Appointed Actuaries. The expense liabilities are released over the term of the retakaful certificates and are recognised in the income statements.

The expense liabilities are reported as the higher of the aggregate of the provision for Unearned Wakalah Fees ("UWF") and the best estimate value of Unexpired Expense Reserves ("UER") as at the end of the financial year including a PRAD calculated at the 75% confidence level at the total fund level.

(i) Expense liabilities of general takaful and retakaful funds

The expense liabilities of the general takaful and retakaful funds are reported at the higher of the aggregate of the reserves for unearned wakalah fees ("UWF") and the best estimate value of the provision for unexpired expense reserves ("UER") and a PRAD at a 75% confidence level at the end of the financial year.

Unexpired expense reserves

The UER is determined based on the expected future expenses payable by the shareholder's funds in managing the general takaful and retakaful funds for the full contractual obligation of the takaful and retakaful certificates as at the end of the financial year, less any expected cash flows from future wakalah fee income, and any other income due to the shareholder's funds that can be determined with reasonable certainty, including a PRAD calculated at a 75% confidence level. The method used to value the UER is consistent with the method used in estimating the URR as disclosed in Note 2.5(b)(i).

The UWF represent the portion of wakalah fee income allocated for management expenses of general takaful/retakaful certificates that relate to the unexpired periods of certificates at the end of the financial year. The method used in computing UWF are consistent with the method used to reflect the actual UCR as detailed in Note 2.5(b)(ii). For short term certificates, in determining the UWF at the end of the financial year, 50% of the UWF is recognised in the financial year in which the certificates are issued. The remaining 50% of the UWF is transferred to the UWF reserves and is recognised in the following financial year.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.7 Shareholder's fund relating to takaful and retakaful businesses (cont'd.)

(b) Expense liabilities (cont'd.)

(ii) Expense liabilities of family takaful and retakaful funds

The valuation of expense liabilities in relation to certificates of the family takaful and retakaful funds is conducted separately by the Appointed Actuaries. The method used to value expense liabilities is consistent with the method used to value takaful and retakaful liabilities of the corresponding family takaful and retakaful certificates. In valuing the expense liabilities, the present value of expected future expenses payable by the shareholder's funds in managing the takaful and retakaful funds for the full contractual obligation of the takaful and retakaful certificates less any expected cash flows from future wakalah fee income, and any other income due to the shareholder's funds that can be determined with reasonable certainty, are taken into consideration. The estimation includes a PRAD at a 75% confidence level.

(iii) Liability adequacy test

At each financial year end, the Group reviews the expense liabilities to ensure that the carrying amount is sufficient or adequate to cover the obligations of the Group for all managed takaful and retakaful certificates. In performing this review, the Group considers all contractual cash flows and compares this against the carrying value of expense liabilities. Any deficiency is recognised in the income statements.

2.8 Product classification

Financial risk is the risk of a possible future change in one or more of a specified interest/profit rate, financial instrument price, commodity price, foreign exchange rate, index of price or rate, credit rating or credit index or other variables, provided in the case of a non-financial variable that the variable is not specific to a party to the contract. Insurance/underwriting risk is the risk other than financial risk.

A reinsurance/retakaful/insurance/takaful contract/certificate is a contract/certificate under which the reinsurance and takaful subsidiaries have accepted significant insurance/takaful risk from another party by agreeing to compensate the party if a specified uncertain future event adversely affects the party. As a general guideline, the reinsurance and takaful subsidiaries determine whether significant insurance/underwriting risk has been accepted by comparing claims/benefits payable on the occurrence of the event with claims/benefits payable if the event had not occurred. For the takaful subsidiary, if the ratio of the former exceeds the latter by 5% or more, the takaful risk accepted is deemed to be significant.

Conversely, investment contracts/certificates are those contracts that transfer financial risk with no significant insurance/takaful risk.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.8 Product classification (cont'd.)

Once a certificate has been classified as a reinsurance/retakaful/insurance/takaful contract/certificate, it remains a reinsurance/retakaful/insurance/takaful contract/certificate for the remainder of its life-time, even if the insurance/takaful risk reduces significantly during the period, unless all rights and obligations expire or are extinguished. Investment contracts can, however, be reclassified as takaful certificates after inception if takaful risk becomes significant.

When takaful certificates contain both a financial risk component and a significant underwriting risk component and the cash flows from the two components are distinct and can be measured reliably, the underlying amounts are unbundled. Any contributions relating to the underwriting risk component are accounted for on the same basis as takaful certificates and the remaining element is accounted for as a deposit in the statement of financial position similar to investment contracts.

Based on the Group's product classification review, all products meet the definition of a takaful certificate.

2.9 Reinsurance and retakaful assets

The reinsurance/retakaful and takaful subsidiaries cede insurance/takaful risk in the normal course of business. Ceded reinsurance/retakaful arrangements do not relieve the reinsurance/retakaful and takaful subsidiaries from their obligations to cedants/participants. For both ceded and assumed reinsurance/retakaful businesses, premiums/contributions and claims/benefits are presented on a gross basis.

Reinsurance and retakaful arrangements entered into by the reinsurance/retakaful and takaful subsidiaries that meet the classification requirements of insurance/takaful contracts/certificates as described in Note 2.8 are accounted for as noted below. Arrangements that do not meet these classification requirements are accounted for as financial assets.

Reinsurance and retakaful assets represent amounts recoverable from reinsurers and retakaful operators for insurance contract and takaful certificate liabilities which have yet to be settled at the financial year end. Amounts recoverable from reinsurers and retakaful operators are measured consistently with the amounts associated with the underlying insurance contracts and takaful certificates and the terms of the relevant reinsurance and retakaful arrangement.

At each financial year end, the reinsurance/retakaful and takaful subsidiaries assess whether objective evidence exists that reinsurance and retakaful assets are impaired. Objective evidence of impairment for reinsurance and retakaful assets are similar to those noted for insurance and takaful receivables. If any such evidence exists, the amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest/profit rate. The impairment loss is recognised in the income statements. Reinsurance and retakaful assets are derecognised when the contractual rights expire or are extinguished or when the contract is transferred to another party.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.9 Reinsurance and retakaful assets (cont'd.)

Retakaful certificates that do not transfer significant underwriting risk are accounted for directly in the statement of financial position. These are deposit assets or financial liabilities that are recognised based on the consideration paid or received less any explicit identified contributions or fees to be retained by the retakaful operators. Investment income on these contracts are accounted for using the effective yield method when accrued.

2.10 Property, plant and equipment and depreciation

(a) Recognition and measurement

All items of property, plant and equipment are initially recorded at cost. The cost of an item of property, plant and equipment are recognised as an asset, if, and only if, it is probable that future economic benefits associated with the item will flow to the Group and the Company and the cost of the item can be measured reliably. Subsequent to recognition, property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses, whilst properties are stated at revalued amounts less subsequent accumulated depreciation and subsequent impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset.

In respect of freehold land and buildings, valuations are performed with sufficient frequency to ensure that the carrying amount does not differ materially from the fair value of the freehold land and buildings at the financial year end.

Any revaluation surplus is recognised in other comprehensive income and accumulated in equity under the asset revaluation reserve, except to the extent that it reverses a revaluation decrease of the same asset previously recognised in the income statements, in which case the increase is recognised in the income statements. A revaluation deficit is recognised in the income statements, except to the extent that it offsets an existing surplus on the same asset carried in the asset revaluation reserve.

Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. On disposal of property, plant and equipment, the difference between net proceeds and the carrying amount is recognised in the income statements and the unutilised portion of the revaluation surplus on that item is taken directly to retained profits.

Only assets costing above RM300 will be capitalised. Assets costing RM300 and below are charged to the income statements in the year of purchase.

Assets costing more than RM300 up to a maximum of RM1,000 are written down to RM1 in the year of purchase. The write down is charged to the income statements as depreciation.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.10 Property, plant and equipment and depreciation (cont'd.)

(b) Subsequent costs

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and the Company and their cost can be measured reliably. The costs of the day-to-day servicing of property, plant and equipment are recognised in the income statements as incurred.

(c) Depreciation

Freehold land has an unlimited useful life and therefore is not depreciated. Work in progress is also not depreciated as it is not available for use. When work in progress is completed and the asset is available for use, it is reclassified to the relevant category of property, plant and equipment and depreciation of the asset begins. During the period in which the asset is not yet available for use, it is tested for impairment annually.

Depreciation of other property, plant and equipment is provided for on a straight-line basis to write-off the cost of each asset to its residual value over its estimated useful life, at the following annual rates:

Buildings	2% to 4%
Computer equipment	10% to 33.3%
Office equipment	10% to 33.3%
Furniture and fittings	10% (2022: 10% to 15%)
Motor vehicles	20%

The residual values, useful lives and depreciation method are reviewed at the end of each financial year to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of property, plant and equipment.

(d) Derecognition

An item of property and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. On disposal of equipment, the difference between net proceeds and the carrying amount is recognised in the income statements and the unutilised portion of the revaluation surplus on that item is taken directly to retained profits.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.11 Intangible assets

All intangible assets are initially recorded at cost. Subsequent to recognition, intangible assets are stated at cost less any accumulated amortisation and any impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset.

On disposal of intangible assets, the difference between net proceeds and the carrying amount is recognised in the income statements.

The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are amortised on a straight-line basis over the estimated economic useful lives. The preferred partnership fees are amortised based on actual contribution received over total committed contribution or a straight-line basis over the estimated economic useful lives depending on the pattern in which the future economic benefit are expected to be consumed by the Group. Intangible assets are assessed for impairment whenever there is an indication that the intangible assets may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed annually at the end of each financial year. Amortisation is charged to the income statements.

Intangible assets with indefinite useful lives are not amortised but tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired either individually or at the cash-generating unit level. The useful life of an intangible asset with an indefinite life is also reviewed annually to determine whether the useful life assessment continues to be supportable.

(a) Software development in progress

Software development in progress represent development expenditure on software. Following the initial recognition of the development expenditure, the cost model is applied requiring the asset to be carried at cost less any accumulated impairment losses. When development is complete and the asset is available for use, it is reclassified to computer software and amortisation of the asset begins. It is amortised over the period of expected future use. During the period in which the asset is not yet available for use, it is tested for impairment annually.

(b) Computer software and licences

The useful lives of computer software and licences are considered to be finite because computer software and licences are susceptible to technological obsolescence.

The acquired computer software and licences are amortised at 10% to 33% using the straight-line method over their estimated useful lives. Impairment is assessed whenever there is an indication of impairment and the amortisation period and method are also reviewed annually at the end of each financial year.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.11 Intangible assets (cont'd.)

(c) Preferred partnership fee in relation to bancatakaful arrangement

The preferred partnership fee represents an upfront fee paid by the Group to the financial institutions under a 5-years preferred bancatakaful arrangement.

Following the initial recognition of the cost of preferred partnership fee, the fee is amortised based on the straight-line method, until the expiry of the contract which is within five (5) years. Upon the expiry of the contract, if the total projected production is not met, the contract may be extended for an additional period of time as mutually agreed between the Group and the financial institutions.

2.12 Financial assets

Financial assets are recognised in the statements of financial position when, and only when, the Group and the Company become a party to the contractual provisions of the instrument.

Financial assets are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets (other than financial assets at fair value through profit or loss) are added to or deducted from the fair value of the financial assets, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets at fair value through profit or loss are recognised immediately in the income statements.

(a) Classification and subsequent measurement

The classification of financial assets at initial recognition depends on the Group and the Company's business model for managing the financial assets and the financial asset's contractual cash flow characteristic, as described in Notes 2.12(b) and 2.12(c). All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Financial assets are classified, at initial recognition, as financial assets measured at amortised cost ("AC"), fair value through other comprehensive income ("FVOCI") and fair value through profit or loss ("FVTPL").

In order for a financial asset to be classified and measured at AC or FVOCI, it needs to give rise to cash flows that are 'solely payments of principal and interest ("SPPI")' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level.

The Group and the Company's business model for managing financial assets refers to how they manage their financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.12 Financial assets (cont'd.)

(a) Classification and subsequent measurement (cont'd.)

Despite the foregoing, the Group and the Company may make the following irrevocable election/ designation at initial recognition of a financial asset:

- the Group and the Company may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income if certain criteria are met; and
- the Group and the Company may irrevocably designate a debt investment that meets the amortised cost or FVOCI criteria as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

For purposes of subsequent measurement, financial assets are classified in four categories:

- Financial assets at AC (for debt instruments);
- Financial assets at FVOCI with recycling of cumulative gains and losses (for debt instruments);
- Financial assets designated at FVOCI with no recycling of cumulative gains and losses upon derecognition (for equity instruments); or
- Financial assets at FVTPL.

(i) Financial assets at AC

Debt instruments that meet the following conditions are measured at amortised cost:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest/profit method and are subject to impairment. Gains and losses are recognised in income statements when the asset is derecognised, modified or impaired.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.12 Financial assets (cont'd.)

(a) Classification and subsequent measurement (cont'd.)

(i) Financial assets at AC (cont'd.)

The effective interest/profit method is a method of calculating the amortised cost of a debt instrument and of allocating interest/profit income over the relevant period. For financial assets other than purchased or originated credit impaired financial assets (i.e. assets that are credit impaired on initial recognition), the effective interest/profit rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest/profit rate, transaction costs and other premiums or discounts) excluding expected credit losses, through the expected life of the debt instrument, or, where appropriate, a shorter period, to the gross carrying amount of the debt instrument on initial recognition. For purchased or originated credit impaired financial assets, a credit adjusted effective interest/profit rate is calculated by discounting the estimated future cash flows, including expected credit losses, to the amortised cost of the debt instrument on initial recognition.

The amortised cost of a financial asset is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus the cumulative amortisation using the effective interest/profit method of any difference between that initial amount and the maturity amount, adjusted for any loss allowance. The gross carrying amount of a financial asset is the amortised cost of a financial asset before adjusting for any loss allowance.

Interest/profit income is recognised using the effective interest/profit method for debt instruments measured subsequently at AC and at FVOCI. For financial assets other than purchased or originated credit impaired financial assets, interest/profit income is calculated by applying the effective interest/profit rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit impaired. For financial assets that have subsequently become credit impaired, interest/profit income is recognised by applying the effective interest/profit rate to the amortised cost of the financial asset. If, in subsequent financial years, the credit risk on the credit impaired financial instrument improves so that the financial asset is no longer credit impaired, interest/profit income is recognised by applying the effective interest/profit rate to the gross carrying amount of the financial asset.

For purchased or originated credit impaired financial assets, the Group and the Company recognise interest/profit income by applying the credit adjusted effective interest/profit rate to the amortised cost of the financial asset from initial recognition. The calculation does not revert to the gross basis even if the credit risk of the financial asset subsequently improves so that the financial asset is no longer credit impaired.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.12 Financial assets (cont'd.)

(a) Classification and subsequent measurement (cont'd.)

(ii) Financial assets at FVOCI with recycling of cumulative gains and losses

Debt instruments that meet the following conditions are measured at FVOCI:

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest/profit on the principal amount outstanding.

  For debt instruments at FVOCI, interest/profit income, foreign exchange revaluation and impairment losses or reversals are recognised in the income statements and computed in the same manner as for financial assets measured at AC. The remaining fair value changes are recognised in Other Comprehensive Income ("OCI"). Upon derecognition, the cumulative fair value change recognised in OCI is recycled to the income statements.

(iii) Financial assets designated at FVOCI with no recycling of cumulative gains and losses upon derecognition

Upon initial recognition, the Group and the Company can make an irrevocable election to present in other comprehensive income subsequent changes in the fair value of an investment in equity instrument within the scope of MFRS 9 that is neither held for trading nor is contingent consideration recognised by an acquirer in a business combination. The classification is determined on an instrument-by-instrument basis.

A financial asset is held for trading if:

- it has been acquired principally for the purpose of selling it in the near term; or
- on initial recognition it is part of a portfolio of identified financial instruments that the Group and the Company manage together and for which there is evidence of a recent actual pattern of short-term profit-taking; or
- it is a derivative (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument).

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.12 Financial assets (cont'd.)

(a) Classification and subsequent measurement (cont'd.)

(iii) Financial assets designated at FVOCI with no recycling of cumulative gains and losses upon derecognition (cont'd.)

Investments in equity instruments at FVOCI are initially measured at fair value plus transaction costs. Subsequently, they are measured at fair value with gains and losses arising from changes in fair value recognised in OCI and accumulated in the fair value reserve. Gains and losses on these financial assets are never recycled to the income statements. Dividends are recognised as investment income in the income statements when the right to receive payment has been established, except when the Group and the Company benefit from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in OCI. Equity instruments designated at FVOCI are not subject to impairment assessment.

(iv) Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortised cost or FVOCI are measured at FVTPL. Specifically:

- Investments in equity instruments are classified as financial assets at FVTPL, unless the Group and the Company designate an equity investment that is neither held for trading nor a contingent consideration arising from a business combination as at FVOCI on initial recognition.

- Debt instruments that fail the SPPI test are classified as financial assets at FVTPL. In addition, debt instruments that meet either the amortised cost criteria or the FVOCI criteria may be designated as financial assets at FVTPL upon initial recognition if such designation eliminates or significantly reduces an accounting mismatch that would arise from measuring assets or liabilities or recognising the gains and losses on them on different bases. The Group has designated debt instruments under the family takaful/retakaful fund as financial assets at FVTPL.

(b) Business model assessment

The Group and the Company determine their business model at the level that best reflects how they manage groups of financial assets to achieve their business objectives.

The Group holds financial assets to generate returns and provide a capital base to provide for settlement of claims as they arise. The Group considers the timing, amount and volatility of cash flow requirements to support insurance/takaful liability portfolios in determining the business model for the assets as well as the potential to maximise return for shareholders and participants as well as for future business development.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.12 Financial assets (cont'd.)

(b) Business model assessment (cont'd.)

The Group and the Company's business models are not assessed on an instrument-by-instrument basis, but at a higher level of aggregated portfolios that is based on observable factors such as:

- How the performance of the business model and the financial assets held within that business model are evaluated and reported to the Group's and the Company's key management personnel;

- How participants are compensated - e.g. whether compensation is based on the fair value of the assets managed or the contractual cash flows collected;

- The stated policies and objectives for the portfolio and the operation of those policies in practice. These include whether management's strategy focuses on earning contractual interest/profit income, maintaining a particular interest/profit rate profile, matching the duration of the financial assets to the duration of any related liabilities or expected cash outflows or realising cash flows through the sale of the assets; and

- The risks that affect the performance of the business model (and the financial assets held within that business model) and, in particular, the way those risks are managed.

The business model assessment is based on reasonably expected scenarios without taking 'worst case' or 'stress case' scenarios into account. If cash flows after initial recognition are realised in a way that is different from the Group's and the Company's original expectations, the Group and the Company do not change the classification of the remaining financial assets held in that business model, but incorporate such information when assessing newly originated or newly purchased financial assets going forward.

The Group and the Company assess their business models at each financial year in order to determine whether the models have changed since the preceding period. Changes in business model are not expected to be frequent but should such an event take place, it must be:

- Determined by the Group's and the Company's key management as a result of external or internal changes;

- Significant to the Group's and the Company's operations; and

- Demonstrable to external parties.

A change in the business model will occur only when the Group and the Company begin or cease to perform an activity that is significant to their operation. Changes in the objective(s) of the business model must be effected before the reclassification date.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.12 Financial assets (cont'd.)

(c) The Solely Payments of Principal and Interest ("SPPI") Test

The Group and the Company assess the contractual terms of financial assets to identify whether they meet the SPPI test.

'Principal' for the purpose of this test is defined as the fair value of the financial asset at initial recognition and may change over the life of the financial asset (for example, if there are repayments of principal or amortisation/accretion of the premium/discount).

The most significant elements of interest within a debt arrangement are typically the consideration for the time value of money and credit risk. In assessing the SPPI test, the Group and the Company apply judgement and consider relevant factors such as the currency in which the financial asset is denominated, and the period for which the interest/profit rate is set.

(d) Reclassifications

The Group and the Company do not reclassify their financial assets subsequent to their initial recognition, apart from the exceptional circumstances in which the Group and the Company acquire, dispose of, or terminate a business line.

(e) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statements of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

(f) Derecognition of financial assets

A financial asset is derecognised when:

(i) the contractual right to receive cash flows from the asset has expired; or

(ii) the Group and the Company have transferred their rights to receive cash flows from the asset or have assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either

  (a) the Group and the Company have transferred substantially all the risks and rewards of the asset; or

  (b) the Group and the Company have neither transferred nor retained substantially all the risks and rewards of the asset, but have transferred control of the asset.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.12 Financial assets (cont'd.)

(f) Derecognition of financial assets (cont'd.)

The Group and the Company consider control to be transferred if and only if, the transferee has the practical ability to sell the asset in its entirety to an unrelated third party and is able to exercise that ability unilaterally and without imposing additional restrictions on the transfer.

When the Group and the Company have neither transferred nor retained substantially all the risks and rewards and have retained control of the asset, the asset continues to be recognised only to the extent of the Group's and the Company's continuing involvement, in which case, the Group and the Company also recognise an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group and the Company have retained.

When assessing whether or not to derecognise an instrument, amongst others, the Group and the Company consider the following factors:

- Change in currency of the debt instrument;
- Introduction of an equity feature;
- Change in counterparty; and
- If the modification is such that the instrument would no longer meet the SPPI criterion.

If the modification does not result in cash flows that are substantially different, the modification does not result in derecognition. Based on the change in cash flows discounted at the original effective interest/profit rate, the Group and the Company record a modification gain or loss.

2.13 Fair value measurement

The Group and the Company measure financial instruments such as financial assets at FVTPL, financial assets at FVOCI and non-financial assets such as self-occupied properties at fair value at each financial year end. Also, fair values of financial instruments measured at amortised cost are disclosed in Notes 18 and 38.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

(a) In the principal market for the asset or liability; or

(b) In the absence of a principal market, in the most advantageous market for the asset or liability.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.13 Fair value measurement (cont'd.)

The principal or the most advantageous market must be accessible by the Group and the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group and the Company use valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities
Level 2 - Inputs that are based on observable market data, either directly or indirectly
Level 3 - Inputs that are not based on observable market data

An annual valuation is performed to reflect the fair value of the Group's self-occupied properties. At the end of each financial year, accredited independent valuers having appropriate recognised professional qualification are appointed to perform the annual valuation. The valuation techniques used by the accredited independent valuers are verified to ensure that they are in accordance with the requirements of MFRS 13 Fair Value Measurement.

Over-the-counter derivatives comprise of foreign exchange forward contracts. Over-the-counter derivatives are revalued at each reporting date, based on valuations provided by the respective counterparties in accordance with market conventions.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group and the Company determine whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each financial year. The fair value hierarchy of assets that are measured at fair value and/or for which fair value are disclosed is presented in Note 38.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.14 Impairment of assets

(i) Financial assets

The Group and the Company recognise an allowance for expected credit losses ("ECL") for all financial assets measured at amortised cost or FVOCI, except for investments in equity instruments. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group and the Company expect to receive, discounted at the appropriate effective interest/profit rate.

The ECL model applies to all financial assets held by the Group and the Company except for:

- Financial assets measured at FVTPL;
- Equity instruments; and
- Malaysian government securities ("MGS/GII") which are considered low credit risk assets as the Malaysian federal government has strong capacity in repaying the instruments upon maturity. In addition, there is no past historical loss experiences arising from these government securities.

The ECL model also applies to irrevocable loan commitments and financial guarantee contracts, which will include loans, advances, financing, insurance/takaful receivables and contract assets under MFRS 15 Revenue from Contracts with Customers.

For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12 months (12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

The Group and the Company will generally be required to apply the 'three-bucket' approach based on the change in credit quality since initial recognition:

	Stage 1 **Performing**	**Stage 2** **Non Performing**	**Stage 3** **Non Performing**
ECL Approach	12-months ECL	Lifetime ECL	Lifetime ECL
Criterion	No significant increase in credit risk	Credit risk increased significantly	Credit-impaired assets
Recognition of interest/profit income	Gross carrying amount	Gross carrying amount	Net carrying amount

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.14 Impairment of assets (cont'd.)

(i) Financial assets (cont'd.)

Forward-looking information and ECL measurement

The amount of credit loss recognised is based on forward-looking estimates that reflect current and forecast economic conditions. The forward looking adjustment is interpreted as an adjustment for the expected future economic conditions, as indicated by different macroeconomic factors and/or expert experienced in credit judgement.

The mechanics of the ECL calculations are outlined below and the key elements are, as follows:

- Probability of default ("PD")

  The Probability of Default is an estimate of the likelihood of default over a given time horizon. It is estimated with consideration of economic scenarios and forward-looking information.

- Exposure at default ("EAD")

  The Exposure at Default is an estimate of the exposure at a future default date, taking into account expected changes in the exposure after the financial year end, including repayments of principal and interest/profit, whether scheduled by contract or otherwise, and accrued interest from missed payments.

- Loss given default ("LGD")

  The Loss Given Default is an estimate of the loss arising in the case where a default occurs at a given time. It is based on the difference between the contractual cash flows due and those that the Group and the Company would expect to receive. It is usually expressed as a percentage of the EAD.

In its ECL models, the Group and the Company rely on a broad range of forward-looking information as economic inputs, such as government debt, consumer sentiment index, residential property index, consumer price index, net foreign direct investment, Gross Domestic Product ("GDP"), inflation, currency rate, base lending rate and stock index.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.14 Impairment of assets (cont'd.)

(i) Financial assets (cont'd.)

Forward-looking information and ECL measurement (cont'd.)

(a) Debt instruments/sukuks at AC and FVOCI

In accordance to the 'three-bucket' approach, all newly purchased financial assets shall be classified in Stage 1, except for credit impaired financial assets. It will move from Stage 1 to Stage 2 when there is significant increase in credit risk ("SICR"), and Stage 2 to Stage 3 when there is an objective evidence of impairment. Financial assets which have experienced a SICR since initial recognition are classified as Stage 2, and are assigned a lifetime ECL.

The ECLs for debt instruments/sukuks at AC and at FVOCI do not reduce the carrying amount of these financial assets in the statements of financial position, which remains at fair value. Instead, an amount equal to the allowance that would arise if the assets were measured at amortised cost is recognised in OCI with a corresponding charge to income statements. The accumulated gain recognised in OCI is recycled to the income statements upon derecognition of the assets.

(b) Insurance/takaful receivables

The impairment on insurance/takaful receivables is measured using the simplified approach at initial recognition and throughout its lifetime at an amount equal to lifetime ECL. The ECL is calculated using a provision matrix based on historical data where the insurance/takaful receivables are grouped based on level of business segregation and different reinsurance/retakaful premium/contribution type's arrangement respectively. Impairment is calculated on the total outstanding balances including those balances aged from current to 12 months and above. Roll rates are applied on the outstanding balances in the ageing buckets which form the base of the roll rates. A forward looking factor is taken into consideration in the calculation of ECL.

For insurance/takaful receivables and reinsurance deposits of the reinsurance subsidiary, the Group considers the balances to be in default when contractual payments are two years past due and eighteen months past due respectively. As for the takaful receivables of the takaful subsidiaries, receivables where the contractual payments are one year past due are considered to be in default.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.14 Impairment of assets (cont'd.)

(ii) Non-financial assets

The carrying amounts of non-financial assets are reviewed at the end of each financial year to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (the "cash-generating unit"). The goodwill acquired in a business combination, for the purpose of impairment testing, is allocated to cash-generating units that are expected to benefit from the synergies of the combination.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is recognised if the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount.

Impairment losses are recognised in the income statements. Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of the other assets in the unit (or groups of units) on a pro rata basis.

An impairment loss in respect of goodwill is not reversed. In respect of other assets, impairment losses recognised in prior periods are assessed at the end of each financial year for any indications that the losses have decreased or no longer exist.

An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount since the last impairment loss was recognised. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised. Reversals of impairment losses are credited to the income statements in the period in which the reversals are recognised.

(iii) Write-offs

(a) Non-financial assets

An estimate is made for doubtful debts based on review of all outstanding balances as at reporting date. Any financial assets which were unlikely to realise their values as shown in the accounting records in the ordinary course of business will be written down to an amount which they might be expected so to realise. The amount written off for bad debts in the financial statements of the Group and the Company are expensed to income statements as disclosed in Note 35.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.14 Impairment of assets (cont'd.)

(iii) Write-offs (cont'd.)

(b) Financial assets

Non-financial assets are written off either partially or in their entirety only when the Group and the Company have stopped pursuing the recovery. If the amount to be written off is greater than the accumulated loss allowance, the difference is first treated as an addition to the allowance that is then applied against the gross carrying amount. Any subsequent recoveries are credited to credit loss expense.

2.15 Measurement and impairment of Qard

Any deficits in the takaful/retakaful funds are made good via a benevolent profit-free loan or Qard, granted by the shareholder's funds to the takaful/retakaful funds. The Qard is stated at cost less any impairment losses in the shareholder's funds. In the takaful/retakaful funds, the Qard is stated at cost.

The Qard shall be repaid from future surpluses of the takaful/retakaful funds.

The Qard is tested for impairment on an annual basis via an assessment of the estimated surpluses or cash flows from the takaful/retakaful funds to determine whether there is any objective evidence of impairment. If the Qard is impaired, an amount comprising the difference between its cost and its recoverable amount, less any impairment loss previously recognised, is recognised in the income statements.

Impairment losses are subsequently reversed in the income statements if objective evidence exists that the Qard is no longer impaired.

2.16 Share capital and dividend expenses

An equity instrument is any contract that evidences a residual interest in the assets of the Group and the Company after deducting all of their liabilities. Ordinary shares are recorded at the proceeds received, net of directly attributable incremental transaction costs. Ordinary shares are classified as equity. Dividends on ordinary shares are recognised in equity in the period in which they are declared.

2.17 Cash and cash equivalents

Cash and cash equivalents include cash in hand and at banks, excluding fixed and call deposits with licensed financial institutions, which have an insignificant risk of changes in value. The statements of cash flows have been prepared using the indirect method.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.18 Insurance and takaful receivables

Insurance/takaful receivables are amounts receivable under the contractual terms of a reinsurance/retakaful/takaful contract. On initial recognition, insurance/takaful receivables are measured at fair value based on the consideration receivable. Subsequent to initial recognition, insurance/takaful receivables are measured at amortised cost, using the effective interest/profit method.

The Group recognises an allowance for ECL for insurance receivables and recognises that impairment loss in the income statements. The basis for recognition of such impairment loss is as described in Note 2.14(i).

Insurance/takaful receivables are derecognised when the rights to receive cash flows from them have expired or when they have been transferred and the Group has also substantially transferred all risks and rewards of ownership.

2.19 Leases

The Group and the Company assess at contract inception whether a contract is, or contains, a lease. Leases arise when the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

(i) The Group and the Company as lessee

The Group and the Company apply a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group and the Company recognise lease liabilities, representing the liability to make lease payments and right-of-use ("ROU") assets representing the right to use the underlying assets.

(a) Right-of-use assets

The Group and the Company recognise ROU assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). ROU assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of ROU assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. ROU assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed. All ROU assets recognised by the Group and the Company have shorter lease terms than their estimated useful lives.

If ownership of the leased asset transfers to the Group and the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.19 Leases (cont'd.)

(i) The Group and the Company as lessee (cont'd.)

(a) Right-of-use assets (cont'd.)

The ROU assets are also subject to impairment as disclosed under Note 2.14(ii).

The ROU assets are presented as a separate line in the statements of financial position.

(b) Lease liabilities

At the commencement date of the lease, the Group and the Company recognise lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed lease payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and the Company and payments of penalties for terminating the lease, if the lease term reflects the Group and the Company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, these are discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Group and the Company use the incremental borrowing rate ("IBR"). After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest/profit and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset. The Group and the Company did not make any such adjustments during the financial year.

The lease liability is presented as a separate line in the statements of financial position.

(c) Short-term leases and leases of low-value assets

The Group and the Company apply the short-term lease recognition exemption to their short-term leases of equipment (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option).

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.19 Leases (cont'd.)

(i) The Group and the Company as lessee (cont'd.)

(c) Short-term leases and leases of low-value assets (cont'd.)

The Group and the Company also apply the lease of low-value assets recognition exemption to leases of equipment that are considered to be of low value (such as laptops, personal computers, small items of office furniture and telephones). Lease payments on short-term leases and leases of low-value assets are recognised as expenses on a straight-line basis over the lease term.

(ii) The Group as lessor

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Rental income arising is accounted for on a straight-line basis over the lease terms and is included in other operating revenue in the statement of comprehensive income due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

2.20 Financial liabilities

Financial liabilities are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability.

Financial liabilities are recognised in the statements of financial position when, and only when, the Group and/or the Company become a party to the contractual provisions of the financial instrument. Financial liabilities are classified as either financial liabilities at FVTPL or other financial liabilities.

(a) Financial liabilities at FVTPL

Financial liabilities at FVTPL include financial liabilities held for trading and financial liabilities designated upon initial recognition at FVTPL.

Financial liabilities held for trading include derivatives entered into by the Group that do not meet the hedge accounting criteria. Derivative liabilities are initially measured at fair value and subsequently stated at fair value, with any resultant gains or losses recognised in the income statements. Net gains or losses on derivatives include exchange differences.

The Group and the Company have not designated any financial liabilities at FVTPL nor were there any financial liabilities held for trading during and at the end of the financial year.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.20 Financial liabilities (cont'd.)

(b) Derivatives financial instruments

The Group and the Company use derivative financial instruments such as forward rate contracts to manage certain exposures to fluctuations in foreign currency exchange rates.

Derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at fair value. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

(c) Other financial liabilities

The Group's and the Company's other financial liabilities include borrowings, lease liabilities, insurance/takaful payables and other payables.

Insurance/takaful payables and other payables are recognised initially at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest/profit method.

For other financial liabilities, gains and losses are recognised in the income statements when the liabilities are derecognised, and through the amortisation process.

A financial liability is derecognised when the obligation under the liability is extinguished. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in the income statements.

2.21 Provisions

Provisions are recognised when the Group and the Company have a present obligation as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount can be made. Provisions are reviewed at each financial year end and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, the amount of provision is the present value of the expenditure expected to be required to settle the obligation.

2.22 Income tax and deferred tax

Income tax on income statements for the year comprises current and deferred tax. Current tax is the expected amount of income taxes payable in respect of the taxable profit for the year and is measured using the tax rates that have been enacted at the end of the financial year.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.22 Income tax and deferred tax (cont'd.)

Deferred tax is provided for, using the liability method, on temporary differences at the end of the financial year between the tax bases of assets and liabilities and their carrying amounts in the financial statements. In principle, deferred tax liabilities are recognised for all taxable temporary differences and deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that taxable profits will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised.

Deferred tax is not recognised if the temporary difference arises from the initial recognition of an asset or liability in a transaction which is not a business combination and, at the time of the transaction, affects neither accounting profit nor taxable profit. Deferred tax is measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at the end of the financial year. Deferred tax is recognised in the income statements, except when it arises from a transaction which is recognised directly in other comprehensive income, in which case the deferred tax is also charged or credited directly in other comprehensive income.

2.23 Employee benefits

(a) Short-term benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the year in which the associated services are rendered by employees of the Group and the Company. Short-term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated balances. Short-term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

(b) Defined contribution plan

As required by law, the Group and the Company make contributions to the national pension scheme, the Employees Provident Fund ("EPF"). The Group and the Company also make additional contributions to the EPF for eligible employees by referring to their earnings. Such contributions are recognised as an expense in the income statements as incurred.

(c) Employees' terminal benefits

As required by the previous law in the United Arab Emirates, the Group has made provision for terminal benefits for local employees of its Dubai subsidiary, based on the employees' salaries and number of years of service. The terminal benefits are paid to the employees on termination or completion of their terms of employment.

The Group has obtained an exemption from the requirements of the DIFC Employment Regulations to pay end of service benefits contributions on behalf of its expatriate employees into a DIFC Employee Workplace Savings ("DEWS") plan and makes contributions to a pension scheme, the EPF in Malaysia as described in Note 2.23(b).

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.24 Foreign currencies

(a) Functional and presentation currency

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is also the Company's functional currency.

(b) Foreign currency transactions and balances

In preparing the financial statements, transactions in currencies other than the functional currency ("foreign currencies") are recorded in the functional currency using the exchange rates prevailing at the dates of the transactions. At each financial year end, monetary items denominated in foreign currencies are retranslated at the rates prevailing on the financial year end. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value are determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items or on translating monetary items during the financial year are recognised in the income statements except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operations, which are recognised initially in other comprehensive income and accumulated under the foreign currency translation reserve in equity. The foreign currency translation reserve is reclassified from equity to the income statements of the Group on disposal of the foreign operation.

Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in the income statements for the period except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised directly in other comprehensive income. Exchange differences arising from such non-monetary items are also recognised directly in other comprehensive income.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.24 Foreign currencies (cont'd.)

(c) Foreign operations

The financial results and financial position of the Company's foreign subsidiary and operations that have a functional currency different from the presentation currency of the consolidated financial statements are translated into RM as follows:

(i) Assets and liabilities for each statement of financial position presented are translated at the closing rate prevailing at the financial year end;

(ii) Income and expenses for each income statements are translated at average exchange rates for the year, which approximate the exchange rates at the dates of the transactions;

(iii) All resulting exchange differences are taken to the foreign currency translation reserve within equity; and

(iv) The results of an associate, Labuan Reinsurance (L) Ltd., are translated at the closing rate prevailing at the financial year end with respect to the carrying amount of the investment in associate, and at the exchange rate at the date of the transactions with respect to the share of profits or losses. All resulting translation differences are included in the foreign exchange translation reserve in shareholders' equity.

2.25 Revenue recognition

Revenue is recognised when the performance obligation is satisfied at an amount that reflects the consideration to which the Group and the Company expect to be entitled.

(a) Interest and profit income

Interest and profit income are recognised on accrual basis using the effective interest/profit method.

(b) Investment performance fee

The Investment performance fee is the charge on the participants' investment fund's investment returns, which is payable to the shareholder's fund.

(c) Surplus administration charges

The surplus administration charge is the fee charged by the Company for managing the participants risk fund.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.25 Revenue recognition (cont'd.)

(d) Profit and investment income

Profit and investment income on Shariah compliant investments are recognised on an accrual basis using the effective profit/yield of the asset.

(e) Rental income

Rental income is accounted for on a straight-line basis over the lease term. The aggregate costs of incentives provided to lessees are recognised as a reduction of rental income over the lease term on a straight-line basis.

(f) Dividend income

Dividend income is recognised when the right to receive payment is established.

(g) Management fees

Management fees are recognised when services are rendered.

(h) Wakalah fees

Wakalah fees are recognised as soon as the amount of contribution can be reliably measured in accordance with the principles of Shariah.

(i) Premiums and contributions income

Premiums/contributions are recognised in accordance with the policies stated in Notes 2.5(a) and 2.6(a).

(j) Commission income

Commission income derived from reinsurers/retakaful operators in the course of cession of premiums/contributions to reinsurers/retakaful operators are recognised in the income statements when they are incurred. Commission income is properly allocated to the relevant periods.

The method of recognition for commission income earned from retakaful operators is in accordance with the principle of Wakalah as approved by the GSC and as agreed between the Company's subsidiaries and the retakaful operators.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.26 Zakat

Zakat represents an obligatory amount payable by the takaful subsidiaries and retakaful division to comply with the principles of Shariah. Zakat is computed using a method as recommended by the GSC and approved by the Board. Only the zakat that is attributable to the individual and corporate Muslim shareholders of the holding company was provided for in the financial statements. The zakat computation is reviewed by the GSC. The Board has the discretion to pay an additional sum above the obligatory amount payable.

2.27 Changes in accounting policies

The accounting policies adopted by the Group and the Company are consistent with those of the previous financial year except for the following:

Amendments to MFRSs

At the beginning of the current financial year, the Group and the Company adopted the following Amendments/Improvements which are mandatory for annual periods beginning on or after 1 January 2022.

Annual Improvements to MFRS Standards 2018–2020

i) MFRS 1 *First-time Adoption of Malaysian Financial Reporting Standards*
ii) MFRS 9 *Financial Instruments*
iii) MFRS 16 *Leases*
iv) MFRS 141 *Agriculture*

Amendments to MFRS 3 *Business Combinations (Reference to Conceptual Framework)*
Amendments to MFRS 116 *Property, Plant and Equipment*
Amendments to MFRS 137 *Provisions, Contingent Liabilities and Contingent Assets*

The adoption of the above pronouncements did not have any significant effect on the disclosures or amounts recognised in the Group's and the Company's financial statements.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.28 Standards issued but not yet effective

The Standards, Amendments to Standards and Annual Improvements to Standards that have been issued but not yet effective up to the date of issuance of the Group's and the Company's financial statements are disclosed below. The Group and the Company intend to adopt these Standards, Amendments to Standards and Annual Improvements to Standards, if applicable, when they become effective:

Description	**Effective for annual periods beginning on or after**
MFRS 17 *Insurance Contracts*	1 January 2023
Amendments to MFRS 17 *Insurance Contracts* Initial Application of MFRS 17 and MFRS 9 - Comparative Information	1 January 2023
Amendments to MFRS 108 *Accounting Policies, Changes in Accounting Estimates and Errors* - Definition of Accounting Estimates	1 January 2023
Amendments to MFRS 112 *Income Taxes Deferred Tax* related to (i) Assets and Liabilities arising from Single Transaction; and (ii) International Tax Reform - Pillar Two Model Rules	1 January 2023
Amendments to MFRS 101 *Presentation of Financial Statement* Classification of Liabilities as Current or Non-current	1 January 2024
Amendments to MFRS 101 *Presentation of Financial Statement* Disclosure of Accounting Policies	1 January 2024
Amendments to MFRS 101 *Presentation of Financial Statement* Non-Current Liabilities with Covenants	1 January 2024
Amendments to MFRS 10 *Consolidated Financial Statements* and MFRS 128 *Investment in Associates and Joint Ventures*	To be announced by MASB

The Directors are of the opinion that the adoption of the above pronouncements are not expected to have a material impact on the financial statements of the Group and the Company in the period of initial application except for those discussed below:

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.28 Standards issued but not yet effective (cont'd.)

MFRS 17 *Insurance Contracts* and Amendments to MFRS 17

MFRS 17 Insurance Contracts replaces MFRS 4 Insurance Contracts for annual periods beginning on or after 1 January 2023. The Group will be applying MFRS 17 for the first time in the upcoming financial year ending 31 March 2024. Accordingly, it will restate comparative information for the financial year ended 31 March 2023, including the opening balance as at 1 April 2022, by applying the transitional provisions of MFRS 17.

(i) Changes to classification and measurement

The adoption of MFRS 17 will not change the classification of the Group's insurance, takaful, reinsurance and retakaful contracts.

MFRS 17 establishes specific principles for the recognition and measurement of insurance/takaful contracts issued and reinsurance/retakaful contracts held by the Group.

The Group has developed policies and approved technical positions that will address the following key principles of MFRS 17:

- Identify insurance, takaful, reinsurance and retakaful contracts as those under which the Group accepts significant insurance/takaful risk from another party (the policyholder/participant) by agreeing to compensate the policyholder/participant if a specified uncertain future event adversely affects the policyholder/participant;

- Separate specified embedded derivatives, distinct investment components and distinct non-insurance goods or services from insurance/takaful/reinsurance/retakaful contracts and accounts for them in accordance with other applicable MFRS;

- Separate the insurance/takaful/reinsurance/retakaful contracts into groups it will recognise and measure;

- Recognise and measure groups of insurance/takaful/reinsurance/retakaful contracts at a risk-adjusted present value of the future cash flows (the fulfilment cash flows) that incorporates all available information about the fulfilment cash flows in a way that is consistent with observable market information, plus an amount representing the unearned profit in the group of contracts (the contractual service margin or "CSM");

- Recognise profit from a group of insurance/takaful/reinsurance/retakaful contracts over each period the Group provides insurance/takaful coverage, as the Group is released from risk. If a group of contracts is expected to be onerous over the remaining coverage period, the Group will recognise the loss immediately; and

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.28 Standards issued but not yet effective (cont'd.)

MFRS 17 *Insurance Contracts* and Amendments to MFRS 17 (cont'd.)

(i) Changes to classification and measurement (cont'd.)

- Recognise an asset for insurance/takaful acquisition cash flows in respect of acquisition cash flows paid, or incurred, before the related group of insurance/takaful and reinsurance/retakaful contracts is recognised. Such an asset is derecognised when the insurance/takaful acquisition cash flows are included in the measurement of the related group of insurance/takaful and reinsurance/retakaful contracts.

During the implementation period of MFRS 17, the Group has determined that its Insurance/takaful contracts issued and reinsurance/retakaful contracts held are eligible for the measurement models below:

a) Premium Allocation Approach ("PAA")

This model will be applied for policies which have contract boundaries (i.e. coverage periods) of less than 1 year as well as for policies with contract boundaries of more than 1 year but which are able to pass the PAA eligibility test.

b) General Measurement Model (''GMM")

This is the default measurement model for insurance/takaful and reinsurance/retakaful contracts valued using fulfilment cash flows (the present value of expected future cash flows, plus a risk adjustment) offset by the CSM which represents the unearned profit which the Group will recognise as it provides services under the contracts.

c) Variable Fee Approach ("VFA")

VFA is use for insurance/takaful contracts with direct participation features where payments to policyholders/participants are contractually linked to and substantially vary with the underlying items.

The Group will be applying all the three models above for the insurance/takaful contracts issued and reinsurance/retakaful contracts held.

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.28 Standards issued but not yet effective (cont'd.)

MFRS 17 *Insurance Contracts* and Amendments to MFRS 17 (cont'd.)

(ii) Changes to presentation and disclosure

For presentation purposes, the Group will aggregate insurance/takaful and reinsurance/retakaful contracts held and these will be presented separately in the statement of financial position as follows:

- Portfolios of insurance/takaful and reinsurance/retakaful contracts issued that are assets;
- Portfolios of insurance/takaful and reinsurance/retakaful contracts issued that are liabilities;
- Portfolios of reinsurance/retakaful contracts held that are assets; and
- Portfolios of reinsurance/retakaful contracts held that are liabilities.

The portfolios of contracts are as established at initial recognition in accordance with the requirements of MFRS 17.

Groups of insurance/takaful and reinsurance/retakaful contracts issued will include any assets for insurance/takaful acquisition cash flows.

The presentation of the statement of profit or loss and other comprehensive income will change significantly upon the adoption of MFRS 17, with clear delineation of underwriting and investment results. There will no longer be items such as gross, net or earned premiums/contributions or net claims incurred shown on the statement of profit or loss.

Instead, the statement of profit or loss will reflect the following items from the financial year ending 31 March 2024, together with a restated statement of profit or loss under MFRS 17 for the year ended 31 March 2023:

- Insurance/takaful revenue
- Insurance/takaful service expenses
- Finance/profit income or expenses
- Income or expenses from retakaful/reinsurance contracts held

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.28 Standards issued but not yet effective (cont'd.)

MFRS 17 *Insurance Contracts* and Amendments to MFRS 17 (cont'd.)

(ii) Changes to presentation and disclosure (cont'd.)

MFRS 17 will also require more extensive disclosure requirements compared to MFRS 4. The Group will provide both qualitative and quantitative disclosures about insurance/takaful and reinsurance/retakaful contracts in three main areas:

- Explanation of the amounts recognised in the Group's financial statements arising from insurance/takaful contracts;
- Significant judgements, and changes in those judgements, when applying MFRS 17; and
- The nature and extent of risks that arise from contracts within the scope of MFRS 17.

(iii) Transition

On the transition date of 1 April 2022, the Group has:

- Identified, recognised and measured each group of insurance/takaful and reinsurance/retakaful contracts as if MFRS 17 had always applied (unless impracticable), using the full retrospective approach;
- Identified, recognised and measured assets for insurance/takaful acquisition cash flows as if MFRS 17 had always applied;
- Derecognised any existing balances that would not exist had MFRS 17 always applied; and
- Recognised any resulting net difference in equity.

Where the Full Retrospective Approach ("FRA") has been determined to be impracticable to apply during the implementation period, due to constraints on data or other relevant inputs, the Group has applied the Modified Retrospective Approach ("MRA") and the Fair Value Approach ("FVA").

The implementation of MFRS 17 allows the Group to adjust its profit or loss for eligible financial assets under MFRS 9 by removing any accounting volatility to other comprehensive income that may have arisen due to the adoption of MFRS 17, within the constraints of MFRS 9. The Group is currently in the midst of finalising its reclassification for eligible financial assets.

Although the implementation progress has been encouraging as of the date of financial statements, quantitative impact arising from the adoption of MFRS 17 as at 1 April 2023 are still being reviewed and refined.

3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS

3.1 Critical judgements made in applying accounting policies

The preparation of the Group's and the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amount of revenue, expenses, assets and liabilities at the financial year end. However, uncertainty about these assumptions and estimates could result in outcomes that could require material adjustments to the carrying amount of asset or liability affected in the future. The Group and the Company have not applied any significant judgements in preparing the financial statements.

3.2 Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the financial year end that have a significant risk of causing material adjustments to the carrying amounts of assets and liabilities within the next financial year are discussed below:

(a) General reinsurance, takaful and retakaful businesses (Note 20)

The principal uncertainty in the general reinsurance, takaful and retakaful businesses arises from the technical provisions which include the estimation of premium/contribution liabilities and claim liabilities. Premium/contribution liabilities are recorded as the higher of UPR/UCR and URR while claim liabilities mainly comprise provision for claims reported, IBNER and IBNR claims as well as a PRAD at 75% confidence level.

Generally, claim liabilities are determined based upon previous claims experience, existing knowledge of events, the terms and conditions of the relevant policies and interpretation of circumstances. Particularly relevant is past experience with similar cases, historical claims development trends, legislative changes, judicial decisions and economic conditions. It is certain that actual future premium/contribution and claim liabilities will not exactly develop as projected and may vary from the projection.

The estimates of premium/contribution and claim liabilities are therefore sensitive to various factors and uncertainties. The establishment of technical provisions is an inherently uncertain process and, as a consequence of this uncertainty, the eventual settlement of premium/contribution and claim liabilities may vary from the initial estimates. There may be reporting lag between the occurrence of an insured event and the time it is actually recorded. For these cases, the IBNR reserves are estimated. Even for liabilities which have been recorded, there are potential uncertainties as to the magnitude of the final claims compared to initial reserve provisions. For these cases, IBNER reserve provision are estimated. There are various factors affecting the level of uncertainty such as inflation, judicial interpretations, legislative changes and claims handling procedures. The sensitivity of these assumptions and their impact to results and the equity position of the businesses are disclosed in Note 34(a)(v) and Note 34(b)(v).

3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D.)

3.2 Key sources of estimation uncertainty (cont'd.)

(a) General reinsurance, takaful and retakaful businesses (Note 20) (cont'd.)

At each financial year end, the estimates of premium/contribution and claim liabilities are reassessed for adequacy by the Appointed Actuaries and changes will be reflected as adjustments to these liabilities. The appointment of the Appointed Actuaries is approved by BNM.

In setting provisions for claims, the reinsurance subsidiary relies on advice by its cedants and exercises discretion where the claim may develop more adversely than advised. An estimate will be made in the absence of a reported figure or in the event the loss is still preliminary and has not been fully assessed.

The estimates of the ultimate incurred claims are subject to a great deal of uncertainty in the early stages as claims are still being intimated and developed, particularly so for large and catastrophic claims. These uncertainties reduce over time as the claims develop and progress towards the ultimate cost.

The methodology used in the valuation of general reinsurance/retakaful liabilities involves a more granular segregation of the business of the reinsurance/retakaful subsidiary into specific portfolios with the intention of achieving greater accuracy in the estimation process. For overseas business, the valuation of general reinsurance liabilities is performed based on territorial grouping of risks to better reflect the underwriting performance.

(b) Family takaful and retakaful businesses (Note 20)

The estimation of the ultimate liability arising from claims made under the family takaful and retakaful businesses is a critical accounting estimate. There are several sources of uncertainty that need to be considered in the estimation of the liabilities that the family takaful and retakaful funds will ultimately be required to pay as claims/benefits.

For family takaful and retakaful contracts, estimates are made for future deaths, disabilities, maturities, investment returns, voluntary terminations and expenses in accordance with contractual and regulatory requirements. The family takaful and retakaful funds are estimated based on expected number of deaths on statutory mortality tables and adjusted where appropriate to reflect the funds' unique risk exposures. The estimated number of deaths determines the value of possible future benefits to be paid out, which will be factored into ensuring sufficient cover by reserves, which in return is monitored against current and future contributions.

For those contracts that cover risks related to disability, estimates are made based on recent past experience and emerging trends. However, epidemics as well as wide ranging changes to lifestyle, could result in significant changes to the expected future exposures.

All of these will give rise to estimation uncertainties of the projected ultimate liabilities of the family takaful and retakaful funds. The sensitivity of the actuarial liabilities of the family takaful and retakaful funds to changes in assumptions are detailed in Notes 34(c)(ii) and 34(d)(iii).

3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D.)

3.2 Key sources of estimation uncertainty (cont'd.)

(b) Family takaful and retakaful businesses (Note 20) (cont'd.)

At each financial year end, these estimates are re-assessed for adequacy and changes will be reflected as adjustments to the liabilities by the Appointed Actuaries. The appointment of the Appointed Actuaries is approved by BNM.

(c) Expense liabilities (Note 20)

The expense liabilities of the shareholder's fund consist of expense liabilities of the general takaful, general retakaful, family takaful and family retakaful funds which are based on estimations performed by the Appointed Actuaries. The estimation methods are explained in Note 2.7(b)(ii). The Appointed Actuaries estimate the expected management expenses required to manage the contracts less any expected cash flows from future wakalah fee income based on the Appointed Actuaries' assumptions and observations of the actual experiences. The estimates of expense liabilities are therefore sensitive to various factors and uncertainties.

The establishment of technical provisions is an inherently uncertain process and, as a consequence of this uncertainty, the eventual settlement of expense liabilities may vary from the initial estimates. At each financial year end, the estimates of expense liabilities are re-assessed for adequacy by the Appointed Actuaries and changes will be reflected as adjustments to these liabilities. The appointment of the Appointed Actuaries are approved by BNM.

4. NET EARNED PREMIUMS/CONTRIBUTIONS

	Group	
	2023	**2022**
	RM'000	**RM'000**
(a) Gross earned premiums/contributions		
Insurance and takaful contracts	**3,392,077**	2,987,718
Change in premium/contribution liabilities	**(76,861)**	(85,774)
	3,315,216	2,901,944
(b) Premiums/contributions ceded to reinsurers/retakaful operators		
Insurance and takaful contracts	**(503,752)**	(524,911)
Change in premium/contribution liabilities	**26,633**	14,486
	(477,119)	(510,425)
Net earned premiums/contributions	**2,838,097**	2,391,519

5. INVESTMENT INCOME

	Group		Company	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
Financial assets at FVTPL				
Designated upon initial recognition:				
Interest/profit income	**119,910**	114,665	**-**	-
Mandatorily measured:				
Interest/profit income	**656**	503	**-**	-
Dividend income:				
- Quoted shares in Malaysia	**9,643**	13,698	**-**	-
- Shariah approved unit trust funds	**2,658**	2,895	**477**	627
- Real estate investment trusts	**1,012**	851	**-**	-
Financial assets at FVOCI				
Interest/profit income	**74,768**	80,229	**2,190**	102
Dividend income on unquoted shares in Malaysia	**582**	2,410	**-**	-
Financial assets at amortised cost				
Interest/profit income	**112,192**	54,250	**2,261**	2,668
Dividend income from subsidiaries	**-**	-	**23,000**	81,000
Dividend income from associate	**-**	-	**-**	-
Other investment income	**-**	-	**-**	-
(Net amortisation of premiums)/ accretion of discount on investments	**(4,873)**	(3,303)	**-**	187
Investment expenses	**(362)**	(385)	**-**	-
	316,186	265,813	**27,928**	84,584

6. NET REALISED GAINS

	Group		Company	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
Financial assets at FVTPL				
Quoted shares in Malaysia:				
Shariah approved equities	**(4,828)**	3,608	**-**	-
Others	**125**	907	**-**	-
Unquoted Islamic private debt securities	**1,365**	820	**-**	-
Government investment issues	**3,476**	3,612	**-**	-
Shariah approved unit trust funds	**141**	2,326	**-**	-
Real estate investment trusts	**515**	54	**-**	-
Net realised gains	**794**	11,327	**-**	-
Financial assets at FVOCI				
Unquoted corporate debt securities	**694**	3,047	**-**	-
Unquoted Islamic private debt securities	**55**	1	**-**	-
Malaysian government securities	**-**	924	**-**	-
Government investment issues	**2,103**	1,794	**-**	-
Net realised gains	**2,852**	5,766	**-**	-
	3,646	17,093	**-**	-

7. NET FAIR VALUE GAINS/(LOSSES)

	Group	
	2023	2022
	RM'000	RM'000
Net fair value gains/(losses) on financial assets at FVTPL	**25,484**	(55,559)

8. FEE AND COMMISSION INCOME/(EXPENSES)

	Group		Company	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
Fee and commission income				
Management fees	**4,313**	3,981	**61,317**	44,802
Commission income	**58,358**	42,661	**-**	-
	62,671	46,642	**61,317**	44,802
Fee and commission expenses				
Commission expenses	**(638,090)**	(574,395)	**-**	-

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9. MANAGEMENT EXPENSES

	Group		Company	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
Salaries, bonus and other related costs	**132,969**	112,898	**38,687**	28,265
Short term accumulating compensated absences	**627**	645	**236**	288
President & Group Chief Executive Officer ("PGCEO"), directors and Group Shariah Committee ("GSC") members' remuneration (Note 10)	**4,853**	5,333	**2,563**	2,650
Pension costs - EPF	**18,706**	15,887	**5,245**	3,891
Social security costs	**1,239**	901	**247**	176
Retirement benefits	**141**	117	**42**	24
Auditors' remuneration:				
Statutory auditors of the Group				
- statutory audit	**1,657**	1,462	**105**	97
- other assurance services	**2,012**	683	**-**	-
- regulatory-related	**105**	97	**26**	25
- other services	**192**	181	**32**	32
Depreciation of property, plant and equipment (Note 13)	**7,892**	7,083	**1,210**	947
Depreciation of right-of-use assets (Note 15)	**1,404**	1,794	**1,023**	1,043
Amortisation of intangible assets (Note 14)	**20,723**	12,335	**1,295**	1,220
Expenses relating to leases of low-value assets	**1,079**	749	**468**	311
Expenses relating to short-term leases	**199**	462	**-**	-
Agency expenses	**7,981**	12,346	**-**	-
Marketing and promotional costs	**59,349**	43,194	**207**	90
Electronic data processing costs	**22,830**	17,293	**5,179**	2,421
Management fee	**-**	-	**407**	978
Professional and legal fees	**12,564**	13,047	**29**	1,212
Contributions and donations	**4**	611	**-**	3
Other management expenses	**56,886**	50,038	**1,660**	1,440
	353,412	297,156	**58,661**	45,113

10. PGCEO, DIRECTORS' AND GSC MEMBERS' REMUNERATION

	Group		Company	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
Number of non-executive directors	**21**	21	**6**	6
PGCEO/Executive Director of the subsidiaries (Note 10(a)):				
Salaries and bonus	**1,442**	1,416	**1,442**	1,416
Pension costs - EPF and SOCSO	**245**	243	**245**	243
Benefits-in-kind	**18**	18	**18**	18
Others	**38**	50	**38**	50
	1,743	1,727	**1,743**	1,727
Non-executive directors of the Company:				
Fees	**1,233**	1,438	**667**	738
Others	**363**	424	**171**	203
Benefits-in-kind	**31**	31	**31**	31
	1,627	1,893	**869**	972
Non-executive directors of the subsidiaries:				
Fees	**998**	1,186	**-**	-
Others	**309**	348	**-**	-
	1,307	1,534	**-**	-
Group Shariah Committee members:				
Fees	**180**	173	**-**	-
Meeting allowances	**45**	55	**-**	-
	225	228	**-**	-
Total PGCEO, directors' and GSC members' remuneration excluding benefits-in-kind	**4,853**	5,333	**2,563**	2,650

10. PGCEO, DIRECTORS' AND GSC MEMBERS' REMUNERATION (CONT'D.)

The number of directors whose total remuneration, borne by the Group and the Company, during the financial year fell within the following bands is analysed below.

	Number of Directors			
	Group		Company	
	2023	2022	2023	2022
PGCEO/Executive Director of the subsidiaries:				
RM1,500,001 to RM1,750,000	**1**	1	**1**	1
Non-executive directors of the Company:				
RM100,001 to RM150,000	**3**	2	**5**	3
RM150,001 to RM200,000	**-**	1	**-**	2
RM200,001 to RM250,000	**-**	-	**1**	1
RM250,001 to RM300,000	**1**	-	**-**	-
RM300,001 to RM350,000	**-**	1	**-**	-
RM400,001 to RM450,000	**1**	-	**-**	-
RM500,001 to RM550,000	**1**	-	**-**	-
RM550,001 to RM600,000	**-**	2	**-**	-
Non-executive directors of the subsidiaries:				
RM0 to RM50,000	**5**	4	**-**	-
RM50,001 to RM100,000	**2**	3	**-**	-
RM100,001 to RM150,000	**6**	5	**-**	-
RM150,001 to RM200,000	**1**	2	**-**	-
RM250,001 to RM300,000	**1**	1	**-**	-

10. PGCEO, DIRECTORS' AND GSC MEMBERS' REMUNERATION

(a) PGCEO & directors' remuneration:

	Group				Company			
	Salary and bonus RM'000	Fees RM'000	Benefits-in-kind and other emoluments RM'000	Total RM'000	Salary and bonus RM'000	Fees RM'000	Benefits-in-kind and other emoluments RM'000	Total RM'000
2023								
PGCEO/Executive Director of the subsidiaries								
Zaharudin Daud	1,442	-	301	1,743	1,442	-	301	1,743
Non-Executive Directors of the Company:								
Datuk Johar Che Mat	-	383	121	504	-	159	58	217
George Oommen	-	330	97	427	-	109	28	137
Khalid Sufat	-	213	70	283	-	92	22	114
Junaidah Mohd Said	-	99	42	141	-	99	36	135
Zaida Khalida Shaari	-	104	36	140	-	104	35	139
Dato' Wan Roshdi Wan Musa	-	104	28	132	-	104	23	127
	-	1,233	394	1,627	-	667	202	869
Total PGCEO and directors' remuneration	1,442	1,233	695	3,370	1,442	667	503	2,612

10. PGCEO, DIRECTORS' AND GSC MEMBERS' REMUNERATION

(a) PGCEO & directors' remuneration:

	Group				Company			
	Salary and bonus RM'000	Fees RM'000	Benefits-in-kind and other emoluments RM'000	Total RM'000	Salary and bonus RM'000	Fees RM'000	Benefits-in-kind and other emoluments RM'000	Total RM'000
2022								
PGCEO/Executive Director of the subsidiaries								
Zaharudin Daud	1,416	-	311	1,727	1,416	-	311	1,727
Non-Executive Directors of the Company:								
Datuk Johar Che Mat	-	428	151	579	-	168	67	235
George Oommen	-	435	131	566	-	118	35	153
Khalid Sufat	-	250	61	311	-	127	33	160
Junaidah Mohd Said	-	112	41	153	-	112	36	148
Zaida Khalida Shaari	-	109	36	145	-	109	33	142
Dato' Wan Roshdi Wan Musa	-	104	35	139	-	104	30	134
	-	1,438	455	1,893	-	738	234	972
Total PGCEO and directors' remuneration	1,416	1,438	766	3,620	1,416	738	545	2,699

11. OTHER OPERATING REVENUE/(EXPENSES)

	Group		Company	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
Other operating revenue				
Net realised gains on foreign exchange	**11,682**	-	**-**	-
Net realised gains on disposal of:				
- property, plant and equipment	**16**	-	**-**	-
- intangible assets	**398**	-	**-**	-
Reversal of impairment losses on buildings (Note 13)	**72**	346	**-**	-
Reversal of impairment losses on insurance/ takaful receivables (Note 35(a))	**1,661**	8,108	**-**	-
Reversal of impairment on financial assets at:				
- FVOCI	**-**	678	**-**	-
- Amortised cost	**1**	630	**-**	-
Non-operating interest income	**632**	1,406	**2**	3
Miscellaneous income	**28,845**	20,862	**169**	173
Net rental income from properties	**2,167**	2,683	**-**	-
Management income pursuant to business transfer from Hong Leong MSIG Takaful Berhad	**244**	123	**-**	-
	45,718	34,836	**171**	176
Other operating expenses				
Net realised losses on foreign exchange	**-**	(3,195)	**-**	-
Impairment losses on financial assets at FVOCI	**(11)**	-	**(1)**	-
Allowance for impairment losses on sundry receivables	**(1,607)**	-	**-**	-
Write-off of intangible assets (Note 14)	**(2,197)**	(894)	**-**	(248)
Miscellaneous expenses	**(3,024)**	(1,287)	**(11)**	(11)
	(6,839)	(5,376)	**(12)**	(259)

12. TAX BORNE BY PARTICIPANTS

	Group	
	2023	**2022**
	RM'000	**RM'000**
Current income tax:		
Current year's provision	**14,353**	15,615
Under/(over) provision of tax expense in prior years	**1,308**	(1,980)
	15,661	13,635
Deferred income tax (Note 19):		
Deferred tax relating to origination and reversal of temporary differences	**504**	(1,033)
Tax expense for the year	**16,165**	12,602

TAXATION

	Group		Company	
	2023	**2022**	**2023**	**2022**
	RM'000	**RM'000**	**RM'000**	**RM'000**
Malaysian income tax:				
Tax expense for the year	**40,252**	33,970	**972**	545
(Over)/under provision in prior years	**(4,150)**	(2,113)	**23**	(14)
	36,102	31,857	**995**	531
Deferred tax (Note 19):				
(Over)/under provision in prior years	**(768)**	(163)	**(401)**	174
Relating to origination and reversal of temporary differences	**(5,286)**	(19,781)	**925**	(2,992)
	(6,054)	(19,944)	**524**	(2,818)
	30,048	11,913	**1,519**	(2,287)

Domestic income tax for the Company, the general takaful business and the takaful subsidiaries' shareholder's funds are calculated at the Malaysian statutory tax rate of 24% (2022: 24%) of the estimated assessable profit for the year. Income tax on the Group's reinsurance/retakaful and family takaful business are calculated at a preferential tax rate of 8% (2022: 8%).

12. TAXATION (CONT'D.)

A reconciliation of income tax expenses applicable to profit before zakat and tax at the statutory income tax rate to income tax expense at the effective income tax rate of the Group and the Company is as follows:

	Group		Company	
	2023 RM'000	**2022 RM'000**	**2023 RM'000**	**2022 RM'000**
Profit before zakat and taxation	**150,950**	127,482	**14,075**	67,471
Taxation at Malaysian statutory tax rate of 24%	**36,228**	30,596	**3,378**	16,193
Effects of different tax rate in respect of reinsurance/retakaful business	**(15,406)**	(10,755)	**-**	-
Effect of changes in tax law	**-**	(9,339)	**-**	-
Income not subject to tax	**(1,461)**	(3,252)	**(5,635)**	(19,859)
Expenses not deductible for tax purposes	**12,247**	11,878	**4,810**	5,493
Utilisation of previously unrecognised tax losses	**(656)**	(674)	**(656)**	(674)
Deferred tax assets recognised on unutilised business losses	**-**	(3,600)	**-**	(3,600)
(Over)/under provision of deferred tax in prior years	**(768)**	(163)	**(401)**	174
(Over)/under provision of tax in prior years	**(4,150)**	(2,113)	**23**	(14)
Share of results of associates	**4,014**	(665)	**-**	-
Tax expense for the year	**30,048**	11,913	**1,519**	(2,287)

The amendments to section 60AA of the Income Tax Act 1967 has been introduced in Budget 2022 and subsequently gazetted on 31 December 2021 via the Finance Act 2021. Consequent to the amendments, management expenses incurred by the Shareholder's Fund of family takaful operators are now allowed as deductible for the purpose of computing taxable income from YA 2022 onwards.

13. PROPERTY, PLANT AND EQUIPMENT

Group	Freehold land RM'000	Buildings RM'000	Computer equipment RM'000	Furniture, fittings and office equipment RM'000	Motor vehicles RM'000	Work in progress RM'000	Total RM'000
Valuation/cost							
At 1 April 2021	36,800	160,999	7,149	37,772	2,212	783	245,715
Additions	-	-	3,517	1,274	-	5,019	9,810
Disposals	-	-	-	(285)	-	-	(285)
Revaluation surplus	-	4,735	-	-	-	-	4,735
Foreign exchange translation	-	29	14	6	3	-	52
Elimination of accumulated depreciation and impairment losses on revaluation	-	(4,317)	-	-	-	-	(4,317)
Reclassification	-	661	-	-	-	(661)	-
At 31 March 2022	**36,800**	**162,107**	**10,680**	**38,767**	**2,215**	**5,141**	**255,710**
Additions	**-**	**-**	**1,698**	**26**	**342**	**16,555**	**18,621**
Disposals	**-**	**-**	**-**	**-**	**(90)**	**-**	**(90)**
Revaluation surplus	**-**	**3,625**	**-**	**-**	**-**	**-**	**3,625**
Foreign exchange translation	**-**	**319**	**7**	**21**	**11**	**-**	**358**
Elimination of accumulated depreciation and impairment losses on revaluation	**-**	**(4,516)**	**-**	**-**	**-**	**-**	**(4,516)**
Reclassification	**-**	**1,356**	**835**	**4,421**	**-**	**(6,612)**	**-**
At 31 March 2023	**36,800**	**162,891**	**13,220**	**43,235**	**2,478**	**15,084**	**273,708**

13. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

Group (cont'd.)	Freehold land RM'000	Buildings RM'000	Computer equipment RM'000	Furniture, fittings and office equipment RM'000	Motor vehicles RM'000	Work in progress RM'000	Total RM'000
Accumulated depreciation and impairment loss							
At 1 April 2021	-	-	5,721	35,532	1,085	-	42,338
Depreciation charge for the year (Note 9)	-	4,663	1,420	646	354	-	7,083
Disposals	-	-	-	(273)	-	-	(273)
Elimination of accumulated depreciation and impairment losses on revaluation	-	(4,317)	-	-	-	-	(4,317)
Foreign exchange translation	-	-	6	4	2	-	12
Reversal of impairment loss during the year (Note 11)	-	(346)	-	-	-	-	(346)
At 31 March 2022	**-**	**-**	**7,147**	**35,909**	**1,441**	**-**	**44,497**
Depreciation charge for the year (Note 9)	**-**	**4,653**	**1,412**	**1,426**	**401**	**-**	**7,892**
Disposals	**-**	**-**	**-**	**-**	**(90)**	**-**	**(90)**
Foreign exchange translation	**-**	**161**	**7**	**21**	**6**	**-**	**195**
Reversal of impairment loss during the year (Note 11)	**-**	**(72)**	**-**	**-**	**-**	**-**	**(72)**
Elimination of accumulated depreciation and impairment losses on revaluation	**-**	**(4,516)**	**-**	**-**	**-**	**-**	**(4,516)**
At 31 March 2023	**-**	**226**	**8,566**	**37,356**	**1,758**	**-**	**47,906**
Net carrying amount							
At 31 March 2023	**36,800**	**162,665**	**4,654**	**5,879**	**720**	**15,084**	**225,802**
At 31 March 2022	36,800	162,107	3,533	2,858	774	5,141	211,213

13. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

Revaluation of freehold land and buildings

Freehold land and buildings in Malaysia have been revalued based on valuations performed by accredited independent valuers having appropriate recognised professional qualification. The valuations are based on the income and comparison approaches and are effective on 31 March 2023.

The income approach entails the determination of the probable gross annual rental the property is capable of producing and deducting therefrom the outgoings to arrive at the annual net income.

The comparison approach entails critical analyses of recent sales and listing of comparable properties registered within the vicinity. The technique of the approach requires the establishment of a comparable property by reducing reasonable comparative sales and listing to a common denominator. This is done by adjusting the differences between the subject property and those regarded as comparable. The comparison was premised on the factors of location, size, lease, restrictive covenants age and condition of the building as well as the time element.

Description of the fair value hierarchy for freehold land and buildings and the significant inputs used in the valuation are provided in Note 38.

Freehold buildings outside Malaysia have been revalued based on their value-in-use and a discount rate of 6% (2022: 7%) is applied, being the prevailing rental yield in the country where the buildings are located.

If the freehold land and buildings were measured using the cost model, the carrying amounts would be as follows:

	Freehold land RM'000	Buildings RM'000	Total RM'000
Group			
Cost			
At 1 April 2021	15,596	147,128	162,724
Reclassification from work-in-progress	-	661	661
At 31 March 2022	**15,596**	**147,789**	**163,385**
Reclassification from work-in-progress	**-**	**1,356**	**1,356**
Foreign exchange translation	**-**	**319**	**319**
At 31 March 2023	**15,596**	**149,464**	**165,060**

13. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

Revaluation of freehold land and buildings (cont'd.)

	Freehold land RM'000	Buildings RM'000	Total RM'000
Group (cont'd.)			
Accumulated depreciation and impairment loss			
At 1 April 2021	-	57,356	57,356
Depreciation charge for the year	-	4,627	4,627
Reversal of impairment losses (Note 11)	-	(346)	(346)
Foreign exchange translation	-	36	36
At 31 March 2022	**-**	**61,673**	**61,673**
Depreciation charge for the year	**-**	**3,680**	**3,680**
Reversal of impairment losses (Note 11)	**-**	**(72)**	**(72)**
Foreign exchange translation	**-**	**161**	**161**
At 31 March 2023	**-**	**65,442**	**65,442**
Net carrying amount			
At 31 March 2023	**15,596**	**84,022**	**99,618**
At 31 March 2022	15,596	86,116	101,712

	Computer equipment RM'000	Furniture, fittings and office equipment RM'000	Motor vehicles RM'000	Preferred partnership fees RM'000	Total RM'000
Company					
Cost					
At 1 April 2021	3,963	2,964	599	-	7,526
Additions	1,488	41	-	642	2,171
Disposals	-	(223)	-	-	(223)
At 31 March 2022	**5,451**	**2,782**	**599**	**642**	**9,474**
Additions	**442**	**-**	**-**	**7,252**	**7,694**
Disposals	**-**	**-**	**(5)**	**-**	**(5)**
Reclassification	**425**	**459**	**-**	**(884)**	**-**
At 31 March 2023	**6,318**	**3,241**	**594**	**7,010**	**17,163**

13. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

	Computer equipment RM'000	Furniture, fittings and office equipment RM'000	Motor vehicles RM'000	Preferred partnership fees RM'000	Total RM'000
Company (cont'd.)					
Accumulated depreciation					
At 1 April 2021	3,337	2,441	252	-	6,030
Charge for the year (Note 9)	688	140	119	-	947
Disposals	-	(223)	-	-	(223)
At 31 March 2022	**4,025**	**2,358**	**371**	**-**	**6,754**
Charge for the year (Note 9)	**818**	**274**	**118**	**-**	**1,210**
Disposals	**-**	**-**	**(5)**	**-**	**(5)**
At 31 March 2023	**4,843**	**2,632**	**484**	**-**	**7,959**
Net carrying amount					
At 31 March 2023	**1,475**	**609**	**110**	**7,010**	**9,204**
At 31 March 2022	1,426	424	228	642	2,720

14. INTANGIBLE ASSETS

	Software development in progress RM'000	Computer software and licences RM'000	Preferred partnership fees RM'000	Total RM'000
Group				
Cost				
At 1 April 2021	29,333	72,634	34,000	135,967
Additions	11,404	5,156	-	16,560
Write-off	-	(2,261)	-	(2,261)
Disposal	-	-	(6,000)	(6,000)
Reclassification	(11,978)	11,978	-	-
At 31 March 2022	**28,759**	**87,507**	**28,000**	**144,266**
Additions	**3,462**	**8,185**	**74,000**	**85,647**
Write-off	**-**	**(6,576)**	**-**	**(6,576)**
Disposal	**-**	**-**	**(28,000)**	**(28,000)**
Reclassification	**(10,006)**	**10,006**	**-**	**-**
At 31 March 2023	**22,215**	**99,122**	**74,000**	**195,337**

14. INTANGIBLE ASSETS (CONT'D.)

	Software development in progress RM'000	Computer software and licences RM'000	Preferred partnership fees RM'000	Total RM'000
Group (cont'd.)				
Accumulated amortisation				
At 1 April 2021	-	54,145	10,017	64,162
Amortisation for the year (Note 9)	-	6,085	6,250	12,335
Write-off	-	(1,367)	-	(1,367)
Disposal	-	-	(6,000)	(6,000)
At 31 March 2022	**-**	**58,863**	**10,267**	**69,130**
Amortisation for the year (Note 9)	**-**	**6,605**	**14,118**	**20,723**
Write-off	**-**	**(4,379)**	**-**	**(4,379)**
Disposal	**-**	**-**	**(14,934)**	**(14,934)**
At 31 March 2023	**-**	**61,089**	**9,451**	**70,540**
Net carrying amount				
At 31 March 2023	**22,215**	**38,033**	**64,549**	**124,797**
At 31 March 2022	28,759	28,644	17,733	75,136

	Computer software and licences RM'000
Company	
Cost	
At 1 April 2021	11,170
Additions	1,803
Write-off	(565)
At 31 March 2022	**12,408**
Additions	**2,554**
At 31 March 2023	**14,962**

14. INTANGIBLE ASSETS (CONT'D.)

	Computer software and licences RM'000
Company (cont'd.)	
Accumulated amortisation	
At 1 April 2021	8,032
Amortisation for the year (Note 9)	1,220
Write-off	(317)
At 31 March 2022	**8,935**
Amortisation for the year (Note 9)	**1,295**
At 31 March 2023	**10,230**
Net carrying amount	
At 31 March 2023	**4,732**
At 31 March 2022	3,473

15. LEASES

(a) The Group and the Company as lessees

The Group and the Company have lease contracts for various items of equipments and office buildings used in their operations. Lease of office buildings generally have lease terms between 3 to 6 years, while computer and office equipment generally have lease terms of up to 3 years. The Group's and the Company's obligations under leases are secured by the lessor's title to the leased assets. Generally, the Group and the Company are restricted from assigning and subleasing the leased assets. There are several lease contracts that include extension options, which are further discussed below.

The Group and the Company also have certain leases of equipment with lease terms of 12 months or less and leases of equipments which are of low value. The Group and the Company apply the 'short-term lease' and 'lease of low-value assets' recognition exemptions for these leases.

15. LEASES (CONT'D.)

(a) The Group and the Company as lessees (cont'd.)

(i) Right-of-use assets

Set out below are the carrying amounts of right-of-use assets recognised and the movements during the period:

Group	Data Centre RM'000	Office buildings RM'000	Computer and office equipment RM'000	Total RM'000
Cost				
At 1 April 2021	1,074	5,599	999	7,672
Additions during the year	553	4,607	-	5,160
Lease derecognised during the year	(1,074)	(4,427)	(743)	(6,244)
Foreign exchange translation	-	(45)	-	(45)
At 31 March 2022	**553**	**5,734**	**256**	**6,543**
Adjustment for termination of lease	**-**	**(171)**	**(256)**	**(427)**
Additions during the year	**-**	**296**	**-**	**296**
Lease derecognised during the year	**-**	**(846)**	**-**	**(846)**
Foreign exchange translation	**-**	**34**	**-**	**34**
At 31 March 2023	**553**	**5,047**	**-**	**5,600**
Accumulated depreciation				
At 1 April 2021	832	3,303	631	4,766
Charge for the year (Note 9)	357	1,184	253	1,794
Lease derecognised during the year	(1,074)	(3,717)	(743)	(5,534)
Foreign exchange translation	-	(37)	-	(37)
At 31 March 2022	**115**	**733**	**141**	**989**
Adjustment for termination of lease	**-**	**826**	**(141)**	**685**
Charge for the year (Note 9)	**277**	**1,127**	**-**	**1,404**
Lease derecognised during the year	**-**	**(846)**	**-**	**(846)**
At 31 March 2023	**392**	**1,840**	**-**	**2,232**
Net carrying amount				
At 31 March 2023	**161**	**3,207**	**-**	**3,368**
At 31 March 2022	438	5,001	115	5,554

15. LEASES (CONT'D.)

(a) The Group and the Company as lessees (cont'd.)

(i) Right-of-use assets (cont'd.)

Company	Office buildings RM'000	Computer and office equipment RM'000	Total RM'000
Cost			
At 1 April 2021/2022	4,218	215	4,433
Lease derecognised during the year	-	(215)	(215)
At 31 March 2023	**4,218**	**-**	**4,218**
Accumulated depreciation			
At 1 April 2021	2,171	78	1,187
Charge for the year (Note 9)	1,024	19	1,043
At 31 March 2022	**3,195**	**97**	**3,292**
Charge for the year (Note 9)	**1,023**	**-**	**1,023**
Lease derecognised during the year	**-**	**(97)**	**(97)**
At 31 March 2023	**4,218**	**-**	**4,218**
Net carrying amount			
At 31 March 2023	**-**	**-**	**-**
At 31 March 2022	1,023	118	1,142

15. LEASES (CONT'D.)

(a) The Group and the Company as lessees (cont'd.)

(ii) Lease liabilities

Set out below are the carrying amounts of lease liabilities and the movements during the period:

	Group RM '000	Company RM '000
At 1 April 2021	2,754	2,115
Lease derecognised during the year	(745)	-
Additions	5,160	-
Accretion of interest	182	79
Payments	(1,892)	(1,121)
Foreign exchange translation	17	-
At 31 March 2022	**5,476**	**1,073**
Adjustment for termination of lease	**(1,007)**	**-**
Additions	**287**	**-**
Accretion of interest	**125**	**28**
Payments	**(1,501)**	**(1,101)**
Foreign exchange translation	**46**	**-**
At 31 March 2023	**3,426**	**-**

(iii) Extension options

Most of the Group's and the Company's leases on office buildings contain extension options exercisable by the Group and the Company and not the lessors. At the commencement of a lease, the Group and the Company assess whether it is reasonably certain to exercise the options if there is a significant event or significant change in circumstances within their control.

All of the extension options for office buildings have been included in the lease liability because the Group is reasonably certain that the lease will be extended based on past practice and the existing economic incentive.

15. LEASES (CONT'D.)

(b) The Group as lessor

The Group has entered into non-cancellable operating lease agreements on its portfolio of self-occupied properties. These leases have remaining non-cancellable lease terms of between 1 and 3 years. All leases include a clause to enable upward revision of the rental charge on an annual basis based on prevailing market conditions.

The future minimum lease payments receivable under non-cancellable operating leases contracted for as at the financial year but not recognised as receivables are as follows:

	Group	
	2023 RM'000	**2022 RM'000**
Future minimum rental receivable:		
Not later than 1 year	**1,650**	2,116
Later than 1 year and not later than 5 years	**62**	1,712
	1,712	3,828

16. INVESTMENTS IN SUBSIDIARIES

	Company	
	2023 RM'000	**2022 RM'000**
Unquoted shares, at cost:		
In Malaysia		
At the beginning and end of the year	**1,298,106**	1,298,106
Outside Malaysia		
At the beginning and end of the year	**6,370**	6,370
	1,304,476	1,304,476

16. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

Details of the subsidiaries are as follows:

Name of subsidiaries	Country of incorporation	Principal activities	Effective ownership interest 2023 %	2022 %
Malaysian Reinsurance Berhad ("Malaysian Re")	Malaysia	Underwriting of all classes of general reinsurance business and management of family and general retakaful businesses	**100**	100
Takaful Ikhlas Family Berhad ("Takaful IKHLAS Family")	Malaysia	Management of family and investment-linked takaful businesses	**100**	100
Takaful Ikhlas General Berhad ("Takaful IKHLAS General")	Malaysia	Management of general takaful business	**100**	100
Sinar Seroja Berhad ("SSB")	Malaysia	Family retakaful and general retakaful businesses**	**100**	100
MMIP Services Sdn. Bhd. ("MSSB")	Malaysia	Management of the Malaysian Motor Insurance Pool which provides motor insurance to vehicle owners who are unable to obtain insurance protection for their vehicles	**100**	100
Malaysian Re (Dubai) Ltd. ("MRDL")	Dubai, United Arab Emirates	Marketing and promotional activities and servicing of clients on behalf of Malaysian Re	**100**	100

* *Audited by a firm of chartered accountants affiliated to Ernst & Young PLT, Malaysia.*
** *SSB has ceased its operations since December 2017.*

17. INVESTMENTS IN ASSOCIATES

	Group 2023 RM'000	Group 2022 RM'000
Unquoted shares in Malaysia, at cost	**77,615**	77,615
Share of post-acquisition retained profits	**(1,339)**	17,969
Share of post-acquisition fair value reserve	**(1,160)**	(7,773)
Post-acquisition foreign exchange translation reserve *	**47,048**	46,283
	122,164	134,094
Represented by share of net assets	**122,164**	134,094

	Company 2023 RM'000	Company 2022 RM'000
Unquoted shares in Malaysia, at cost	**1,957**	1,957

* *This is in respect of retranslation of the investment in Labuan Re at the rate of exchange prevailing at the financial year.*

Details of the associates which are all incorporated in Malaysia are as follows:

Name of associates	Year end	Principal activities	Proportion of ownership interest and voting power 2023 %	2022 %
Held by the Company:				
Motordata Research Consortium Sdn. Bhd. **	31 December	Development and provision of a centralised motor parts price database for the Malaysian insurance industry	**40**	40
Held by Malaysian Re:				
Labuan Reinsurance (L) Ltd ("Labuan Re")	31 December	Underwriting of all classes of general reinsurance and retakaful business	**20**	20

The financial statements of the above associates are not co-terminous with those of the Group. For the purpose of applying the equity method of accounting, the unaudited financial statements of the associates for the year ended 31 December 2022 and management financial statements to the end of the accounting period of 31 March 2023 have been used.

** *Audited by a firm other than Ernst & Young PLT, Malaysia.*

17. INVESTMENTS IN ASSOCIATES (CONT'D.)

The summarised financial information of the associates, not adjusted for the proportion of ownership interest held by the Group, are as follows:

	2023 RM'000	2022 RM'000
Assets and liabilities:		
Current assets	**2,687,132**	2,490,869
Non-current assets	**70,525**	71,447
Total assets	**2,757,657**	2,562,316
Current liabilities	**318,113**	297,296
Non-current liabilities	**1,826,873**	1,604,445
Total liabilities	**2,144,986**	1,901,741
Equity	**612,671**	660,575
Results:		
Revenue	**615,062**	582,934
(Loss)/profit for the year	**(43,138)**	7,380
Share of net (loss)/profit for the year	**(16,725)**	2,769

18. FINANCIAL AND OTHER ASSETS

The following table summarises the carrying values of financial and other assets of the Group and the Company:

	Group		Company	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
At carrying value:				
Financial assets at FVTPL (a)	**3,445,293**	3,187,453	**5,181**	38,340
Financial assets at FVOCI (b)	**1,803,902**	1,973,694	**49,682**	49,610
Amortised cost and other assets (c)	**4,784,521**	3,814,836	**95,183**	79,652
	10,033,716	8,975,983	**150,046**	167,602

18. FINANCIAL AND OTHER ASSETS (CONT'D.)

	Group		Company	
	2023	**2022**	**2023**	**2022**
	RM'000	**RM'000**	**RM'000**	**RM'000**
Malaysian government securities	**89,773**	99,358	**-**	-
Government investment issues	**2,100,241**	1,783,686	**-**	-
Unquoted corporate debt securities	**641,148**	761,345	**50,632***	50,560
Islamic commercial paper	**-**	14,926	**-**	-
Commercial paper	**-**	34,849	**-**	-
Equity securities:				
Unquoted shares in Malaysia	**87,352**	87,422	**50**	50
Quoted shares in Malaysia	**222,588**	254,103	**-**	-
Unquoted perpetual bond in Malaysia	**4,884**	4,930	**-**	-
Unquoted Islamic private debt securities	**1,742,180**	1,796,032	**-**	-
Shariah approved unit trust funds	**346,407**	358,551	**5,181**	38,340
Real estate investment trusts:				
- Shariah approved	**5,859**	6,447	**-**	-
- Non-Shariah approved	**8,694**	9,273	**-**	-
Deposits	**4,619,904**	3,566,922	**76,992**	76,533
Derivatives	**69**	-	**-**	-
Other receivables and prepayments	**164,617**	198,139	**17,191**	2,119
	10,033,716	8,975,983	**150,046**	167,602

* *The unquoted corporate debt securities of the Company relate to the subordinated medium term notes ("sub-debt") issued by the Company's reinsurance subsidiary. The sub-debt carries a tenure of eight (8) years from issue date on a 8-year, non-callable 5-year basis with a fixed interest rate of 4.38% per annum payable semi-annually in arrears.*

18. FINANCIAL AND OTHER ASSETS (CONT'D.)

	Group		Company	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
(a) Financial assets at FVTPL				
At fair value:				
Designated upon initial recognition:				
Government investment issues	**1,414,505**	1,171,196	**-**	-
Unquoted Islamic private debt securities	**1,436,711**	1,374,595	**-**	-
Mandatorily measured:				
Quoted shares in Malaysia:				
Shariah approved equities	**166,292**	188,017	**-**	-
Others	**56,296**	66,086	**-**	-
Unquoted perpetual bond in Malaysia	**4,884**	4,930	**-**	-
Unquoted corporate debt securities	**5,576**	7,705	**-**	-
Unquoted Islamic private debt securities	**-**	653	**-**	-
Shariah approved unit trust funds	**346,407**	358,551	**5,181**	38,340
Real estate investment trusts:				
- Shariah approved	**5,859**	6,447	**-**	-
- Non-Shariah approved	**8,694**	9,273	**-**	-
Derivative [(i)]	**69**	-	**-**	-
	3,445,293	3,187,453	**5,181**	38,340

(i) The table below shows the fair values of derivative financial instruments, recorded as assets (being derivatives which are in a net gain position) or liabilities (being derivatives which are in a net loss position), together with their notional amounts. The notional amount, recorded gross, is the amount of a derivatives' underlying asset, reference rate or index and is the basis upon which changes in the value of derivatives are measured. The notional amounts indicate the volume of transactions outstanding at the end of the financial year and are neither indicative of the market risk nor the credit risk.

	2023		
	Notional Amount RM'000	Asset RM'000	Liability RM'000
Trading derivative:			
Forward foreign exchange contract	**195,766**	**69**	**-**

Forwards contracts are customised contracts transacted with a specific counterparty who agrees to buy or sell a specified asset at a pre-agreed rate at a specified future date. The contracts are settled at gross at a specified future date and are considered to bear a higher liquidity risk than futures contracts which are settled on a net basis. It also bears market risks related to the underlying investments. The Group enters into forward foreign exchange contracts for the purpose of hedging part of its investment portfolio.

18. FINANCIAL AND OTHER ASSETS (CONT'D.)

	Group 2023 RM'000	Group 2022 RM'000	Company 2023 RM'000	Company 2022 RM'000
(b) Financial assets at FVOCI				
At fair value:				
Malaysian government securities	**89,773**	99,358	**-**	-
Government investment issues	**685,736**	612,490	**-**	-
Unquoted corporate debt securities	**635,572**	753,640	**49,632**	49,560
Unquoted Islamic private debt securities	**305,469**	420,784	**-**	-
Unquoted shares in Malaysia [(ii)]	**87,119**	87,189	**-**	-
Golf club memberships	**233**	233	**50**	50
	1,803,902	1,973,694	**49,682**	49,610

(ii) Equity instruments designated at fair value through OCI include investments in equity shares of non-listed companies. The Group holds non-controlling interests (between 4% and 9%) in these companies. These investments were irrevocably designated at FVOCI as the Group considers these investments to be strategic in nature.

The pertinent information of the investments in unquoted shares in Malaysia are as follows:

	Financial Park (Labuan) Sdn. Bhd. RM'000	Malaysian Rating Corporation Berhad RM'000	Total RM'000
Fair value			
As at 1 April 2021	82,162	2,443	84,605
Fair value movement during the year	2,486	98	2,584
As at 31 March 2022	**84,648**	**2,541**	**87,189**
Fair value movement during the year	**(35)**	**(35)**	**(70)**
As at 31 March 2023	**84,613**	**2,506**	**87,119**

Disclosures on expected credit losses recognised on financial assets at FVOCI are disclosed in Note 35(a).

18. FINANCIAL AND OTHER ASSETS (CONT'D.)

	Group		Company	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
(c) Financial assets at amortised cost				
At amortised cost:				
Unquoted corporate debt securities	**-**	-	**1,000**	1,000
Deposit placements with licensed:				
Commercial banks	**114,400**	81,149	**-**	-
Foreign banks	**533,171**	237,092	**-**	-
Islamic banks	**3,472,984**	2,729,397	**66,547**	66,335
Development banks	**499,349**	519,284	**10,445**	10,198
Islamic commercial paper	**-**	14,926	**-**	-
Commercial paper	**-**	34,849	**-**	-
Secured staff loans	**3,068**	3,858	**569**	959
Amounts due from subsidiaries *	**-**	-	**15,472**	7
Amounts due from associates *	**12**	12	**-**	-
Income due and accrued	**66,502**	61,982	**442**	496
Amount due from Insurance Pool accounts	**48**	8,516	**-**	-
Due from Lloyds' syndicate	**50,812**	62,666	**-**	-
Sundry receivables	**37,253**	55,529	**341**	280
	4,777,599	3,809,260	**94,816**	79,275
Other assets:				
Other receivables	**168**	73	**-**	-
Prepayments	**6,754**	5,503	**367**	377
	4,784,521	3,814,836	**95,183**	79,652

All items above, other than other receivables and prepayments, are financial assets measured at amortised cost. The carrying amounts disclosed above approximate fair value due to their relatively short term nature.

* *The carrying amounts disclosed are non-trade in nature, unsecured, not subject to any interest/profit elements and repayable on demand.*

18. FINANCIAL AND OTHER ASSETS (CONT'D.)

(d) Average effective interest rate

Average effective interest rates for each class of interest-bearing investment and placements with licensed financial institutions, at net carrying amounts, are as below:

	Group		Company	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
Debt securities	**4.61%**	3.98%	**4.48%**	4.48%
Staff loans	**2.33%**	2.54%	**3.04%**	3.04%
Deposits with financial institutions	**3.24%**	1.87%	**3.56%**	2.55%

19. DEFERRED TAX ASSETS/(LIABILITIES)

	Group		Company	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
At 1 April	**35,152**	11,676	**4,435**	1,617
Recognised in:				
Income statements (Note 12)	**6,054**	19,944	**(524)**	2,818
Participants' funds (Note 12)	**(504)**	1,033	**-**	-
Other comprehensive income	**(2,802)**	2,499	**87**	-
At 31 March	**37,900**	35,152	**3,998**	4,435

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set-off current tax assets against current tax liabilities and when the deferred income taxes relates to the same authority. The net deferred tax assets and liabilities shown on the statements of financial position after appropriate offsetting are as follows:

	Group		Company	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
Deferred tax assets	**42,618**	38,330	**3,998**	4,435
Deferred tax liabilities	**(4,718)**	(3,178)	**-**	-
	37,900	35,152	**3,998**	4,435

19. DEFERRED TAX ASSETS/(LIABILITIES) (CONT'D.)

The components and movements of deferred tax assets/(liabilities) during the financial year prior to offsetting are as follows:

Group	Provisions and payables RM'000	Unabsorbed/ accelerated capital allowances RM'000	Impairment losses on loans and receivables RM'000	Premium/ contribution and expense liabilities RM'000	Financial assets RM'000	Revaluation of land and buildings RM'000	Unutilised business losses and others RM'000	Total RM'000
2023								
At 1 April 2022	**8,653**	**(1,201)**	**2,021**	**22,993**	**5,471**	**(10,054)**	**7,269**	**35,152**
Recognised in:								
Income statements (Note 12)	**5,554**	**(1,300)**	**-**	**4,176**	**(146)**	**-**	**(2,230)**	**6,054**
Participants' fund (Note 12)	**1,919**	**45**	**(206)**	**255**	**(2,481)**	**-**	**(36)**	**(504)**
Other comprehensive income	**-**	**-**	**-**	**-**	**(2,395)**	**(407)**	**-**	**(2,802)**
At 31 March 2023	**16,126**	**(2,456)**	**1,815**	**27,424**	**449**	**(10,461)**	**5,003**	**37,900**
2022								
At 1 April 2021	5,460	(524)	3,776	10,815	(4,113)	(7,620)	3,882	11,676
Recognised in:								
Income statements (Note 12)	4,212	(677)	-	12,165	683	-	3,561	19,944
Participants' fund (Note 12)	(1,019)	-	(1,755)	13	3,968	-	(174)	1,033
Other comprehensive income	-	-	-	-	4,933	(2,434)	-	2,499
At 31 March 2022	8,653	(1,201)	2,021	22,993	5,471	(10,054)	7,269	35,152

The amendments to section 60AA of the Income Tax Act 1967 has been introduced in Budget 2022 and subsequently gazetted on 31 December 2021 via the Finance Act 2021. Consequent to the amendments, management expenses incurred by the Shareholder's Fund of family takaful operators are now allowed as deductible for the purpose of computing taxable income from YA 2022 onwards.

19. DEFERRED TAX ASSETS/(LIABILITIES) (CONT'D.)

The components and movements of deferred tax assets/(liabilities) during the financial year prior to offsetting are as follows (cont'd.):

Company	Unabsorbed/ accelerated capital allowances RM'000	Unutilised business losses RM'000	Provisions and payables RM'000	Financial assets RM'000	Total RM'000
2023					
At 1 April 2022	**(535)**	**3,600**	**1,370**	**-**	**4,435**
Recognised in:					
Income statements (Note 12)	**357**	**(1,600)**	**719**	**-**	**(524)**
Other comprehensive income (Note 12)	**-**	**-**	**-**	**87**	**87**
At 31 March 2023	**(178)**	**2,000**	**2,089**	**87**	**3,998**
2022					
At 1 April 2021	(120)	-	1,737	-	1,617
Recognised in income statements (Note 12)	(415)	3,600	(367)	-	2,818
At 31 March 2022	(535)	3,600	1,370	-	4,435

19. DEFERRED TAX ASSETS/(LIABILITIES) (CONT'D.)

Deferred tax assets in respect of the following items of the Group and the Company have not been recognised as the probability of recognition cannot be determined with certainty given the lack of assessable profits in current and prior years.

	Group		Company	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
Unutilised business losses	**8,103**	8,486	**-**	383

The unutilised tax losses of the Group and the Company are available for offsetting against future taxable profits of the respective entities within the Group, subject to no substantial change in shareholdings of those entities under the Income Tax Act 1967 and guidelines issued by the tax authority.

The Finance Act gazetted on 27 December 2018 has imposed a time limitation to restrict the carry forward of the unutilised tax losses. The unutilised tax losses accumulated up to the year of assessment 2018 are allowed to be carried forward for 7 consecutive years of assessment (i.e. from years of assessment 2019 to 2025) and any balance of the unutilised losses thereafter shall be disregarded.

Based on the Act, for any unutilised tax losses that originated from the year of assessment 2019 onwards, these were allowed to be carried forward for a maximum period of 7 consecutive years of assessments immediately following that originating year of assessment and any balance of the unutilised tax losses thereafter shall be disregarded.

However, following the Budget 2022 announcement and the gazetting of the Finance Act 2021 on 31 December 2021, any accumulated unutilised tax losses from the year of assessment 2019 onwards can now be carried forward to a maximum of 10 consecutive years of assessments and any balance of the unutilised tax losses thereafter shall be disregarded. This will be effective retrospectively from years of assessment 2019 (i.e. from years of assessment 2019 to 2028).

20. INSURANCE/TAKAFUL CONTRACT LIABILITIES

	2023			2022		
	Gross RM'000	**Reinsurance/ retakaful RM'000**	**Net RM'000**	**Gross RM'000**	**Reinsurance/ retakaful RM'000**	**Net RM'000**
General reinsurance/takaful/retakaful funds (Note (a))	**4,200,242**	**(716,062)**	**3,484,180**	3,799,924	(844,875)	2,955,049
Family takaful/retakaful funds (Note (b))	**3,871,902**	**(134,630)**	**3,737,272**	3,586,246	(107,396)	3,478,850
Expense liabilities (Note (c))	**118,240**	**-**	**118,240**	100,887	-	100,887
Total	**8,190,384**	**(850,692)**	**7,339,692**	7,487,057	(952,271)	6,534,786
(a) General reinsurance/takaful/ retakaful funds						
Claim liabilities (Note (i))	**3,502,279**	**(616,713)**	**2,885,566**	3,178,822	(772,159)	2,406,663
Premium/contribution liabilities (Note (ii))	**697,963**	**(99,349)**	**598,614**	621,102	(72,716)	548,386
	4,200,242	**(716,062)**	**3,484,180**	3,799,924	(844,875)	2,955,049
(i) Claim liabilities						
At 1 April	**3,178,822**	**(772,159)**	**2,406,663**	2,305,694	(306,976)	1,998,718
Claims incurred in the current underwriting/accident year	**779,666**	**(186,815)**	**592,851**	1,085,925	(506,662)	579,263
Adjustment to claims incurred in prior underwriting/accident years due to changes in IBNR and PRAD	**218,045**	**(20,487)**	**197,558**	112,709	(22,742)	89,967
Movements in claims incurred in prior underwriting/accident years	**715,964**	**(50,956)**	**665,008**	532,376	(48,237)	484,139
Claims paid during the year	**(1,390,218)**	**413,704**	**(976,514)**	(857,882)	112,458	(745,424)
At 31 March	**3,502,279**	**(616,713)**	**2,885,566**	3,178,822	(772,159)	2,406,663

20. INSURANCE/TAKAFUL CONTRACT LIABILITIES (CONT'D.)

	2023			2022		
	Gross RM'000	Reinsurance/ retakaful RM'000	Net RM'000	Gross RM'000	Reinsurance/ retakaful RM'000	Net RM'000
(a) General reinsurance/takaful/retakaful funds (cont'd.)						
(ii) Premium/contribution liabilities						
At 1 April	**621,102**	**(72,716)**	**548,386**	535,328	(58,229)	477,099
Premiums/contributions written in the year	**2,609,198**	**(395,788)**	**2,213,410**	2,263,941	(420,260)	1,843,681
Premiums/contributions earned during the year	**(2,532,337)**	**369,155**	**(2,163,182)**	(2,178,167)	405,773	(1,772,394)
At 31 March	**697,963**	**(99,349)**	**598,614**	621,102	(72,716)	548,386
(b) Family takaful/retakaful funds						
Provision for claims reported by contract holders	**148,217**	**(28,702)**	**119,515**	114,255	(22,294)	91,961
Participants' Investment Fund ("PIF")	**3,090,251**	**-**	**3,090,251**	2,893,271	-	2,893,271
Participants' Risk Fund ("PRF")	**407,903**	**(105,928)**	**301,975**	371,470	(85,102)	286,368
Net asset value attributable to unitholders	**225,531**	**-**	**225,531**	207,250	-	207,250
	3,871,902	**(134,630)**	**3,737,272**	3,586,246	(107,396)	3,478,850

20. INSURANCE/TAKAFUL CONTRACT LIABILITIES (CONT'D.)

	2023			2022		
	Gross RM'000	Reinsurance/ retakaful RM'000	Net RM'000	Gross RM'000	Reinsurance/ retakaful RM'000	Net RM'000
(b) Family takaful/retakaful funds (cont'd.)						
At 1 April	**3,586,246**	**(107,396)**	**3,478,850**	3,411,712	(92,029)	3,319,683
Net earned contributions	**732,517**	**(107,964)**	**624,553**	663,094	(104,651)	558,443
Net creation of units	**50,362**	**-**	**50,362**	60,683	-	60,683
Liabilities paid for death, maturities, surrenders, benefits and claims	**(439,436)**	**92,722**	**(346,714)**	(406,183)	79,678	(326,505)
Net cancellation of units	**(13,058)**	**-**	**(13,058)**	(18,703)	-	(18,703)
Benefits and claims experience variation	**33,962**	**(6,408)**	**27,554**	31,939	(8,664)	23,275
Fees deducted	**(230,807)**	**-**	**(230,807)**	(217,801)	-	(217,801)
Other revenue	**(18,084)**	**-**	**(18,084)**	(18,155)	-	(18,155)
Transfer to shareholder's fund	**(16,727)**	**-**	**(16,727)**	(16,916)	-	(16,916)
Increase in reserve	**186,927**	**(5,584)**	**181,343**	96,576	18,270	114,846
At 31 March	**3,871,902**	**(134,630)**	**3,737,272**	3,586,246	(107,396)	3,478,850

20. INSURANCE/TAKAFUL CONTRACT LIABILITIES (CONT'D.)

	2023 RM'000	2022 RM'000
(c) Expense liabilities		
At 1 April	**100,887**	88,256
Increase during the year	**17,353**	12,631
At 31 March	**118,240**	100,887

21. INSURANCE/TAKAFUL RECEIVABLES

	Group	
	2023 RM'000	2022 RM'000
Due contributions including agents' balances	**133,292**	102,441
Amounts due from brokers and ceding companies	**588,327**	529,124
	721,619	631,565
Less: Allowance for impairment	**(15,078)**	(16,739)
	706,541	614,826
Offsetting insurance/takaful receivables and insurance/takaful payables (Note 25)		
Gross amounts of recognised insurance/takaful receivables	**2,286,151**	1,389,106
Less: Gross amounts of recognised insurance/takaful payables set off in the statements of financial position	**(1,564,532)**	(757,541)
Net amounts of insurance/takaful receivables before impairment presented in the statements of financial position	**721,619**	631,565

Included in gross amounts due from brokers and ceding companies is an amount of RM60,524 (2022: RM81,820) due from an associate, Labuan Reinsurance (L) Ltd. The amount receivable is subject to settlement terms stipulated in the reinsurance contracts.

The carrying amount disclosed above approximates fair value due to its relatively short term nature.

Disclosures on the movement of the allowance for impairment losses on insurance/takaful receivables are presented in Note 35(a).

22. TAX RECOVERABLE/(PAYABLE)

	Group		Company	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
Tax recoverable	**42,423**	50,702	**19,684**	19,821
Tax payable	**(7,746)**	(5,319)	**-**	-
	34,677	45,383	**19,684**	19,821

Included in the total tax recoverable are two pending appeal cases and tax paid in excess to the Inland Revenue Board ("IRB"). The pending appeal cases relate to the Company and Takaful IKHLAS Family, as follows:

(i) The IRB had, on 8 September 2017, issued notices of additional assessment (i.e. Forms JA) to the Company for the years of assessment ("YA") 2008 to 2014, disallowing the interest expense that the Company had deducted as part of its business expense in arriving at the taxable profit.

The Company disagreed with the additional assessment imposed by IRB and had submitted a notice of appeal by filing Form Q with the Special Commissioner of Income Tax ("SCIT") on 6 October 2017. The SCIT has fixed 15 and 16 November 2023 for the hearing.

Notwithstanding the appeal and the hearing, the Company had paid the total amount payable of RM19,684,000 being the additional tax payable of RM13,576,000 and a penalty of RM6,109,000. The Company is also at liberty to pursue an amicable settlement of this matter.

(ii) The IRB had, on 28 December 2018, issued notices of additional assessments to Takaful IKHLAS Family for YA 2011 and 2013 for RM3,052,000 and RM2,147,000 respectively.

Takaful IKHLAS Family disagreed with the additional assessment imposed by IRB for the above YA and had submitted a notice of appeal by filing Form Q with the Special Commissioner of Income Tax ("SCIT") on 24 January 2019. The SCIT had fixed a preliminary hearing of the appeal by Takaful IKHLAS Family on 24 April 2020. The management and the IRB are currently in the midst of finalising the case papers for the proposed hearing.

Notwithstanding the appeal and the proposed hearing before the SCIT, Takaful IKHLAS Family had paid the total amount payable of RM5,199,000. Takaful IKHLAS Family is also at liberty to pursue an amicable settlement of this matter.

Takaful IKHLAS Family is of the view that there are strong justifications for its appeal and has treated the said payment as tax recoverable. As at the date of the financial statements, there have been no further developments on this matter.

23. PARTICIPANTS' FUNDS

	Group 2023 RM'000	Group 2022 RM'000
Participants' funds comprise the following:		
Accumulated surplus (Note (a))	**365,117**	358,007
Fair value reserves (Note (b))	**(1,175)**	(1,486)
Revaluation surplus (Note (c))	**40,306**	37,888
	404,248	394,409

(a) Accumulated surplus

	2023 RM'000	2022 RM'000
At 1 April	**358,007**	339,070
Net surplus of the general and family takaful and retakaful funds	**10,110**	17,585
Net surplus of the retakaful funds to shareholders	**-**	9,354
Hibah payable to participants during the year	**(3,000)**	(8,002)
At 31 March	**365,117**	358,007

(b) Fair value reserves

	2023 RM'000	2022 RM'000
At 1 April	**(1,486)**	2,693
Net gains/(losses) on fair value changes	**2,015**	(5,045)
Realised gains transferred to income statements	**(1,575)**	(394)
Deferred tax on fair value changes	**(129)**	1,260
Net change in fair value reserves attributable to participants	**311**	(4,179)
At 31 March	**(1,175)**	(1,486)

(c) Revaluation surplus

	2023 RM'000	2022 RM'000
At 1 April	**37,888**	35,961
Recognised in other comprehensive income	**2,628**	2,095
Deferred tax on revaluation surplus	**(210)**	(168)
Net change in revaluation surplus attributable to participants	**2,418**	1,927
At 31 March	**40,306**	37,888

24. BORROWING

	Group		Company	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
Sukuk Murabahah Programme	**520,000**	320,000	**320,000**	320,000

Sukuk Murabahah Programme

On 22 March 2019, the Group and the Company issued an RM320,000,000 nominal value subordinated sukuk which qualifies as Tier-2 capital under the RBC/RBCT Framework issued by BNM. The subordinated MTN carries a tenure of ten (10) years from issue date on a 10-years, non-callable 5-year basis with a fixed interest rate of 5.20% per annum payable in semi-annually in arrears.

Medium Term Notes ("MTN")

On 26 October 2022, the Group issued an additional RM200,000,000 nominal value subordinated MTN which qualifies as Tier-2 capital under the RBC/RBCT Framework issued by BNM. The subordinated MTN carries a tenure of ten (10) years from issue date on a 10-years, non-callable 5-year basis with a fixed interest rate of 5.21% per annum payable in semi-annually in arrears.

25. INSURANCE/TAKAFUL PAYABLES

	Group	
	2023 RM'000	2022 RM'000
Due to agents, brokers, retrocessionaires and retakaful operators	**306,616**	305,499

Offsetting insurance/takaful receivables and insurance/takaful payables (Note 21)

	Group	
	2023 RM'000	2022 RM'000
Gross amounts of recognised insurance/takaful payables	**1,871,148**	1,063,040
Less: Gross amounts of recognised insurance/takaful receivables set off in the statements of financial position	**(1,564,532)**	(757,541)
Net amounts of insurance/takaful payables presented in the statements of financial position	**306,616**	305,499

Included in gross amounts due to brokers and retrocessionaires is an amount of RM689,041 (2022: RM503,135) due to an associate, Labuan Reinsurance (L) Ltd. The amount payable is subject to settlement terms stipulated in the reinsurance contracts.

The carrying amounts disclosed above approximate fair values due to their relatively short term nature.

26. OTHER PAYABLES

	Group		Company	
	2023 RM'000	**2022 RM'000**	**2023 RM'000**	**2022 RM'000**
Advance contributions	**6,953**	3,485	**-**	-
Deposit contributions	**43,789**	52,163	**-**	-
Provisions	**66,480**	53,051	**7,651**	5,924
Amount due to subsidiaries *	**-**	-	**-**	12,256
Agency provident fund	**4,469**	4,277	**-**	-
Amount due to participants	**5,813**	8,341	**-**	-
Surplus payables	**22,647**	21,256	**-**	-
Sundry payables	**185,518**	135,220	**11,822**	4,982
	335,669	277,793	**19,473**	23,162

* *These amounts are non-trade in nature, unsecured, not subject to any interest/profit elements and repayable on demand.*

The carrying amounts disclosed above approximate fair values due to their relatively short term nature.

27. SHARE CAPITAL

	Number of ordinary shares		Amount	
Group and Company	**2023 '000**	**2022 '000**	**2023 RM'000**	**2022 RM'000**
Issued and fully paid:				
At 1 April / 31 March	**783,088**	783,088	**738,502**	738,502

28. DIVIDEND

	Group and Company	
	2023 RM'000	2022 RM'000
Recognised during the financial year:		
Final single-tier dividend of 4.0 sen per ordinary share on 783,086,696 ordinary shares, declared on 24 September 2021 and paid on 27 October 2021	**-**	31,323
Final single-tier dividend of 2.5 sen per ordinary share on 783,086,696 ordinary shares, declared on 26 July 2022 and paid on 31 October 2022	**19,577**	-

29. EARNINGS PER SHARE

The basic and diluted earnings per share are calculated by dividing the net profit for the year attributable to equity holders of the holding company by the number of ordinary shares in issue during the year.

	Group		Company	
	2023	2022	2023	2022
Net profit for the year (RM'000)	**119,473**	114,422	**12,556**	69,758
Weighted average number of ordinary shares in issue ('000) (Note 27)	**783,088**	783,088	**783,088**	783,088
Basic and diluted earnings per share (sen)	**15.3**	14.6	**1.6**	8.9

The Group and the Company have no dilution in their earnings per ordinary share as there are no dilutive potential ordinary shares.

30. CAPITAL COMMITMENTS AND CONTINGENCIES

The commitments of the Group and of the Company as at the end of financial year are as follows:

Capital Commitments

	Group		Company	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
Authorised and contracted for:				
- Property, plant and equipment	**6,385**	1,268	**2,898**	99
- Intangible assets*	**10,326**	11,803	**2,076**	105
	16,711	13,071	**4,974**	204
Authorised but not contracted for:				
- Property, plant and equipment	**12,360**	5,586	**867**	1,337
- Intangible assets*	**21,301**	21,470	**327**	1,740
	33,661	27,056	**1,194**	3,077

* *Relating to purchases for enhancements of the computer system of the Group and the Company and the reinsurance/retakaful and takaful subsidiaries.*

Contingencies

The Group has provided bank guarantees on the services contracts with external parties of RM520,458 (2022: RM452,412) in the form of cash deposit in margin accounts.

31. RELATED PARTY DISCLOSURES

For the purposes of these financial statements, parties are considered to be related to the Group and the Company if the Group and the Company have the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group and the Company and the party are subject to common control or common significant influence. Related parties may be individuals or other entities.

Key management personnel are defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Company either directly or indirectly. The key management personnel include all the Directors of the Group and the Company, and certain members of senior management of the Group and the Company.

31. RELATED PARTY DISCLOSURES (CONT'D.)

(a) The significant transactions with related parties are as follows:

	Group 2023 RM'000	Group 2022 RM'000	Company 2023 RM'000	Company 2022 RM'000
Income/(expenses):				
Transactions with subsidiaries:				
Management fee income	-	-	61,317	44,802
Management fee expense	-	-	(407)	(978)
Net dividend income	-	-	23,000	81,000
Management expense chargeback	-	-	5,505	5,771
Payment of lease liabilities	-	-	(1,101)	(1,019)
Rental income	-	-	8	8
Rental expense for property	-	-	(142)	-
Interest income	-	-	2,239	156
Gross contribution paid	-	-	(837)	(719)
Transactions with an associate:				
Net reinsurance inwards	4,886	324	-	-
Gross contributions	19	-	-	-
Retakaful outward contributions	(6,453)	(7,422)	-	-
Retakaful commission income	613	671	-	-
Claims recoveries	4,629	6,428	-	-

The directors are of the opinion that all the transactions above have been entered into in the normal course of business and have been established on terms and conditions that are not materially different from those obtainable in transactions with unrelated parties.

(b) Related party balances

Included in the statement of financial position are amounts due from/(to) related parties represented by the following:

	Group 2023 RM'000	Group 2022 RM'000	Company 2023 RM'000	Company 2022 RM'000
Balances with subsidiaries:				
Unquoted corporate debt securities	-	-	50,632	50,560
Other receivables/(payables)	-	-	15,472	(12,249)
Balances with an associate:				
Takaful certificate payables	(629)	(422)	-	-
Reinsurance/retakaful certificate assets	6,112	7,555	-	-

31. RELATED PARTY DISCLOSURES (CONT'D.)

(c) The key management personnel compensations are as follows:

	Group		Company	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
PGCEO/Executive director of the subsidiaries:				
Salaries and bonus	**1,442**	1,416	**1,442**	1,416
Pension costs - EPF and SOCSO	**245**	243	**245**	243
Benefits-in-kind	**18**	18	**18**	18
Others	**38**	50	**38**	50
	1,743	1,727	**1,743**	1,727
Non-executive directors of the Company:				
Fees	**1,233**	1,438	**667**	738
Others	**363**	424	**171**	203
Benefits-in-kind	**31**	31	**31**	31
	1,627	1,893	**869**	972
Non-executive directors of subsidiaries:				
Fees	**998**	1,186	**-**	-
Others	**309**	348	**-**	-
	1,307	1,534	**-**	-
Shariah Committee members:				
Fees	**180**	173	**-**	-
Meeting allowances	**45**	55	**-**	-
	225	228	**-**	-
Other key management personnel's remuneration:				
Salaries and bonus	**16,755**	16,458	**5,771**	5,554
Pension costs - EPF and SOCSO	**2,659**	2,693	**850**	890
Allowances	**2,537**	2,274	**360**	734
	21,951	21,425	**6,981**	7,178

32. SEGMENT INFORMATION

Group	Investment holding RM'000	Reinsurance business RM'000	Takaful operator RM'000	Retakaful operator RM'000	Others RM'000	Adjustments and eliminations RM'000	Consolidated RM'000
2023							
Results							
Net earned premiums/contributions	-	1,695,150	1,076,422	68,143	-	(1,618)	2,838,097
Interest/profit income	4,451	114,589	185,537	5,144	44	(2,239)	307,526
Other revenue	84,965	11,373	131,182	539	8,696	(90,576)	146,179
Net claims and benefits	-	(1,192,710)	(812,337)	(55,506)	-	-	(2,060,553)
Other expenses	(55,145)	(537,277)	(460,184)	(12,232)	(7,616)	70,614	(1,001,840)
Depreciation of property, plant and equipment	(1,210)	(3,744)	(2,752)	-	(186)	-	(7,892)
Depreciation of right-of-use assets	(1,023)	-	(2,487)	-	(426)	2,532	(1,404)
Amortisation of intangible assets	(1,295)	(869)	(18,559)	-	-	-	(20,723)
Finance costs	(16,668)	(6,693)	(418)	-	(37)	2,211	(21,605)
Share of results of associates	-	-	-	-	-	(16,725)	(16,725)
Operating profit before surplus attributable to takaful and retakaful participants and taxation	14,075	79,819	96,404	6,088	475	(35,801)	161,060
Surplus attributable to takaful and retakaful participants	-	-	(13,329)	3,219	-	-	(10,110)
Operating profit before taxation	14,075	79,819	83,075	9,307	475	(35,801)	150,950
Zakat	-	-	(1,340)	(89)	-	-	(1,429)
Taxation	(1,519)	(6,875)	(20,839)	(815)	-	-	(30,048)
Net profit for the year	12,556	72,944	60,896	8,403	475	(35,801)	119,473

32. SEGMENT INFORMATION (CONT'D.)

Group (cont'd.)	Investment holding RM'000	Reinsurance business RM'000	Takaful operator RM'000	Retakaful operator RM'000	Others RM'000	Adjustments and eliminations RM'000	Consolidated RM'000
2022							
Results							
Net earned premiums/contributions	-	1,413,840	924,934	54,281	-	(1,536)	2,391,519
Interest/profit income	2,770	79,011	163,006	5,005	11	(156)	249,647
Other revenue	126,792	25,678	40,797	303	8,000	(142,392)	59,178
Net claims and benefits	-	(978,145)	(638,705)	(22,191)	-	-	(1,639,041)
Other expenses	(42,162)	(481,332)	(389,492)	(17,809)	(6,577)	56,424	(880,948)
Depreciation of property, plant and equipment	(947)	(2,879)	(2,937)	-	(320)	-	(7,083)
Depreciation of right-of-use assets	(1,043)	-	(2,531)	-	(448)	2,228	(1,794)
Amortisation of intangible assets	(1,220)	(1,151)	(9,825)	(116)	(23)	-	(12,335)
Finance costs	(16,719)	(156)	(210)	-	(27)	267	(16,845)
Share of results of associates	-	-	-	-	-	2,769	2,769
Operating profit before surplus attributable to takaful and retakaful participants and taxation	67,471	54,866	85,037	19,473	616	(82,396)	145,067
Surplus attributable to takaful and retakaful participants	-	-	(14,215)	(3,370)	-	-	(17,585)
Operating profit before taxation	67,471	54,866	70,822	16,103	616	(82,396)	127,482
Zakat	-	-	(1,034)	(113)	-	-	(1,147)
Taxation	2,287	(7,376)	(6,140)	(680)	(4)	-	(11,913)
Net profit for the year	69,758	47,490	63,648	15,310	612	(82,396)	114,422

32. SEGMENT INFORMATION (CONT'D.)

Group (cont'd.)	Investment holding RM'000	Reinsurance business RM'000	Takaful operator RM'000	Retakaful operator RM'000	Others RM'000	Adjustments and eliminations RM'000	Consolidated RM'000
2023							
Assets							
Segment assets [i]	1,492,417	5,471,108	6,439,821	214,507	15,236	(1,397,670)	12,235,419
Investments in associates	1,957	113,812	-	-	-	6,395	122,164
	1,494,374	5,584,920	6,439,821	214,507	15,236	(1,391,275)	12,357,583
Liabilities and Participants' funds							
Segment liabilities							
Participants' funds	-	-	375,569	28,679	-	-	404,248
Borrowing	320,000	251,000	-	-	-	(51,000)	520,000
Insurance and takaful contract liabilities	-	3,258,337	4,798,717	148,535	-	(15,205)	8,190,384
Other liabilities	19,473	228,146	441,968	(3,401)	1,578	(27,386)	660,378
	339,473	3,737,483	5,616,254	173,813	1,578	(93,591)	9,775,010
Equities							
Segment equities [i]	1,154,901	1,847,437	823,567	40,694	13,658	(1,297,684)	2,582,573
Total liabilities, participants' funds and equity	1,494,374	5,584,920	6,439,821	214,507	15,236	(1,391,275)	12,357,583

32. SEGMENT INFORMATION (CONT'D.)

Group (cont'd.)	Investment holding RM'000	Reinsurance business RM'000	Takaful operator RM'000	Retakaful operator RM'000	Others RM'000	Adjustments and eliminations RM'000	Consolidated RM'000
2022							
Assets							
Segment assets [i]	1,504,040	4,953,462	5,855,510	200,331	14,608	(1,389,886)	11,138,065
Investments in associates	1,957	120,369	-	-	-	11,768	134,094
	1,505,997	5,073,831	5,855,510	200,331	14,608	(1,378,118)	11,272,159
Liabilities and Participants' funds							
Segment liabilities							
Participants' funds	-	-	362,388	32,021	-	-	394,409
Borrowing	320,000	51,000	-	-	-	(51,000)	320,000
Insurance and takaful contract liabilities	-	3,035,409	4,343,618	124,305	-	(16,275)	7,487,057
Other liabilities	24,235	213,617	365,748	11,681	2,026	(18,288)	599,019
	344,235	3,300,026	5,071,754	168,007	2,026	(85,563)	8,800,485
Equities							
Segment equities [i]	1,161,762	1,773,805	783,756	32,324	12,582	(1,292,555)	2,471,674
Total liabilities, participants' funds and equity	1,505,997	5,073,831	5,855,510	200,331	14,608	(1,378,118)	11,272,159

[i] *Included in segment assets is Qard granted to the general and family retakaful funds by the shareholder's fund of the retakaful division of the reinsurance subsidiary, amounting to RM56.8 million (2022: RM56.9 million). Qard represents a loan to the general and family retakaful funds to make good any underwriting deficit experienced during a financial period. These balances, including the impairment losses recognised thereon amounting to RM52.7 million (2022: RM52.7 million), have been eliminated in full upon consolidation.*

33. RISK MANAGEMENT FRAMEWORK

The Group Risk Management Framework and Policy ("RM Framework") was established to provide a set of guidelines for implementing risk management throughout the Group. It encompasses the Group's risk management:

(i) **strategy,** by having appropriate risk management objectives, policy and appetite;

(ii) **architecture,** by setting up risk management roles and responsibilities, communication and reporting structure; and

(iii) **protocols,** by describing the procedures, methodologies, tools and techniques for risk management.

Risk management is the process of identifying, assessing, measuring, controlling, mitigating, and continuously monitoring the risks in respect of the Group as a whole. It involves regular self-assessments of all reasonably foreseeable and material risks that the Group faces, including their inter-relationships and the maintenance of a link between ongoing risk management and mid to long term business goals, strategies and capital needs.

The RM Framework aims to serve as a guide for the effective management of risks throughout the Group. The Framework is intended to provide guidance to the Group in performing its risk management roles and responsibilities and ultimately aims to support the achievement of the Group's strategic and financial objectives.

The primary objectives of the RM Framework are as follows:

(i) Embeds the Risk Management process and ensures it is an integral part of the Group's planning process at a strategic and operational level;

(ii) Facilitates effective risk oversight through a clear internal risk governance structure and responsibilities;

(iii) Create a risk awareness culture from a strategic, operational, and individual perspective;

(iv) Give credibility to the process and engage management's attention to the treatment, monitoring, reporting and review of identified risks as well as considering new and emerging risks on a continuous basis;

(v) Allow the Group and operating entities to proactively manage their risks in a systematic and structured way and to continually refine their processes to reduce their risk profile, thereby maintaining a safer environment for their stakeholders;

(vi) Ensure appropriate strategies are in place to mitigate risks and maximize opportunities;

(vii) Align the Group's risk management practices with its sustainability principles;

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33. RISK MANAGEMENT FRAMEWORK (CONT'D.)

The primary objectives of the RM Framework are as follows (cont'd.):

(viii) Provides a single point of reference for managing risks in a systematic and structured way; and

(ix) Standardises risk terminologies across the Group to facilitate a consistent and uniform approach in managing risks.

In pursuit of the above objectives, it is the Group's policy to adhere to, and comply with, all relevant governance and regulatory requirements and implement best practices with regards to risk management principles. The Group also aims to uphold high standards of business practices in all its activities.

(a) Risk management governance

The Risk Management governance structure is as follows:

(i) The Board had established a dedicated Board Committee known as the Risk Management Committee of the Board ("RMCB") to support the Board in meeting the expectations and responsibilities on the risk and compliance management, provides assurance to the Board that the processes have been carried out effectively and inculcates a risk management culture on a group-wide basis. This is replicated at each of the main operating subsidiaries (Malaysian Reinsurance Berhad, Takaful IKHLAS Family Berhad and Takaful IKHLAS General Berhad);

(ii) The Audit Committee was established to complement the role of the Board by providing an independent assessment of the adequacy and effectiveness of governance, risk management and internal control. The Audit Committee is assisted by an independent Internal Audit Department in performing its role;

(iii) The Group Shariah Committee ("GSC") was established to provide objective and sound advice to the Group to ensure that its aims and operations, business, affairs and activities are in compliance with Shariah;

(iv) The Group Management Committee ("GMC"), together with the Senior Management Committee ("SMC") of its main operating subsidiaries oversee the implementation of risk and compliance management processes, establish and implement appropriate organisational structures and systems for managing financial and non-financial risks;

(v) The Group Management Risk & Compliance Committee ("GMRCC"), which comprises the President & Group Chief Executive Officer, the President & Chief Executive Officer and selected members of Senior Management from MNRB and its main operating subsidiaries to support the GMC/respective SMCs to implement the risk and compliance management processes, establish clear guidance in managing the Group's risk to ensure its alignment to their respective risk appetite for all business strategies and activities;

33. RISK MANAGEMENT FRAMEWORK (CONT'D.)

(a) Risk management governance (cont'd.)

(vi) The Group Chief Risk Officer ("GCRO") and Risk Management Department ("RMD") establish the infrastructure and provide oversight over the risk management processes in MNRB and across the main operating subsidiaries through the adoption of the RM Framework; and

(iv) At the operational level, the implementation of risk management processes in the day-to-day operations of the Group is consistent with the RM Framework.

The Board had also established a dedicated Group Investment Committee to further oversee risks associated with investments and assets allocation strategies. This is also replicated at each of the main operating subsidiaries. Further, the Group has established Investment Policies at each main operating subsidiary to ensure proper risk management by investing in low-risk assets, deposits with licensed financial institutions, debt securities and other marketable securities.

(b) Capital management

The Internal Capital Adequacy Assessment Process ("ICAAP") encompasses the overall process where the subsidiaries ensure adequate capital is available to meet its capital requirements on an ongoing basis, under normal and stressed conditions, in line with BNM Guidelines on Internal Capital Adequacy Assessment for Insurers, Internal Capital Adequacy Assessment for Takaful Operators, Risk-Based Capital Framework for Insurers ("RBC Framework"), Risk-Based Capital Framework for Takaful Operators ("RBCT Framework") and Policy Document on Stress Testing.

Based on the material risks identified, the main operating subsidiaries assess the overall capital adequacy, and develop the Capital Management Plan ("CMP"), where the main objective is to monitor and maintain, at all times, an appropriate level of capital which commensurate with the main operating subsidiaries' business operations and the resultant risk profiles.

The CMP outlines the criteria, mechanism and process flow to manage the level of Capital Adequacy Ratio ("CAR") of the main operating subsidiaries. This includes the thresholds, triggers, and action plans in place which could be undertaken to reduce the level of risks or strengthen capital available. The action plans shall be triggered upon the CAR reaching the respective thresholds. These actions are chosen with consideration to the possible adverse scenarios relative to normal operating conditions.

In this regard, the Group also measures and monitors its capital position through its Group Capital Adequacy Ratio ("GCAR") and Group Capital Sufficiency Indicator ("GCSI"), in line with BNM's capital requirement for Insurance Groups.

33. RISK MANAGEMENT FRAMEWORK (CONT'D.)

(c) Regulatory framework

MNRB and its main operating subsidiaries are required to comply, as applicable, with the Financial Services Act ("FSA") 2013, the Islamic Financial Services Act ("IFSA") 2013, the Companies Act 2016, other relevant Acts, and Policy Documents issued by BNM from time to time.

In line with the RBC and RBCT Framework's requirements on capital adequacy, the main operating subsidiaries actively manage their capital by taking into account the potential impact of business exposure on their business strategies, risk profiles and overall resilience.

In addition, MNRB is required to comply with the Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa"), and the Capital Markets and Services Act 2007.

(d) Asset-liability management ("ALM") Framework

The main risk that each operating subsidiary faces due to the nature of investments and liabilities is the mismatch of assets to liabilities (investment risks). Each subsidiary manages these positions within the ALM framework to achieve long-term investment returns in excess of its obligations. The principal technique identified is to match assets to the liabilities arising from reinsurance/retakaful/takaful contracts. Amongst the mechanism to manage the ALM framework is the assessment and monitoring of the investment portfolio duration as well as the liability duration for specific risks.

An Asset-Liability Committee ("ALCO") has been established at each main subsidiary to manage and monitor asset-liability mismatch risks. The ALCO ultimately reports to the Board of the respective subsidiaries through its Group Investment Committee.

34. INSURANCE/TAKAFUL RISK

The following disclosures relating to the underwriting risk of the Group are presented separately for each specific business. Elimination of intra-Group transactions are not considered as the disclosures represent how each Business Unit within the Group assesses and manages underwriting risk.

(a) General reinsurance/retakaful

(i) Nature of risk

The reinsurance/retakaful subsidiary principally underwrites general reinsurance and retakaful contracts in relation to the following main classes of business: Fire, Motor, Marine and Miscellaneous. Risks under these contracts usually cover a twelve-month duration other than some long-term contracts, such as construction contracts which may cover up to 3 years or more. The most significant risk arises from adverse development of claims and occurrence of new catastrophe losses. These risks vary significantly in relation to the economic conditions and territories from which the risks are underwritten.

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(a) General reinsurance/retakaful (cont'd.)

(i) Nature of risk (cont'd.)

The above risks are mitigated by diversification across a large portfolio of business to ensure a balanced mix and spread of business. Diversification through the implementation of underwriting strategies reduces the volatility of losses and improves the overall portfolio experience.

The table below discloses concentration on insurance/takaful contract/certificate liabilities by main classes of business, by local and overseas risks and by reinsurance and retakaful:

Insurance/takaful contract/certificate liabilities

	Gross RM'000	Retrotakaful/ Retrocession RM'000	Net RM'000
2023			
Fire	**1,735,223**	**(301,189)**	**1,434,034**
Motor	**517,294**	**(8,223)**	**509,071**
Marine	**297,935**	**(48,359)**	**249,576**
Miscellaneous	**821,467**	**(59,272)**	**762,195**
	3,371,919	**(417,043)**	**2,954,876**
Local	**1,738,053**	**(263,387)**	**1,474,666**
Overseas	**1,633,866**	**(153,656)**	**1,480,210**
	3,371,919	**(417,043)**	**2,954,876**

	Gross RM'000	Retrotakaful/ Retrocession RM'000	Net RM'000
2022			
Fire	1,649,121	(534,434)	1,114,687
Motor	464,583	(5,735)	458,848
Marine	292,079	(32,148)	259,931
Miscellaneous	721,843	(28,860)	692,983
	3,127,626	(601,177)	2,526,449
Local	1,823,121	(542,687)	1,280,434
Overseas	1,304,505	(58,490)	1,246,015
	3,127,626	(601,177)	2,526,449

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(a) General reinsurance/retakaful (cont'd.)

(i) Nature of risk (cont'd.)

The losses are further mitigated by ensuring that the subsidiary's retrocession/retrotakaful arrangements are effective and adequate. Clear underwriting guidelines as approved by the Board are used to ensure all risks are written in accordance with the approved limits and catastrophe aggregates are managed within the capacity of the retrocession/retrotakaful programmes. Pricing tool ensures the risks exposures are adequately priced.

The reinsurance/retakaful subsidiary's retrocession/retrotakaful programmes are reviewed by the GMRCC and subsequently, as delegated by the Board, recommended to the RMCB for approval. Prudent standards are applied in selection of the key retrocessionaires/retrotakaful providers.

Stress testing is performed on a quarterly basis. The purpose of the stress testing is to test the solvency and financial viability of the general reinsurance/retakaful business under the various scenarios according to regulatory guidelines, simulating drastic changes in major parameters such as new business volume, claims experience and investment environment.

(ii) Catastrophe risk

The risk that a single or a series of catastrophe events, usually over a short period, which leads to a high number of claims or single large loss or combination of both. The consequences of the risk is minimised by having retrocession/retrotakaful coverage in place and retention in line with the risk appetite of the reinsurance/retakaful subsidiary.

(iii) Premium/Contribution risk

Premium/contribution risk arises when premiums/contributions charged are insufficient to meet expected claims and expenses. This risk is mitigated by adhering to the pricing policy and ceding the risk above the respective reinsurance/retakaful subsidiary's risk appetite to retrocessionaires/retrotakaful providers with strong financial standing.

(iv) Reserving risk

The reinsurance/retakaful subsidiary's claim liabilities, and consequently some of the inputs used in determining its premium/contribution liabilities, are based upon previous claims experience, existing knowledge of events, the terms and conditions of relevant policies and interpretation of circumstances. Upon notification of a claim by its cedants or receipt of notification of a market loss event, the reinsurance/retakaful subsidiary sets aside reserves to meet the expected ultimate loss arising from this claim. These claim reserves are updated periodically for further developments via advice from cedants and any updates on market loss events.

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(a) General reinsurance/retakaful (cont'd.)

(iv) Reserving risk (cont'd.)

At each financial year, the reinsurance/retakaful subsidiary performs a test on the adequacy of its liabilities that is certified by the Appointed Actuaries, for the purpose of ensuring that claim and premium liabilities are objectively assessed and adequately provided for. Any deficiency is recognised in the income statements.

(v) Impact on liabilities, profit and equity

Key assumptions

Liabilities are determined based upon previous claims experience, existing knowledge of events, the terms and conditions of the relevant contracts and interpretation of circumstances. Particularly relevant are past experiences with similar cases, historical claims development trends, legislative changes, judicial decisions and economic conditions.

The inherent uncertainties in estimating liabilities arise from a variety of factors such as the range and quality of data available, underlying assumptions made and random volatility in future experience.

Sensitivity analysis

The insurance/takaful contract liabilities are sensitive to various key factors which are both internal and external. External factors to which the reinsurance/retakaful subsidiary is sensitive to include:

(i) Claims practices of ceding companies;
(ii) Frequency and severity of claims incurred by cedants;
(iii) Changes in premium/contribution rates in insurance/takaful;
(iv) Changes in reinsurance/retakaful markets; and
(v) Legislative and regulatory changes.

The sensitivity analysis was applied to the ultimate loss ratio of the reinsurance/retakaful subsidiary by increasing or decreasing the said ratio by 5%. The increase/(decrease) was applied to the earned exposure in the last two (2) years where the uncertainty of the ultimate loss is higher as claim is at an early stage of development. The table below shows the impact on the Group's gross and net claim liabilities, profit before tax and equity should the ultimate loss ratio be increased/(decreased) by 5%:

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(a) General reinsurance/retakaful (cont'd.)

(v) Impact on liabilities, profit and equity (cont'd.)

Sensitivity analysis (cont'd.)

2023	Impact on gross liabilities RM'000	Impact on net liabilities RM'000	Impact on profit before tax* RM'000	Impact on equity** RM'000
	Increase/(decrease)			
Increase 5%				
Fire	**81,667**	**79,562**	**(76,034)**	**(69,951)**
Marine	**14,492**	**14,115**	**(13,583)**	**(12,497)**
Motor	**27,682**	**26,966**	**(26,966)**	**(24,809)**
Miscellaneous	**43,504**	**42,374**	**(40,733)**	**(37,474)**
	167,345	**163,017**	**(157,316)**	**(144,731)**
Decrease 5%				
Fire	**(81,667)**	**(79,562)**	**76,034**	**69,951**
Marine	**(14,492)**	**(14,115)**	**13,583**	**12,497**
Motor	**(27,682)**	**(26,966)**	**26,966**	**24,809**
Miscellaneous	**(43,504)**	**(42,374)**	**40,733**	**37,474**
	(167,345)	**(163,017)**	**157,316**	**144,731**

2022	Impact on gross liabilities RM'000	Impact on net liabilities RM'000	Impact on profit before tax* RM'000	Impact on equity** RM'000
	Increase/(decrease)			
Increase 5%				
Fire	61,259	60,493	(57,590)	(52,982)
Marine	14,655	14,503	(13,869)	(12,759)
Motor	24,640	24,320	(24,320)	(22,374)
Miscellaneous	37,247	36,831	(35,159)	(32,347)
	137,801	136,147	(130,938)	(120,462)
Decrease 5%				
Fire	(61,032)	(60,493)	57,590	52,982
Marine	(14,630)	(14,503)	13,869	12,759
Motor	(24,538)	(24,320)	24,320	22,374
Miscellaneous	(37,155)	(36,831)	35,159	32,347
	(137,355)	(136,147)	130,938	120,462

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(a) General reinsurance/retakaful (cont'd.)

(v) Impact on liabilities, profit and equity (cont'd.)

Sensitivity analysis (cont'd.)

* *The impact on profit before tax has included consideration of the impact on estimated reinstatement premium receivables.*

** *The impact on equity reflects the after tax impact.*

This analysis assumes that other factors relevant, but not significant to the valuation of claim liabilities, remain constant.

The method used in performing sensitivity analysis was consistent with the prior year.

(vi) Claims development table

The following tables show the estimate of cumulative ultimate incurred claims, including both claims provisions and IBNR for each successive underwriting year at each financial year end, along with cumulative claim payments to-date.

In setting provisions for claims, the general reinsurance/retakaful subsidiary gives consideration to the probability and magnitude of future experience at best estimate level with a degree of caution in setting reserves when there is considerable uncertainty. In general, the uncertainty associated with the ultimate claims experience for an underwriting year is the greatest when the claim is at an early stage of development.

The ultimate liability projection for Underwriting Year ("UWY") 2023 will only be available once the reinsurance/retakaful subsidiary has completed underwriting its business for the period from 1 January 2023 to 31 December 2023.

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(a) General reinsurance/retakaful (cont'd.)

(vi) Claims development table (cont'd.)

Gross general reinsurance/retakaful contract liabilities for 2023:

Underwriting year	Before 2015 RM'000	2015 RM'000	2016 RM'000	2017 RM'000	2018 RM'000	2019 RM'000	2020 RM'000	2021 RM'000	2022 RM'000	Subtotal RM'000
At the end of underwriting year		707,937	684,259	782,335	849,676	942,404	1,005,332	1,576,477	1,286,678	
One year later		762,054	824,967	707,863	960,687	909,028	1,053,165	1,690,061		
Two years later		816,207	786,520	692,333	903,133	859,348	1,016,896			
Three years later		805,460	791,267	692,481	892,418	833,848				
Four years later		822,505	778,764	666,230	871,951					
Five years later		823,647	771,898	670,933						
Six years later		810,074	773,956							
Seven years later		815,952								
Current estimate of booked ultimate claims incurred (a)	4,388,173	814,857	772,196	668,331	869,052	826,940	1,002,993	1,612,825	759,934	
At the end of underwriting year		48,141	50,779	47,943	105,412	72,521	63,936	113,191	65,460	
One year later		467,060	369,592	395,793	542,780	388,690	354,479	737,010		
Two years later		593,458	550,346	516,091	689,939	526,889	549,118			
Three years later		667,552	640,952	563,218	733,724	623,122				
Four years later		724,810	670,036	577,617	749,240					
Five years later		741,602	694,511	600,524						
Six years later		755,199	717,076							
Seven years later		773,237								
Cumulative payments to-date (b)	4,200,007	773,237	717,076	600,524	749,240	623,122	549,118	737,010	65,460	
Expected claim liabilities (a) - (b)	188,166	41,620	55,120	67,807	119,812	203,818	453,875	875,815	694,474	2,700,507

Other portfolios	91,188
Best estimate of claim liabilities	2,791,695
Claim handling expenses	19,821
Fund PRAD at 75% confidence interval	210,757
Foreign exchange	(20,066)
Gross general reinsurance/retakaful claim liabilities	3,002,207
Elimination upon consolidation	(15,205)
Gross general reinsurance/retakaful contract liabilities after elimination	2,987,002

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(a) General reinsurance/retakaful (cont'd.)

(vi) Claims development table (cont'd.)

Net general reinsurance/retakaful contract liabilities for 2023:

Underwriting year	Before 2015 RM'000	2015 RM'000	2016 RM'000	2017 RM'000	2018 RM'000	2019 RM'000	2020 RM'000	2021 RM'000	2022 RM'000	Subtotal RM'000
At the end of underwriting year		703,964	863,017	783,472	851,093	926,223	998,303	1,562,128	1,257,586	
One year later		877,687	823,576	707,596	939,331	900,746	1,044,267	1,672,883		
Two years later		817,079	785,839	689,271	878,022	842,883	979,135			
Three years later		806,237	791,205	691,601	871,472	827,847				
Four years later		823,471	778,758	666,068	852,695					
Five years later		823,650	771,898	670,933						
Six years later		810,074	773,956							
Seven years later		815,952								
Current estimate of booked ultimate claims incurred (a)	4,364,218	814,857	772,196	668,331	849,795	820,938	965,113	1,596,893	739,065	
At the end of underwriting year		48,141	50,779	47,943	105,412	72,432	63,606	112,978	59,481	
One year later		467,060	369,592	395,793	539,287	384,880	353,658	733,486		
Two years later		593,458	550,346	516,091	669,253	521,181	542,901			
Three years later		667,555	640,952	563,218	713,915	617,588				
Four years later		724,812	670,036	577,617	729,983					
Five years later		741,604	694,511	600,524						
Six years later		755,199	717,076							
Seven years later		773,237								
Cumulative payments to-date (b)	4,176,981	773,237	717,076	600,524	729,983	617,588	542,901	733,486	59,481	
Expected claim liabilities (a) - (b)	187,237	41,620	55,120	67,807	119,812	203,350	422,212	863,407	679,584	2,640,149

	RM'000
Other portfolios	91,174
Best estimate of claim liabilities	2,731,323
Claim handling expenses	19,821
Fund PRAD at 75% confidence interval	172,778
Foreign exchange	(20,082)
Less: Retrocession recoveries	(307,143)
Net general reinsurance/retakaful claim liabilities	2,596,697
Elimination upon consolidation	(15,205)
Net general reinsurance/retakaful claim liabilities after elimination	2,581,492

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(a) General reinsurance/retakaful (cont'd.)

(vi) Claims development table (cont'd.)

Gross general reinsurance/retakaful contract liabilities for 2022:

Underwriting year	Before 2014 RM'000	2014 RM'000	2015 RM'000	2016 RM'000	2017 RM'000	2018 RM'000	2019 RM'000	2020 RM'000	2021 RM'000	Subtotal RM'000
At the end of underwriting year		703,952	707,937	684,259	782,335	849,676	942,403	1,005,332	1,576,477	
One year later		722,287	762,054	824,967	707,863	960,687	909,028	1,053,165		
Two years later		729,885	816,207	786,520	692,333	903,133	859,348			
Three years later		734,344	805,460	791,266	692,481	892,418				
Four years later		723,221	822,505	778,764	666,230					
Five years later		801,843	823,647	771,898						
Six years later		799,548	810,074							
Seven years later		787,274								
Current estimate of booked ultimate claims incurred (a)	**6,786,688**	**783,365**	**808,137**	**768,251**	**662,478**	**887,889**	**846,826**	**990,851**	**1,061,644**	
At the end of underwriting year		50,464	48,141	50,779	47,943	105,412	72,520	63,937	113,191	
One year later		394,520	467,060	369,591	395,792	542,781	388,690	354,479		
Two years later		521,806	593,458	550,347	516,091	689,938	526,889			
Three years later		577,362	667,552	640,952	563,218	733,724				
Four years later		618,482	724,810	670,036	577,617					
Five years later		684,641	741,602	694,511						
Six years later		696,148	755,199							
Seven years later		706,649								
Cumulative payments to-date (b)	**6,646,726**	**706,649**	**755,199**	**694,511**	**577,617**	**733,724**	**526,889**	**354,479**	**113,191**	
Expected claim liabilities (a) - (b)	139,962	76,716	52,938	73,740	84,861	154,165	319,937	636,372	948,453	2,487,144

	RM'000
Other portfolios	74,273
Best estimate of claim liabilities	2,561,417
Claim handling expenses	16,811
Fund PRAD at 75% confidence interval	186,187
Foreign exchange	4,667
Gross general reinsurance/retakaful claim liabilities	2,769,082
Elimination upon consolidation	(16,275)
Gross general reinsurance/retakaful contract liabilities after elimination	2,752,807

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(a) General reinsurance/retakaful (cont'd.)

(vi) Claims development table (cont'd.)

Net general reinsurance/retakaful contract liabilities for 2022:

Underwriting year	Before 2014 RM'000	2014 RM'000	2015 RM'000	2016 RM'000	2017 RM'000	2018 RM'000	2019 RM'000	2020 RM'000	2021 RM'000	Subtotal RM'000
At the end of underwriting year		705,370	703,964	863,017	783,471	851,093	926,223	998,304	1,562,128	
One year later		712,346	877,687	823,576	707,596	939,331	900,746	1,044,267		
Two years later		763,018	817,079	785,839	689,271	878,022	842,883			
Three years later		734,168	806,237	791,205	691,601	871,472				
Four years later		723,955	823,471	778,759	666,068					
Five years later		801,563	823,650	771,898						
Six years later		799,699	810,074							
Seven years later		787,274								
Current estimate of booked ultimate claims incurred (a)	**6,693,054**	**783,365**	**808,137**	**768,251**	**662,316**	**866,943**	**830,426**	**983,376**	**1,054,998**	
At the end of underwriting year		50,464	48,141	50,779	47,943	105,412	72,432	63,606	112,978	
One year later		394,520	467,060	369,591	395,792	539,287	384,880	353,658		
Two years later		521,806	593,458	550,347	516,091	669,253	521,181			
Three years later		577,362	667,555	640,952	563,218	713,915				
Four years later		618,482	724,812	670,036	577,617					
Five years later		684,641	741,604	694,511						
Six years later		696,148	755,199							
Seven years later		706,649								
Cumulative payments to-date (b)	**6,554,103**	**706,649**	**755,199**	**694,511**	**577,617**	**713,915**	**521,181**	**353,658**	**112,978**	
Expected claim liabilities (a) - (b)	138,951	76,716	52,938	73,740	84,699	153,028	309,245	629,718	942,020	2,461,055

	RM'000
Other portfolios	74,264
Best estimate of claim liabilities	2,535,319
Claim handling expenses	16,811
Fund PRAD at 75% confidence interval	143,485
Foreign exchange	4,362
Less: Retrocession recoveries	(520,311)
Net general reinsurance/retakaful claim liabilities	2,179,666
Elimination upon consolidation	(16,275)
Net general reinsurance/retakaful claim liabilities after elimination	2,163,391

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(b) General takaful fund

(i) Nature of risk

The general takaful subsidiary principally issues the following types of general takaful: Motor, Fire, Personal Accident and Miscellaneous (which includes Engineering and Marine).

Each participant pays a portion of contributions on the basis of tabarru' ("donation") into the General Takaful Fund ("GTF") for the purpose of meeting claims for events or risks covered under the takaful contracts.

The risks are mitigated by diversification across a large portfolio of business, which is designed to balance the overall experience. The solvency of the GTF is managed by adopting prudent underwriting and claims management practices.

The table below discloses concentration on takaful certificate liabilities by main classes of business and by retakaful:

	Gross RM'000	Retakaful RM'000	Net RM'000
2023			
Fire	**120,534**	**(14,207)**	**106,327**
Motor	**594,452**	**(247,681)**	**346,771**
Personal Accident	**40,686**	**(2,053)**	**38,633**
Miscellaneous (including Marine, Aviation and Transit)	**72,651**	**(35,078)**	**37,573**
	828,323	**(299,019)**	**529,304**
2022			
Fire	136,519	(38,039)	98,480
Motor	436,146	(164,923)	271,223
Personal Accident	27,760	(70)	27,690
Miscellaneous (including Marine, Aviation and Transit)	71,873	(40,666)	31,207
	672,298	(243,698)	428,600

The general takaful subsidiary also manages its risk exposure by the use of retakaful arrangements. The retakaful treaty arrangements are reviewed annually by the GMRCC and subsequently, as delegated by the Board, are recommended to the RMCB for approval. Prudent standards are applied in the selection of the Company's key retakaful providers.

Stress Testing is performed on a quarterly basis. The purpose of the Stress Testing is to test the solvency and financial viability of the GTF under the various scenarios according to regulatory guidelines. The Stress testing is designed to stimulate drastic changes in major parameters such as new business volume, claims experience, expenses and investment return.

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(b) General takaful fund (cont'd.)

(ii) Reserving risk

Reserving risk relates to the risk arising from inadequate reserves to meet the net claims amount payable. The determination of GTF's claim liabilities, and to a certain extent GTF's contribution liabilities and Shareholder's Fund's expense liabilities relies on the information derived from various sources such as historical claims experience, existing knowledge of occurred events, the terms and conditions of relevant certificates and interpretation of prevailing circumstances. Upon notification of a claim, the general takaful subsidiary sets aside case and technical reserves to meet the expected ultimate loss arising from the claim. These claim reserves are updated periodically taking into account the development of the claims.

At each financial year, the general takaful subsidiary performs a valuation of liabilities that is certified by the Appointed Actuaries for the purpose of ensuring that claim and contribution liabilities are objectively assessed and adequately provided for. Any deficiency is recognised in the income statements.

(iii) Catastrophe Risk

The risk that a single or a series of catastrophe events, usually over a short period, which leads to a high number of claims or single large loss or combination of both. The consequences of the risk is minimised by having retakaful coverage in place and retention in line with the risk appetite of the general takaful subsidiary.

(iv) Contribution Risk

Contribution risk arises when contributions charged are insufficient to meet expected claims and expenses. This risk is mitigated by adhering to the pricing policy and ceding the risk above our risk appetite to retakaful operators with strong financial standing.

(v) Impact on liabilities, profit and equity

Key assumptions

The principal assumption underlying the estimation of liabilities is that the general takaful future claims development will follow a pattern similar to the historical trend experience.

Additional qualitative judgements are used to assess the extent to which past trends may not apply in the future. Examples of external factors that may affect claims development include isolated one-off occurrence, changes in market factors such as public attitude to claims notification and reporting, economic conditions, judicial decision as well as government legislation. Examples of internal factors include changes in portfolio mix, changes in certificate conditions and changes in claims handling procedures, especially those that affect the speed of claim settlement.

Other key circumstances affecting the reliability of assumptions include delays in settlement.

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(b) General takaful fund (cont'd.)

(v) Impact on liabilities, profit and equity (cont'd.)

Sensitivity analysis

The general takaful claim liabilities are sensitive to the key assumptions shown below. It has not been possible to quantify the sensitivity of certain assumptions such as legislative changes or uncertainty in the estimation process.

The analysis below is performed on possible movements in key assumptions with all other assumptions held constant, showing the impact on gross and net liabilities, surplus before tax and the resulting general takaful fund. The correlation of assumptions will have significant effects in determining the ultimate claim liabilities. It should be noted that movements in these assumptions are non-linear.

The sensitivity analysis has been performed for the main classes of business which are Motor Act, Motor Others and Fire. Motor Act is analysed using changes in claim severity while Motor Others and Fire are analysed using changes in the expected ultimate loss ratio.

	Change in assumption of ultimate claims ratio	Impact on gross liabilities RM'000	Impact on net liabilities RM'000	Impact on surplus before tax RM'000	Impact on general takaful fund* RM'000
	Increase/(decrease)				
2023					
Motor Act Average Severity	+10%	59,205	33,271	(33,271)	(25,286)
	-10%	(59,205)	(33,271)	33,271	25,286
Motor Others Expected Loss Ratio	+10%	39,901	23,701	(23,701)	(18,013)
	-10%	(39,901)	(23,701)	23,701	18,013
Fire Expected Loss Ratio	+10%	11,944	3,968	(3,968)	(3,016)
	-10%	(11,944)	(3,968)	3,968	3,016

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(b) General takaful fund (cont'd.)

(v) Impact on liabilities, profit and equity (cont'd.)

Sensitivity analysis (cont'd.)

	Change in assumption of ultimate claims ratio	Impact on gross liabilities RM'000	Impact on net liabilities RM'000	Impact on surplus before tax RM'000	Impact on general takaful fund* RM'000
	Increase/(decrease)				
2022					
Motor Act Average Severity	+10%	49,989	28,482	(28,482)	(21,646)
	-10%	(49,989)	(28,482)	28,482	21,646
Motor Others Expected Loss Ratio	+10%	30,945	18,567	(18,567)	(14,111)
	-10%	(30,945)	(18,567)	18,567	14,111
Fire Expected Loss Ratio	+10%	9,498	2,661	(2,661)	(2,022)
	-10%	(9,498)	(2,661)	2,661	2,022

* *The impact on general takaful fund reflects the after-tax impact.*

The method used in performing the sensitivity analysis is consistent with the prior year.

(vi) Claims development table

The following tables show the estimate of cumulative incurred claims, including both claims reported and IBNR (including IBNER) for each successive accident year at each financial year, together with cumulative payments to-date.

In setting provisions for claims, the general takaful subsidiary gives consideration to the probability and magnitude of future experience at best estimate level with a degree of caution in setting reserves when there is considerable uncertainty. In general, the uncertainty associated with the ultimate claims experience for an accident year is the greatest when the claim is at an early stage of development.

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(b) General takaful fund (cont'd.)

(vi) Claims development table (cont'd.)

Gross general takaful claim liabilities for 2023:

Accident year	Prior 2015 RM'000	2015 RM'000	2016 RM'000	2017 RM'000	2018 RM'000	2019 RM'000	2020 RM'000	2021 RM'000	2022 RM'000	2023 RM'000	Total RM'000
At the end of accident year	635,225	176,571	174,218	190,776	195,417	188,468	194,052	204,481	294,653	364,314	
One year later	878,652	176,737	163,828	192,331	196,877	192,772	185,943	206,425	298,922		
Two years later	832,693	172,414	157,286	185,552	198,738	186,612	194,488	205,190			
Three years later	798,421	168,315	153,908	187,120	197,158	192,388	194,205				
Four years later	783,582	167,527	155,963	184,175	197,653	193,803					
Five years later	773,980	171,452	154,356	184,535	196,550						
Six years later	759,864	163,584	147,206	173,124							
Seven years later	757,914	162,573	144,602								
Eight years later	760,831	162,221									
Nine years later	758,420										
Current estimate of cumulative claims incurred	758,420	162,221	144,602	173,124	196,550	193,803	194,205	205,190	298,922	364,314	
At the end of accident year	329,854	72,433	70,093	80,611	82,191	73,362	78,164	81,540	115,765	137,910	
One year later	545,582	121,645	112,184	132,501	131,743	127,672	120,590	132,365	195,496		
Two years later	666,378	141,980	130,725	153,910	158,922	147,522	140,866	153,413			
Three years later	712,690	154,662	138,037	162,779	168,814	165,025	159,330				
Four years later	729,703	157,119	140,658	165,165	174,992	174,415					
Five years later	735,283	160,685	141,922	167,414	176,515						
Six years later	741,100	161,168	143,256	168,238							
Seven years later	744,128	161,293	143,553								
Eight years later	757,758	161,333									
Nine years later	757,932										
Cumulative payments to-date	757,932	161,333	143,553	168,238	176,515	174,415	159,330	153,413	195,496	137,910	
Gross general takaful contract liabilities:											
Best Estimate of Claims Liabilities (incl. Allocated Loss Adjustment Expenses "ALAE")	487	888	1,049	4,886	20,035	19,388	34,875	51,777	103,426	226,404	463,215
Fund PRAD at 75%											52,062
Total											515,277

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(b) General takaful fund (cont'd.)

(vi) Claims development table (cont'd.)

Net general takaful claim liabilities for 2023:

Accident year	Prior 2015 RM'000	2015 RM'000	2016 RM'000	2017 RM'000	2018 RM'000	2019 RM'000	2020 RM'000	2021 RM'000	2022 RM'000	2023 RM'000	Total RM'000
At the end of accident year	675,135	104,071	110,041	113,257	113,775	107,381	118,287	127,751	155,257	222,317	
One year later	821,596	102,643	100,341	113,434	113,959	106,516	108,953	122,867	154,435		
Two years later	786,012	97,354	96,034	108,941	110,916	102,714	108,923	120,150			
Three years later	741,784	94,702	94,500	107,880	110,336	104,226	105,836				
Four years later	725,611	94,152	94,192	106,783	109,770	104,998					
Five years later	725,543	94,338	93,674	106,876	109,236						
Six years later	642,513	90,196	89,117	100,796							
Seven years later	634,318	90,030	87,895								
Eight years later	622,729	89,839									
Nine years later	622,066										
Current estimate of cumulative claims incurred	622,066	89,839	87,895	100,796	109,236	104,998	105,836	120,150	154,435	222,317	
At the end of accident year	309,674	45,169	43,970	50,502	49,290	46,005	47,549	53,774	55,640	84,438	
One year later	483,135	71,475	69,156	79,164	79,694	75,861	74,034	81,153	96,918		
Two years later	574,199	82,078	80,147	90,931	92,440	85,132	84,566	94,110			
Three years later	602,476	86,274	84,404	95,729	97,264	90,723	90,732				
Four years later	618,103	87,824	85,974	97,147	98,941	94,927					
Five years later	620,421	89,303	86,721	97,953	99,665						
Six years later	620,847	89,481	87,294	98,156							
Seven years later	622,243	89,485	87,492								
Eight years later	622,449	89,509									
Nine years later	622,040										
Cumulative payments to-date	622,040	89,509	87,492	98,156	99,665	94,927	90,732	94,110	96,918	84,438	
Net general takaful contract liabilities:											
Best Estimate of Claims Liabilities (incl. ALAE)	26	330	404	2,640	9,571	10,071	15,104	26,040	57,517	137,880	259,583
Fund PRAD at 75%											29,286
Net general takaful contract liabilities before elimination:											288,869
Elimination upon consolidation											15,205
Net general takaful contract liabilities after elimination:											304,074

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(b) General takaful fund (cont'd.)

(vi) Claims development table (cont'd.)

Gross general takaful claim liabilities for 2022:

Accident year	Prior 2014 RM'000	2014 RM'000	2015 RM'000	2016 RM'000	2017 RM'000	2018 RM'000	2019 RM'000	2020 RM'000	2021 RM'000	2022 RM'000	Total RM'000
At the end of accident year	635,225	141,258	176,571	174,218	190,776	195,417	188,468	194,052	204,481	294,653	
One year later	737,394	125,098	176,737	163,828	192,331	196,877	192,772	185,943	206,425		
Two years later	707,595	122,664	172,414	157,286	185,552	198,738	186,612	194,488			
Three years later	675,758	116,932	168,315	153,908	187,120	197,158	192,388				
Four years later	666,650	114,368	167,527	155,963	184,175	197,653					
Five years later	659,612	113,948	171,452	154,356	184,535						
Six years later	645,916	111,549	163,584	147,206							
Seven years later	646,364	110,253	162,573								
Eight years later	650,578	110,175									
Nine years later	648,327										
Current estimate of cumulative claims incurred	**648,327**	**110,175**	**162,573**	**147,206**	**184,535**	**197,653**	**192,388**	**194,488**	**206,425**	**294,653**	
At the end of accident year	329,854	52,965	72,433	70,093	80,611	82,191	73,362	78,164	81,540	115,765	
One year later	492,617	89,811	121,645	112,184	132,501	131,743	127,672	120,590	132,365		
Two years later	576,567	102,861	141,980	130,725	153,910	158,922	147,522	140,866			
Three years later	609,829	106,947	154,662	138,037	162,779	168,814	165,025				
Four years later	622,755	108,544	157,119	140,658	165,165	174,992					
Five years later	626,739	109,092	160,685	141,922	167,414						
Six years later	632,008	109,867	161,168	143,256							
Seven years later	634,261	110,006	161,293								
Eight years later	647,753	110,119									
Nine years later	647,830										
Cumulative payments to-date	**647,830**	**110,119**	**161,293**	**143,256**	**167,414**	**174,992**	**165,025**	**140,866**	**132,365**	**115,765**	
Gross general takaful contract liabilities:											
Best Estimate of Claims Liabilities (incl. Allocated Loss Adjustment Expenses "ALAE")	**497**	**56**	**1,280**	**3,950**	**17,121**	**22,661**	**27,363**	**53,622**	**74,060**	**178,888**	**379,498**
Fund PRAD at 75%											**46,517**
Total											**426,015**

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(b) General takaful fund (cont'd.)

(vi) Claims development table (cont'd.)

Net general takaful claim liabilities for 2022:

Accident year	Prior 2014 RM'000	2014 RM'000	2015 RM'000	2016 RM'000	2017 RM'000	2018 RM'000	2019 RM'000	2020 RM'000	2021 RM'000	2022 RM'000	Total RM'000
At the end of accident year	675,135	89,101	104,071	110,041	113,257	113,775	107,381	118,287	127,751	155,258	
One year later	732,495	80,459	102,643	100,341	113,434	113,959	106,516	108,953	122,866		
Two years later	705,553	77,240	97,354	96,034	108,941	110,916	102,714	108,923			
Three years later	664,544	73,895	94,702	94,500	107,880	110,336	104,226				
Four years later	651,716	73,044	94,152	94,192	106,783	109,770					
Five years later	652,499	72,721	94,338	93,674	106,876						
Six years later	569,792	70,690	90,196	89,117							
Seven years later	563,628	70,247	90,031								
Eight years later	552,482	70,256									
Nine years later	551,810										
Current estimate of cumulative claims incurred	**551,810**	**70,256**	**90,031**	**89,117**	**106,876**	**109,770**	**104,226**	**108,923**	**122,866**	**155,258**	
At the end of accident year	309,674	33,647	45,169	43,970	50,502	49,290	46,005	47,549	53,774	55,640	
One year later	449,488	56,856	71,475	69,156	79,164	79,694	75,861	74,034	81,153		
Two years later	517,342	64,848	82,078	80,147	90,931	92,440	85,132	84,566			
Three years later	537,628	68,204	86,274	84,404	95,729	97,264	90,723				
Four years later	549,899	69,343	87,824	85,974	97,147	98,941					
Five years later	551,078	69,749	89,303	86,721	97,956						
Six years later	551,098	70,119	89,481	87,294							
Seven years later	552,124	70,200	89,485								
Eight years later	552,249	70,253									
Nine years later	551,803										
Cumulative payments to-date	**551,803**	**70,253**	**89,485**	**87,294**	**97,956**	**98,941**	**90,723**	**84,566**	**81,153**	**55,640**	
Net general takaful contract liabilities:											
Best Estimate of Claims Liabilities (incl. ALAE)	**7**	**3**	**546**	**1,823**	**8,920**	**10,829**	**13,503**	**24,357**	**41,713**	**99,618**	**201,319**
Fund PRAD at 75%											**25,678**
Net general takaful contract liabilities before elimination:											**226,998**
Elimination upon consolidation											**16,275**
Net general takaful contract liabilities after elimination:											**243,273**

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(c) Family takaful fund

(i) Nature of risk

The family takaful subsidiary principally writes the following types of family takaful certificates: Ordinary Takaful Plans, Mortgage Takaful Plans, Group Takaful Plans and Investment-linked Takaful Plans. The takaful contributions are segregated into 2 separate funds: Participants' Risk Fund ("PRF") and Participants' Investment Fund ("PIF").

The PRF is compulsory for all certificates and refers to the fund used to pool the portion of contributions paid by participants on the basis of tabarru' ("donation") for the purpose of meeting claims on events/risks covered under the takaful certificates. Under the tabarru' contract, the fund is collectively owned by the pool of participants. In managing the PRF, the family takaful subsidiary adopts an appropriate set of policies and procedures to ensure the availability of funds to meet takaful benefits when due.

The PIF refers to the fund in which a portion of the contributions paid by takaful participants for a takaful certificate is allocated for the purpose of savings and/or investment. The PIF is individually owned by participants. In managing the PIF, the family takaful subsidiary adopts appropriate investment and management strategies to achieve returns that are in line with the participants' reasonable expectations and where relevant, to ensure the availability of funds for future tabarru' apportionment into the PRF. The investment risk exposure for the PIF is borne by the participants. For investment-linked takaful, the PIF refers to the unit fund(s).

Family takaful risk exists from the anti-selection process and inadequacy of PRF to meet future claims arising from family takaful certificates. The risks arise when actual claims experience is different from the assumptions used in setting the prices for products and establishing the technical provisions and liabilities for claims. Other sources of risks include certificate lapses and certificate claims such as mortality and morbidity experience, if they were to differ significantly from assumptions.

The table below discloses the contribution of the PIF and PRF liabilities (as disclosed in Note 20) by type of certificates:

	Gross RM'000	Retakaful RM'000	Net RM'000
2023			
Family takaful plans	**1,451,334**	**(1,739)**	**1,449,595**
Investment-linked takaful plans	**38,909**	**(2,582)**	**36,327**
Mortgage takaful plans	**1,541,005**	**(12,679)**	**1,528,326**
Group credit takaful plans	**279,600**	**(30,308)**	**249,292**
Others	**169,678**	**(45,025)**	**124,653**
	3,480,526	**(92,333)**	**3,388,193**

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(c) Family takaful fund (cont'd.)

(i) Nature of risk (cont'd.)

	Gross RM'000	Retakaful RM'000	Net RM'000
2022			
Family takaful plans	1,376,289	(405)	1,375,884
Investment-linked takaful plans	39,045	(832)	38,213
Mortgage takaful plans	1,418,941	(345)	1,418,596
Group credit takaful plans	256,640	(33,586)	223,054
Others	161,856	(40,340)	121,516
	3,252,771	(75,508)	3,177,263

The family takaful subsidiary utilises retakaful arrangements to manage the mortality and morbidity risks. Retakaful structures are set based on the risk appetite of the takaful subsidiary. Due to the nature of the business, the retakaful arrangements are reviewed as and when required, especially with introduction of new product.

The family takaful subsidiary reviews the actual experience of mortality, morbidity, lapses and surrenders, as well as expenses to ensure that appropriate policies, guidelines and limits are put in place to manage these risks.

The PIF is supported by the investment profit from the fund and the distribution surplus from PRF, if any. In the event of volatile investment climate and/or unusual claims experience, the investment profit and surplus distribution to the participants may reduce.

Stress Testing is performed on a quarterly basis. The purpose of the Stress Testing is to test the solvency and financial viability of the family takaful fund under the various scenarios according to regulatory guidelines, simulating drastic changes in major parameters such as new business volume, investment environment and mortality/morbidity patterns.

(ii) Catastrophe Risk

The risk that a single or a series of catastrophe events, usually over a short period, which leads to a high number of claims or single large loss or combination of both.

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(c) Family takaful fund (cont'd.)

(iii) Impact on liabilities, profit and equity

Key assumptions

The family takaful subsidiary is being guided by the regulators and relevant guidelines in determining the liabilities of the family takaful fund and in the selection of assumptions. Assumptions used are based on past experience, current internal data, external market indices and benchmarks which reflect current observable market prices and other published information. Assumptions and prudent estimates are determined at the date of valuation and no credit is taken for possible beneficial effects of voluntary withdrawals. Assumptions are further evaluated on a continuous basis in order to ensure realistic and reasonable valuations.

The key assumptions to which the estimation of liabilities is particularly sensitive are as follows:

Mortality and morbidity rates

Assumptions are based on mortality rates as set out in the Product Documentation submitted to BNM. They reflect the historical experience and are adjusted, when appropriate, to reflect the participants' expected experience. Assumptions are differentiated by gender, occupational class and product group.

An increase in mortality/morbidity will lead to a higher claims cost (as claims could be larger, or occur sooner than anticipated). To the extent that the actual mortality/morbidity incidence rate is worse than that priced for, the expected surplus arising in the PRF would be lower, leading to lower surplus administration charge income. If the poor experience persists, the PRF may go into deficit, requiring the shareholders to provide Qard. This is mitigated with adequate retakaful arrangements as well as contract design (in some circumstances) that builds in repricing mechanisms.

Discount rates

Family takaful liabilities of credit-related products, for example, Mortgage Reducing Term Takaful ("MRTT") and Group Credit Takaful ("GCT") are determined as the sum of the discounted value of the expected benefits less the discounted value of the expected tabarru' (risk charge) that would be required to meet these future cash outflows. The valuation of liabilities will be discounted to valuation date using the Government Investment Issues ("GII") zero coupon spot yields which are obtained from the Bond Pricing Agency Malaysia as prescribed in the valuation guidelines.

A decrease in the discount rate will increase the value of family takaful liabilities and consequently, reduces the surplus distribution to participants and shareholder.

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(c) Family takaful fund (cont'd.)

(iii) Impact on liabilities, profit and equity (cont'd.)

The assumptions that have significant effects on the financial position and financial performance of the family takaful fund are listed below:

Type of business	Mortality and morbidity rates	2023 Discount rates	2022 Discount rates
Credit related products and individual regular contribution plans	Base mortality [1], adjusted for retakaful rates [2]	**GII discount rate**	GII discount rate
Others	Base mortality [1]	**N/A**	N/A

[1] *These rates are obtained from the various industry mortality and morbidity experience tables that are used to determine the contribution rates; and*

[2] *Retakaful rates are derived from the fund's retakaful arrangements with respect to the credit related products and individual regular contribution plans.*

Sensitivity analysis

The analysis below is performed on possible movements in key assumptions with all other assumptions held constant, showing the impact on gross and net liabilities, surplus before tax and the resulting family takaful fund. The correlations of assumptions will have significant effects in determining the ultimate family takaful liabilities. It should be noted that movements in these assumptions are non-linear. Sensitivity information will also vary according to the current economic assumptions.

	Change in assumptions %	Impact on gross liabilities RM'000	Impact on net liabilities RM'000	Impact on surplus before tax RM'000	Impact on family takaful fund* RM'000
		← Increase/(decrease)			→
2023					
Mortality/morbidity	**+ 10%**	**171,325**	**104,721**	**(104,721)**	**(104,721)**
Discount rates	**+ 1%**	**(23,852)**	**(25,724)**	**25,724**	**25,724**
Mortality/morbidity	**- 10%**	**(115,913)**	**(66,588)**	**66,588**	**66,588**
Discount rates	**- 1%**	**29,297**	**31,272**	**(31,272)**	**(31,272)**

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34. INSURANCE/TAKAFUL RISK (CONT'D.)

(c) Family takaful fund (cont'd.)

(iii) Impact on liabilities, profit and equity (cont'd.)

Sensitivity analysis (cont'd.)

	Change in assumptions %	Impact on gross liabilities RM'000	Impact on net liabilities RM'000	Impact on surplus before tax RM'000	Impact on family takaful fund* RM'000
		← Increase/(decrease)			→
2022					
Mortality/morbidity	+ 10%	135,924	83,295	(83,295)	(83,295)
Discount rates	+ 1%	(19,101)	(21,054)	21,054	21,054
Mortality/morbidity	- 10%	(98,423)	(52,743)	52,743	52,743
Discount rates	- 1%	23,630	25,480	(25,480)	(25,480)

* *The impact on the family takaful fund reflects the after tax position which is presumed to be nil as the family takaful fund is taxed only on investment income.*

The method used and significant assumptions made in deriving sensitivity information did not change from those used in the previous year.

The analysis below is performed for reasonably possible movements in key assumptions with all other assumptions held constant, showing the impact on gross and net liabilities, profit before tax and Shareholder equity. The correlations of assumptions will have a significant impact in determining the ultimate actuarial liabilities, but to demonstrate the impact due to changes in assumptions, assumptions are changed on an individual basis. It should be noted that movements in these assumptions are non-linear. Sensitivity information will also vary according to the current economic assumptions.

	Change in assumptions %	Impact on gross liabilities RM'000	Impact on net liabilities RM'000	Impact on surplus before tax RM'000	Impact on family takaful fund* RM'000
		← Increase/(decrease)			→
2023					
Expense	**+ 10%**	**23,524**	**23,524**	**(23,524)**	**(17,878)**
Expense	**- 10%**	**(17,078)**	**(17,078)**	**17,078**	**12,979**
2022					
Expense	+ 10%	18,734	18,734	(18,734)	(14,238)
Expense	- 10%	(13,894)	(13,894)	13,894	10,559

34. INSURANCE/TAKAFUL RISK (CONT'D.)

(d) Family retakaful fund

(i) Nature of risk

The family retakaful business principally consists of Individual Family Retakaful Plans and Group Family Retakaful Plans, covering mortality, morbidity and health, which includes critical illness and medical related risks.

The actual experience illnesses of the underwritten risks is reviewed periodically to ensure that appropriate policies, guidelines and limits put in place to manage these risks remain adequate and appropriate.

Family retakaful underwriting risk relates to the pricing and loss ratios arising from family retakaful products. The risks arise when actual claims experience is different from the assumptions used in setting the yearly renewable rates for retakaful products. Deviations in actual claims experience compared to the assumptions used may be due to deviations in actual underwritten risks experience.

2023	Gross RM'000	Retakaful RM'000	Net RM'000
Family Individual	**16,664**	**(12,742)**	**3,922**
Family Group	**964**	**(853)**	**111**
	17,628	**(13,595)**	**4,033**
Local	**17,135**	**(13,465)**	**3,670**
Overseas	**493**	**(130)**	**363**
	17,628	**(13,595)**	**4,033**

2022	Gross RM'000	Retakaful RM'000	Net RM'000
Family Individual	11,970	(9,594)	2,376
Local	11,536	(9,498)	2,038
Overseas	434	(96)	338
	11,970	(9,594)	2,376

The underwritten risks are further managed through retakaful arrangement.

Stress testing is performed on a quarterly basis. The purpose of the stress testing is to test the solvency and financial viability of the family retakaful fund under various scenarios. These scenarios are based on regulatory guidelines and simulate drastic changes in major parameters such as new business volume, claims experience, expenses, investment environment and mortality/morbidity patterns.

(ii) Catastrophe Risk

The risk that a single or a series of catastrophe events, usually over a short period, which leads to a high number of claims or single large loss or combination of both.

34. Insurance/Takaful risk (cont'd.)

(d) Family retakaful fund (cont'd.)

(iii) Contribution risk

Contribution risk arises when contributions charged are insufficient to meet expected claims and expenses.

(iv) Impact on liabilities, profit and equity

Key assumptions

The family retakaful business is being guided by the regulations and relevant guidelines in determining the liabilities and the choice of assumptions. Assumptions used are based on past experience, current internal data, external market indices and benchmarks, and other published information. Assumptions and prudent estimates are determined at the date of valuation and no credit is taken for possible beneficial effects of voluntary withdrawals. Assumptions are further evaluated on a continuous basis in order to ensure realistic and reasonable valuations.

Sensitivity analysis

The family retakaful fund's claim liabilities are sensitive to changes in loss ratios.

Due to limited information, the sensitivity analysis was applied to the ultimate loss ratio of the family retakaful fund by increasing the said ratio by 20%. The table below shows the impact on the family retakaful fund's gross and net liabilities, surplus before tax and the family retakaful fund should the ultimate loss ratio be increased or decreased by 20%:

	Change in assumptions %	Impact on gross liabilities RM'000	Impact on net liabilities RM'000	Impact on surplus before tax RM'000	Impact on family retakaful fund* RM'000
		← Decrease/(increase) →		← Increase/(decrease) →	
2023					
Loss ratio	**-20%**	**4,354**	**889**	**889**	**818**
Loss ratio	**+20%**	**(24,555)**	**(8,568)**	**8,568**	**(7,882)**
2022					
Loss ratio	-20%	3,465	703	703	647
Loss ratio	+20%	(19,631)	(7,613)	(7,613)	(7,004)

* *The impact on the family retakaful fund reflects the impact after tax of 8% (2022: 8%).*

The method used in performing the sensitivity analysis is consistent with that of the prior year.

35. FINANCIAL RISK

Transactions in financial instruments may result in the Group and the Company assuming financial risks. These include credit risk, liquidity risk and market risk. This note presents information about the Group's and the Company's exposure to each of the above risks and the Group's and the Company's objectives, policies and processes for measuring and managing such risks.

The following tables summarise the financial assets and financial liabilities of the Group and the Company by their classification, including their carrying values and fair values, which are considered by management in monitoring and managing of its financial risks:

Group	Note	2023 Carrying value RM'000	2023 Fair value RM'000	2022 Carrying value RM'000	2022 Fair value RM'000
Financial and insurance/takaful assets					
Financial assets at FVTPL	18(a)	**3,445,293**	**3,445,293**	3,187,453	3,187,453
Financial assets at FVOCI	18(b)	**1,803,902**	**1,803,902**	1,973,694	1,973,694
Financial assets at amortised cost *	18(c)	**4,777,599**	**4,777,599**	3,809,260	3,809,260
Reinsurance/retakaful assets	20	**850,692**	**850,692**	952,271	952,271
Insurance/takaful receivables *	21	**706,541**	**706,541**	614,826	614,826
Cash and bank balances		**205,462**	**205,462**	214,050	214,050
		11,789,489	**11,789,489**	10,751,554	10,751,554
Financial and insurance/takaful liabilities					
Insurance/takaful contract liabilities	20	**8,190,384**	**8,190,384**	7,487,057	7,487,057
Other liabilities:					
Borrowing	24	**520,000**	**520,000**	320,000	320,000
Lease liabilities	15	**3,426**	**3,426**	5,476	5,476
Insurance/takaful payables *	25	**306,616**	**306,616**	305,499	305,499
Other payables (excluding provisions) *	26	**269,189**	**269,189**	224,742	224,742
		9,289,615	**9,289,615**	8,342,774	8,342,774

35. FINANCIAL RISK (CONT'D.)

		2023		2022	
Company	**Note**	**Carrying value RM'000**	**Fair value RM'000**	**Carrying value RM'000**	**Fair value RM'000**
Financial assets					
Financial assets at FVTPL	18(a)	**5,181**	**5,181**	38,340	38,340
Financial assets at FVOCI	18(b)	**49,682**	**49,682**	49,610	49,610
Financial assets at amortised cost *	18(c)	**94,816**	**94,816**	79,275	79,275
Cash and bank balances		**277**	**277**	371	371
		149,956	**149,956**	167,596	167,596
Financial liabilities					
Borrowing	24	**320,000**	**320,000**	320,000	320,000
Lease liabilities	15	**-**	**-**	1,073	1,073
Other payables (excluding provisions) *	26	**11,822**	**11,822**	17,238	17,238
		331,822	**331,822**	338,311	338,311

* *The carrying values of the financial assets at amortised cost, insurance/takaful receivables, insurance/takaful payables and other liabilities approximate their fair values due to their short term nature.*

(a) Credit risk

Credit risk is the risk of a counterparty failing to perform its obligations.

Credit risk includes the following major elements:

(i) An investment credit risk which is the risk of financial loss arising from a change in the value of an investment. This is linked to the creditworthiness and the expected ability of the issuer and/or financial institution ("counterparty") to make timely payment of interest and/or principal. Any adverse situations faced by the counterparty may result in rating downgrades and default which may impact the value as well as liquidity of the investments;

(ii) A derivative counterparty risk which is the risk of financial loss arising from a derivative counterparty's default, or the deterioration of the derivative counterparty's financial position. As at the financial year, the Group did not transact in derivatives and was not exposed to this risk;

(iii) Reinsurance/retakaful/takaful counterparty risk which is the risk of financial loss arising from the default or deterioration of the solvency position of the counterparties; and

(iv) Premium/contribution risk of financial loss arising from the non-payment of insurance premiums/takaful contribution.

35. FINANCIAL RISK (CONT'D.)

(a) Credit risk (cont'd.)

The Group is exposed to investment credit risk on its investment portfolio, primarily from investments in bonds/sukuks. Creditworthiness assessments for new and existing investments are undertaken by the Group in accordance with the Investment Policy as approved by the Board. In addition, the credit ratings of the bonds/sukuks portfolios are regularly monitored and any downgrade in credit ratings will be evaluated to determine the required actions. As at the reporting date, the Group's bonds/sukuks portfolio has no material exposure below investment grade.

The Group is exposed to reinsurance/retakaful/takaful counterparty risks of three different types:

(i) as a result of recoveries owing from the counterparties for claims/benefits;

(ii) from amounts due from ceding companies; and

(iii) as a result of reserves held by the counterparties which would have to be met by the reinsurance/retakaful and takaful subsidiaries in the event of default.

Management of credit risk

In order to manage and mitigate credit risk, the following policies and procedures were set in place:

(i) Investment policies prescribe the minimum credit rating for bonds/sukuks that may be held. In addition, the policies are further aimed at investing in a diverse portfolio of bonds/sukuks/fixed income securities in order to reduce the potential impact that may arise from individual companies defaulting;

(ii) Counterparty limits are set for investments and cash deposits to ensure that there is no concentration of credit risk;

(iii) The Group's investment portfolio is managed to ensure diversification and focuses on high quality investment grade fixed income securities and equities with good fundamentals. For the financial year ended 31 March 2023, the credit rating of the Group's fixed income portfolio was dominated by Government Investment Issues ("GII"), Malaysian Government Securities ("MGS") and securities rated AAA as determined by Rating Agency Malaysia ("RAM") and/or Malaysian Rating Corporation Berhad ("MARC"); and

(iv) To mitigate reinsurance/retakaful/takaful counterparty risk, the Group will give due consideration to the credit quality of the counterparties. To facilitate this process, a list of acceptable counterparties based on their rating is maintained within the Group. The Group regularly reviews the financial security of its counterparties.

35. FINANCIAL RISK (CONT'D.)

(a) Credit risk (cont'd.)

Credit exposure by credit rating for 2023

The table below provides information regarding the credit risk exposures of the Group and the Company by classifying assets according to the credit ratings of counterparties. The reinsurers'/retakaful operators' share of unearned premium reserves and unearned contribution reserves have been excluded from the analysis as they are not contractual obligations.

Group	Government guaranteed RM'000	AAA/P1 to BBB RM'000	BB to C RM'000	Not subject to credit risk RM'000	Not rated RM'000	Total RM'000
Financial assets at FVTPL						
Designated upon initial recognition:						
Unquoted Islamic private debt securities	811,329	625,382	-	-	-	1,436,711
Government investment issues	1,414,505	-	-	-	-	1,414,505
Mandatorily measured:						
Quoted shares in Malaysia:						
Shariah approved equities	-	-	-	166,292	-	166,292
Others	-	-	-	56,296	-	56,296
Unquoted perpetual bond in Malaysia	-	4,884	-	-	-	4,884
Unquoted corporate debt securities	-	-	-	-	5,576	5,576
Shariah approved unit trust funds	-	-	-	346,407	-	346,407
Real estate investment trusts:						
- Shariah approved	-	-	-	5,859	-	5,859
- Non-Shariah approved	-	-	-	8,694	-	8,694
Derivative	-	-	-	69	-	69

35. FINANCIAL RISK (CONT'D.)

(a) Credit risk (cont'd.)

Credit exposure by credit rating for 2023 (cont'd.)

Group (cont'd.)	Government guaranteed RM'000	AAA/P1 to BBB RM'000	BB to C RM'000	Not subject to credit risk RM'000	Not rated RM'000	Total RM'000
Financial assets at FVOCI						
Government investment issues	685,736	-	-	-	-	685,736
Unquoted corporate debt securities	145,969	489,603	-	-	-	635,572
Malaysian government securities	89,773	-	-	-	-	89,773
Unquoted shares in Malaysia	-	-	-	87,119	-	87,119
Unquoted Islamic private debt securities	117,446	188,023	-	-	-	305,469
Golf club membership	-	-	-	233	-	233
Financial assets at amortised cost						
Deposit placements with licensed:						
Commercial banks	-	114,400	-	-	-	114,400
Foreign banks	-	533,171	-	-	-	533,171
Islamic banks	-	3,472,984	-	-	-	3,472,984
Development banks	-	499,349	-	-	-	499,349
Secured staff loans	-	-	-	-	3,068	3,068
Income due and accrued	30,929	33,246	-	1,034	1,293	66,502

35. FINANCIAL RISK (CONT'D.)

(a) Credit risk (cont'd.)

Credit exposure by credit rating for 2023 (cont'd.)

Group (cont'd.)	Government guaranteed RM'000	AAA/P1 to BBB RM'000	BB to C RM'000	Not subject to credit risk RM'000	Not rated RM'000	Total RM'000
Financial assets at amortised cost (cont'd.)						
Amounts due from associates	-	12	-	-	-	12
Due from Lloyds' syndicate	-	50,812	-	-	-	50,812
Sundry receivables	-	175	-	-	37,078	37,253
Reinsurance/retakaful assets *	-	231,462	13,728	-	506,153	751,343
Insurance/takaful receivables *	-	111,627	176,612	-	418,302	706,541
Cash and bank balances	-	205,446	-	16	-	205,462
	3,295,687	6,560,576	190,340	672,019	971,470	11,690,092

* *Non-rated balances primarily relate to balances due/recoverable from (re)insurers and/or (re)takaful operators licensed under FSA, IFSA 2013 and Labuan Financial Services and Securities Act 2010 ("LFSSA") respectively.*

35. FINANCIAL RISK (CONT'D.)

(a) Credit risk (cont'd.)

Credit exposure by credit rating for 2023 (cont'd.)

Company	Government guaranteed RM'000	AAA/P1 to BBB RM'000	BB to C RM'000	Not subject to credit risk RM'000	Not rated RM'000	Total RM'000
Financial assets at FVTPL						
Shariah approved unit trust fund	-	-	-	5,181	-	5,181
Financial assets at FVOCI						
Golf club membership	-	-	-	50	-	50
Unquoted corporate debt securities	-	49,632	-	-	-	49,632
Financial assets at amortised cost						
Unquoted corporate debt securities	-	1,000	-	-	-	1,000
Deposit placements with licensed:						
Islamic banks	-	66,547	-	-	-	66,547
Development bank	-	10,445	-	-	-	10,445
Secured staff loans	-	-	-	-	569	569
Amounts due from subsidiaries	-	-	-	-	15,472	15,472
Income due and accrued	-	-	-	-	442	442
Sundry receivables	-	-	-	-	341	341
Cash and bank balances	-	277	-	-	-	277
	-	127,901	-	5,231	16,824	149,956

35. FINANCIAL RISK (CONT'D.)

(a) Credit risk (cont'd.)

Credit exposure by credit rating for 2022

Group	Government guaranteed RM'000	AAA/P1 to BBB RM'000	BB to C RM'000	Not subject to credit risk RM'000	Not rated RM'000	Total RM'000
Financial assets at FVTPL						
Unquoted Islamic private debt securities	826,418	548,177	-	-	-	1,374,595
Government investment issues	1,171,196	-	-	-	-	1,171,196
Mandatorily measured:						
Quoted shares in Malaysia:						
Shariah approved equities	-	-	-	188,017	-	188,017
Others	-	-	-	66,086	-	66,086
Unquoted perpetual bond in Malaysia	-	4,930	-	-	-	4,930
Unquoted corporate debt securities	-	-	7,705	-	-	7,705
Unquoted Islamic private debt securities	-	-	653	-	-	653
Shariah approved unit trust funds	-	-	-	358,551	-	358,551
Real estate investment trusts:						
- Shariah approved	-	-	-	6,447	-	6,447
- Non-Shariah approved	-	-	-	9,273	-	9,273

35. FINANCIAL RISK (CONT'D.)

(a) Credit risk (cont'd.)

Credit exposure by credit rating for 2022 (cont'd.)

Group (cont'd.)	Government guaranteed RM'000	AAA/P1 to BBB RM'000	BB to C RM'000	Not subject to credit risk RM'000	Not rated RM'000	Total RM'000
Financial assets at FVOCI						
Government investment issues	612,490	-	-	-	-	612,490
Unquoted corporate debt securities	210,292	543,348	-	-	-	753,640
Malaysian government securities	99,358	-	-	-	-	99,358
Unquoted shares in Malaysia	-	-	-	87,189	-	87,189
Unquoted Islamic private debt securities	162,284	258,500	-	-	-	420,784
Golf club membership	-	-	-	233	-	233

35. FINANCIAL RISK (CONT'D.)

(a) Credit risk (cont'd.)

Credit exposure by credit rating for 2022 (cont'd.)

Group (cont'd.)	Government guaranteed RM'000	AAA/P1 to BBB RM'000	BB to C RM'000	Not subject to credit risk RM'000	Not rated RM'000	Total RM'000
Financial assets at amortised cost						
Deposit placements with licensed:						
Commercial banks	-	81,149	-	-	-	81,149
Foreign banks	-	237,092	-	-	-	237,092
Islamic banks	-	2,729,397	-	-	-	2,729,397
Development banks	-	519,284	-	-	-	519,284
Islamic commercial paper	-	14,926	-	-	-	14,926
Commercial paper	-	34,849	-	-	-	34,849
Secured staff loans	-	-	-	-	3,858	3,858
Income due and accrued	29,631	29,144	131	1,578	1,498	61,982
Amounts due from associates	-	12	-	-	-	12
Amount due from Insurance Pool accounts	-	-	-	-	8,516	8,516
Due from Lloyds' syndicate	-	62,666	-	-	-	62,666
Sundry receivables	-	-	-	-	55,529	55,529
Reinsurance/retakaful assets *	-	581,969	8,124	-	289,462	879,555
Insurance/takaful receivables *	-	143,800	96,900	-	374,126	614,826
Cash and bank balances	-	214,032	-	18	-	214,050
	3,111,669	6,003,275	113,513	717,392	732,989	10,678,838

* *Non-rated balances primarily relate to balances due/recoverable from (re)insurers and/or (re)takaful operators licensed under FSA, IFSA 2013 and Labuan Financial Services and Securities Act 2010 ("LFSSA") respectively.*

35. FINANCIAL RISK (CONT'D.)

(a) Credit risk (cont'd.)

Credit exposure by credit rating for 2022 (cont'd.)

Company	Government guaranteed RM'000	AAA/P1 to BBB RM'000	BB to C RM'000	Not subject to credit risk RM'000	Not rated RM'000	Total RM'000
Financial assets at FVTPL						
Shariah approved unit trust fund	-	-	-	38,340	-	38,340
Financial assets at FVOCI						
Golf club membership	-	-	-	50	-	50
Unquoted corporate debt securities	-	49,560	-	-	-	49,560
Financial assets at amortised cost						
Unquoted corporate debt securities	-	1,000	-	-	-	1,000
Deposit placements with licensed:						
Islamic banks	-	66,335	-	-	-	66,335
Development bank	-	10,198	-	-	-	10,198
Secured staff loans	-	-	-	-	959	959
Amounts due from subsidiaries	-	-	-	-	7	7
Income due and accrued	-	-	-	-	496	496
Sundry receivables	-	-	-	-	280	280
Cash and bank balances	-	371	-	-	-	371
	-	127,464	-	38,390	1,742	167,596

35. FINANCIAL RISK (CONT'D.)

(a) Credit risk (cont'd.)

Investment assets - Reconciliation of allowance account

Significant increase in credit risk ("SICR")

The Group and the Company apply the General Approach or the "three-bucket" approach which is based on the change in credit quality of financial instruments since initial recognition to assess the impairment for investment assets. In particular, recognition of ECL is dependent on which of the three stages a particular financial instrument is assigned to. Assets move through the three stages as credit quality changes and the stages dictate how the Group and the Company measure impairment losses and apply the effective interest rate ("EIR") method with the forward looking element to compute the ECL.

The Group and the Company measure both quantitative and qualitative parameters in the assessment of credit risk status from the initial recognition of the securities and at the reporting date.

Expected credit loss ("ECL")

The Group and the Company assess the possible default events within 12 months for the calculation of the 12-month ECL in Stage 1. A newly purchased or originated financial assets will be subject to ECL upon recognition in Stage 1.

To estimate the lifetime ECL for financial instruments classified in Stage 2, the Group and the Company are required to estimate the probability of default occurring in the 12 months after the reporting date and in each subsequent year throughout the expected life of the financial instruments.

The financial assets are credit impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial assets have occurred.

As at the reporting date, all financial assets at amortised cost held by the Group and the Company are classified as Stage 1. The credit rating of these financial assets at amortised cost are as disclosed above in Note 35(a).

The following table shows the carrying value of the Group's financial assets measured at AC and the expected credit loss amount recognised. There were no ECL arising for the Company as at 31 March 2023 and 31 March 2022.

35. FINANCIAL RISK (CONT'D.)

(a) Credit risk (cont'd.)

Investment assets - Reconciliation of allowance account (cont'd.)

Expected credit loss ("ECL") (cont'd.)

Group	2023 RM'000	2022 RM'000
Total carrying amount of financial investment at AC	**4,777,599**	3,809,260
Total ECL on financial investment at AC as at 31 March	**3**	3

The following table shows the carrying value of the Group's financial assets measured at FVOCI and the expected credit loss amount recognised. There were no ECL arising for the Company as at 31 March 2023 and 31 March 2022.

Group	2023 RM'000	2022 RM'000
Financial investments at FVOCI		
Government guaranteed	**1,038,924**	1,084,424
AAA to BBB	**677,626**	801,848
Not subject to credit risk	**87,352**	87,422
Total carrying amount of financial investment at FVOCI	**1,803,902**	1,973,694
Total ECL on financial investment at FVOCI as at 31 March	**136**	125

As at the reporting date, all financial investments measured at FVOCI held by the Group and the Company are classified as Stage 1.

Movements in allowances for impairment losses for financial investments measured at FVOCI and AC are as follows:

Group	FVOCI RM'000	AC RM'000	Total RM'000
Balance as at 1 April 2021	803	633	1,436
Net adjustment of loss allowances	(678)	(630)	(1,308)
Balance as at 31 March 2022	**125**	**3**	**128**
Net adjustment of loss allowances	**11**	**-**	**11**
Balance as at 31 March 2023	**136**	**3**	**139**

35. FINANCIAL RISK (CONT'D.)

(a) Credit risk (cont'd.)

Other financial asset - Reconciliation of allowance account

Other financial assets consist of reinsurance/retakaful assets, insurance/takaful receivables and other receivables.

Definition of default

The Group and the Company consider a financial asset to be in default by assessing the following criteria:

(i) Quantitative criteria

Takaful receivables of the takaful subsidiaries are considered to be in default when the counterparty fails to make contractual payments within 12 months from the time when they fall due, which is derived based on the subsidiaries' historical information.

Whereas for the reinsurance/retakaful subsidiary, insurance/takaful receivables are considered to be in default when the counterparty fails to make contractual payments within 24 months when they fall due, which is derived based on the subsidiary's historical information. For reinsurance deposits placed, balances aged more than 18 months are deemed to be credit impaired.

(ii) Qualitative criteria

Default occurs when the counterparty is in bankruptcy or has indications of potentially significant financial difficulty such as lawsuits or similar actions that threaten the financial viability of the counterparty.

The criteria above have been applied to all financial instruments held by the Group and the Company and are consistent with the definition of default used for credit risk management purposes. The default definition has been applied consistently to model the PD, LGD and EAD throughout the Group's and the Company's expected loss calculations.

35. FINANCIAL RISK (CONT'D.)

(a) Credit risk (cont'd.)

Incorporation of forward-looking information

The Group and the Company incorporate forward-looking information into both the assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and the measurement of ECL. The Group and the Company have performed historical analyses and identified key economic variables impacting credit risk and expected credit losses for each portfolio.

The sensitivity of the ECL to the economic variable assumptions affecting the calculation of ECL was not material to the Group and the Company.

Set out below is the information about the credit risk exposure on the insurance/takaful receivables of the Group's reinsurance/retakaful subsidiary using a provision matrix:

		Months past due					
	Not due RM'000	1 to 6 months RM'000	7 to 12 months RM'000	13 to 18 months RM'000	19 to 24 months RM'000	More than 24 months RM'000	Total RM'000
31 March 2023							
ECL rate	**0.14%**	**0.38%**	**1.89%**	**7.36%**	**19.54%**	**48.37%**	**1.13%**
Gross carrying amount	**318,876**	**214,325**	**22,696**	**8,271**	**1,392**	**8,201**	**573,761**
Allowance for ECL	**440**	**805**	**428**	**609**	**272**	**3,967**	**6,521**
31 March 2022							
ECL rate	0.10%	0.24%	1.78%	7.40%	20.37%	48.03%	0.91%
Gross carrying amount	330,345	151,877	18,698	1,595	967	6,921	510,403
Allowance for ECL	341	357	332	118	197	3,324	4,669

35. FINANCIAL RISK (CONT'D.)

(a) Credit risk (cont'd.)

Incorporation of forward-looking information (cont'd.)

Table below shows the credit risk exposure on the takaful receivables of the Group's takaful subsidiaries using a provision matrix:

		Months past due					
	Not due RM'000	0-3 Months RM'000	4-6 Months RM'000	7-9 Months RM'000	10-12 Months RM'000	> 1 year RM'000	Total RM'000
31 March 2023							
ECL rate	**0.00%**	**2.54%**	**2.19%**	**8.90%**	**39.83%**	**46.00%**	**5.79%**
Gross carrying amount	**5,073**	**107,417**	**17,353**	**7,143**	**3,030**	**7,842**	**147,858**
Allowance for ECL	**-**	**2,727**	**380**	**636**	**1,207**	**3,607**	**8,557**
31 March 2022							
ECL rate	0.00%	1.84%	7.18%	35.56%	42.67%	64.10%	9.96%
Gross carrying amount	2,016	95,875	5,727	3,608	1,507	12,429	121,162
Allowance for ECL	-	1,766	411	1,283	643	7,967	12,070

35. FINANCIAL RISK (CONT'D.)

(a) Credit risk (cont'd.)

Incorporation of forward-looking information (cont'd.)

The following table shows the movement in gross insurance/takaful receivables and the loss allowances recognised for credit impaired receivables.

Group	Not credit impaired RM'000	Credit impaired RM'000	Total RM'000
Gross carrying amounts			
As at 1 April 2022	**623,724**	**7,841**	**631,565**
Increase/(decrease)	**90,582**	**(528)**	**90,054**
As at 31 March 2023	**714,306**	**7,313**	**721,619**
Allowance for ECL			
As at 1 April 2022	**10,655**	**6,084**	**16,739**
(Decrease)/increase	**(1,693)**	**32**	**(1,661)**
As at 31 March 2023	**8,962**	**6,116**	**15,078**
Gross carrying amounts			
As at 1 April 2021	513,734	9,979	523,713
Increase/(decrease)	109,990	(2,138)	107,852
As at 31 March 2022	623,724	7,841	631,565
Allowance for ECL			
As at 1 April 2021	20,090	4,757	24,847
(Decrease)/increase	(9,435)	1,327	(8,108)
As at 31 March 2022	10,655	6,084	16,739

35. FINANCIAL RISK (CONT'D.)

(a) Credit risk (cont'd.)

Movement of allowance for impairment losses on insurance/takaful receivables

Group	Individually impaired RM'000	Collectively impaired RM'000	Total RM'000
2023			
At 1 April 2022	**5,499**	**11,240**	**16,739**
Reversal of impairment losses for the year	**(344)**	**(1,317)**	**(1,661)**
At 31 March 2023	**5,155**	**9,923**	**15,078**
2022			
At 1 April 2021	3,872	20,975	24,847
Provision for/(reversal of) impairment losses for the year	1,627	(9,735)	(8,108)
At 31 March 2022	5,499	11,240	16,739

(b) Liquidity risk

Liquidity risk is the risk that the Group and the Company will not have sufficient cash resources available to meet payment obligations without incurring material additional costs.

The Group and the Company assess liquidity risk by ensuring the following:

(i) The Group and the Company are able to meet payment obligations under normal and stressed operating environments without suffering any loss;

(ii) Additions/withdrawals from the Group's and the Company's investment funds are managed efficiently; and

(iii) Appropriate measures are in place to respond to liquidity risk.

35. FINANCIAL RISK (CONT'D.)

(b) Liquidity risk (cont'd.)

As part of its liquidity management strategy, the Group has in place processes capable of measuring and reporting on:

(i) Daily cash flows;

(ii) Minimum liquidity holdings;

(iii) The composition and market values of investment portfolios, including liquid holdings; and

(iv) The holding of liquid assets in the respective reinsurance, retakaful and takaful funds.

In order to manage the liquidity of the reinsurance/retakaful/takaful funds, the investment mandate requires that a certain proportion of the funds is maintained as liquid assets.

Maturity Profiles

The table below summarises the maturity profile of the assets and liabilities of the Group and of the Company based on remaining undiscounted contractual obligations, including interest/profit payable and receivable. For insurance and takaful contract liabilities and reinsurance and retakaful assets, maturity profiles are determined based on estimated timing of net cash outflows from the recognised insurance/takaful liabilities. The reinsurers'/retakaful operators' share of expenses liabilities, unearned premium reserves and unearned contribution reserves have been excluded from the analysis as they are not contractual obligations.

Expense liabilities, contribution liabilities and the retakaful operators' share of contribution liabilities have been excluded from the analysis as there are no contractual obligations to make payments on those liabilities.

35. FINANCIAL RISK (CONT'D.)

(b) Liquidity risk (cont'd.)

Maturity profiles for 2023

Group	Carrying value RM'000	Up to 1 year RM'000	1 - 5 years RM'000	Over 5 years RM'000	No maturity date RM'000	Total RM'000
Financial assets at FVTPL						
Designated upon initial recognition						
Government investment issues	1,414,505	62,655	265,667	2,135,768	-	2,464,090
Unquoted Islamic private debt securities	1,436,711	108,405	561,027	1,546,617	-	2,216,049
Mandatorily measured						
Quoted shares in Malaysia:						
Shariah approved equities	166,292	-	-	-	166,292	166,292
Others	56,296	-	-	-	56,296	56,296
Unquoted perpetual bond in Malaysia	4,884	-	-	-	5,482	5,482
Unquoted corporate debt securities	5,576	201	1,658	39,583	-	41,442
Real estate investment trusts:						
- Shariah approved	5,859	-	-	-	5,859	5,859
- Non-Shariah approved	8,694	-	-	-	8,694	8,694
Shariah approved unit trusts	346,407	-	-	-	346,407	346,407
Derivative	69	-	-	-	69	69

35. FINANCIAL RISK (CONT'D.)

(b) Liquidity risk (cont'd.)

Maturity profiles for 2023 (cont'd.)

Group (cont'd.)	Carrying value RM'000	Up to 1 year RM'000	1 - 5 years RM'000	Over 5 years RM'000	No maturity date RM'000	Total RM'000
Financial assets at FVOCI						
Malaysian government securities	89,773	3,398	42,725	70,617	-	116,740
Government investment issues	685,736	38,184	398,131	438,715	-	875,030
Unquoted corporate debt securities	635,572	135,843	359,916	272,373	-	768,132
Unquoted shares in Malaysia	87,119	-	-	-	87,119	87,119
Unquoted Islamic private debt securities	305,469	37,451	149,210	207,165	-	393,826
Golf club membership	233	-	-	-	233	233
Financial assets at amortised cost						
Deposit placements with licensed:						
Commercial banks	114,400	114,733	-	-	-	114,733
Foreign banks	533,171	536,418	-	-	-	536,418
Islamic banks	3,472,984	3,509,394	-	-	-	3,509,394
Development banks	499,349	510,984	-	-	-	510,984
Secured staff loans	3,068	1,155	1,913	-	-	3,068

35. FINANCIAL RISK (CONT'D.)

(b) Liquidity risk (cont'd.)

Maturity profiles for 2023 (cont'd.)

Group (cont'd.)	Carrying value RM'000	Up to 1 year RM'000	1 - 5 years RM'000	Over 5 years RM'000	No maturity date RM'000	Total RM'000
Financial assets at amortised cost (cont'd.)						
Income due and accrued	66,502	66,502	-	-	-	66,502
Amounts due from associates	12	12	-	-	-	12
Amount due from Insurance pool accounts	48	48	-	-	-	48
Due from Lloyds' syndicate	50,812	-	50,812	-	-	50,812
Sundry receivables	37,253	34,092	-	-	190	34,282
Reinsurance/retakaful assets	751,343	322,846	348,815	125,339	-	797,000
Insurance/takaful receivables	706,541	706,541	-	-	-	706,541
Cash and bank balances	205,462	205,462	-	-	-	205,462
Total financial and insurance assets	11,690,140	6,394,324	2,179,874	4,836,177	676,641	14,087,016
Borrowing	(520,000)	(27,094)	(109,265)	(572,530)	-	(708,889)
Insurance/takaful contract liabilities	(7,374,181)	(1,607,347)	(2,375,324)	(3,655,871)	-	(7,638,542)
Lease liabilities	(3,426)	(1,305)	(2,497)	-	-	(3,802)
Insurance/takaful payables	(306,616)	(306,616)	-	-	-	(306,616)
Other payables (excluding provisions)	(269,189)	(269,189)	-	-	-	(269,189)
Total financial and insurance liabilities	(8,473,412)	(2,211,551)	(2,487,086)	(4,228,401)	-	(8,927,038)
Surplus/(deficit)	3,216,728	4,182,773	(307,212)	607,776	676,641	5,159,978

35. FINANCIAL RISK (CONT'D.)

(b) Liquidity risk (cont'd.)

Maturity profiles for 2023 (cont'd.)

Company	Carrying value RM'000	Up to 1 year RM'000	1 - 5 years RM'000	Over 5 years RM'000	No maturity date RM'000	Total RM'000
Financial assets at FVTPL						
Shariah approved unit trust fund	5,181	-	-	-	5,181	5,181
Financial assets at FVOCI						
Golf club membership	50	-	-	-	50	50
Unquoted corporate debt securities	49,632	2,173	8,702	54,003	-	64,878
Financial assets at amortised cost						
Unquoted corporate debt securities	1,000	49	1,070	-	-	1,119
Deposit placements with licensed:						
Islamic banks	66,547	67,405	-	-	-	67,405
Development bank	10,445	10,462	-	-	-	10,462
Secured staff loans	569	464	105	-	-	569
Amount due from subsidiaries	15,472	15,472	-	-	-	15,472
Income due and accrued	442	442	-	-	-	442
Sundry receivables	341	341	-	-	-	341
Cash and bank balances	277	277	-	-	-	277
Total financial assets	149,956	97,085	9,877	54,003	5,231	166,196
Borrowing	(320,000)	(16,640)	(66,606)	(336,275)	-	(419,521)
Other payables (excluding provisions)	(11,822)	(11,822)	-	-	-	(11,822)
Total financial liabilities	(331,822)	(28,462)	(66,606)	(336,275)	-	(431,343)
(Deficit)/surplus	(181,866)	68,623	(56,729)	(282,272)	5,231	(265,147)

35. FINANCIAL RISK (CONT'D.)

(b) Liquidity risk (cont'd.)

Maturity profiles for 2022

Group	Carrying value RM'000	Up to 1 year RM'000	1 - 5 years RM'000	Over 5 years RM'000	No maturity date RM'000	Total RM'000
Financial assets at FVTPL						
Designated upon initial recognition						
Government investment issues	1,171,196	57,349	219,694	1,777,527	-	2,054,570
Unquoted Islamic private debt securities	1,374,595	171,299	434,549	1,485,108	-	2,090,956
Mandatorily measured						
Quoted shares in Malaysia:						
Shariah approved equities	188,017	-	-	-	188,017	188,017
Others	66,086	-	-	-	66,086	66,086
Unquoted perpetual bond in Malaysia	4,930	-	-	-	5,000	5,000
Unquoted corporate debt securities	7,705	464	2,222	42,470	-	45,156
Unquoted Islamic private debt securities	653	676	-	-	-	676
Shariah approved unit trust funds	358,551	-	-	-	358,551	358,551
Real estate investment trusts:						
- Shariah approved	6,447	-	-	-	6,447	6,447
- Non-Shariah approved	9,273	-	-	-	9,273	9,273

35. FINANCIAL RISK (CONT'D.)

(b) Liquidity risk (cont'd.)

Maturity profiles for 2022 (cont'd.)

Group (cont'd.)	Carrying value RM'000	Up to 1 year RM'000	1 - 5 years RM'000	Over 5 years RM'000	No maturity date RM'000	Total RM'000
Financial assets at FVOCI						
Malaysian government securities	99,358	3,837	24,937	103,140	-	131,914
Government investment issues	612,490	82,725	230,355	472,692	-	785,772
Unquoted corporate debt securities	753,640	287,735	345,293	230,129	-	863,157
Unquoted shares in Malaysia	87,189	-	-	-	87,189	87,189
Unquoted Islamic private debt securities	420,784	141,184	165,635	209,351	-	516,170
Golf club membership	233	-	-	-	233	233
Financial assets at amortised cost						
Deposit placements with licensed:						
Commercial banks	81,149	81,263	-	-	-	81,263
Foreign banks	237,092	239,053	-	-	-	239,053
Islamic banks	2,729,397	2,719,166	23,199	-	-	2,742,365
Development banks	519,284	522,374	-	-	-	522,374
Islamic commercial paper	14,926	15,000	-	-	-	15,000
Commercial paper	34,849	35,000	-	-	-	35,000
Secured staff loans	3,858	1,635	2,223	-	-	3,858
Income due and accrued	61,982	61,982	-	-	-	61,982
Amounts due from associates	12	12	-	-	-	12
Amount due from Insurance pool accounts	8,516	8,516	-	-	-	8,516

35. FINANCIAL RISK (CONT'D.)

(b) Liquidity risk (cont'd.)

Maturity profiles for 2022 (cont'd.)

Group (cont'd.)	Carrying value RM'000	Up to 1 year RM'000	1 - 5 years RM'000	Over 5 years RM'000	No maturity date RM'000	Total RM'000
Financial assets at amortised cost (cont'd.)						
Due from Lloyds' syndicate	62,666	-	62,666	-	-	62,666
Sundry receivables	55,529	55,339	-	-	190	55,529
Reinsurance/retakaful assets	879,555	336,731	451,798	104,142	-	892,671
Insurance/takaful receivables	614,826	614,826	-	-	-	614,826
Cash and bank balances	214,050	214,050	-	-	-	214,050
Total financial and insurance assets	10,678,838	5,650,216	1,962,571	4,424,559	720,986	12,758,332
Borrowing	(320,000)	(16,640)	(66,606)	(352,915)	-	(436,161)
Insurance/takaful contract liabilities	(6,765,068)	(1,369,298)	(2,173,522)	(3,395,268)	-	(6,938,088)
Lease liabilities	(5,476)	(2,634)	(3,493)	(30)	-	(6,157)
Insurance/takaful payables	(305,499)	(305,499)	-	-	-	(305,499)
Other payables (excluding provisions)	(224,742)	(224,742)	-	-	-	(224,742)
Total financial and insurance liabilities	(7,620,785)	(1,918,813)	(2,243,621)	(3,748,213)	-	(7,910,647)
Surplus/(deficit)	3,058,053	3,731,403	(281,050)	676,346	720,986	4,847,685

35. FINANCIAL RISK (CONT'D.)

(b) Liquidity risk (cont'd.)

Maturity profiles for 2022 (cont'd.)

Company	Carrying value RM'000	Up to 1 year RM'000	1 - 5 years RM'000	Over 5 years RM'000	No maturity date RM'000	Total RM'000
Financial assets at FVTPL						
Shariah approved unit trust fund	38,340	-	-	-	38,340	38,340
Financial assets at FVOCI						
Golf club membership	50		-	-	50	50
Unquoted corporate debt securities	49,560	2,171	8,689	56,136	-	66,996
Financial assets at amortised cost						
Unquoted corporate debt securities	1,000	50	1,120	-	-	1,170
Deposit placements with licensed:						
Islamic banks	66,335	44,865	23,199	-	-	68,064
Development bank	10,198	10,211	-	-	-	10,211
Secured staff loans	959	459	500	-	-	959
Amount due from subsidiaries	7	7	-	-	-	7
Income due and accrued	496	496	-	-	-	496
Sundry receivables	280	280	-	-	-	280
Cash and bank balances	371	371	-	-	-	371
Total financial assets	167,596	58,910	33,508	56,136	38,390	186,944
Borrowing	(320,000)	(16,640)	(66,606)	(352,915)	-	(436,161)
Lease liabilities	(1,073)	(1,102)	-	-	-	(1,102)
Other payables (excluding provisions)	(17,238)	(17,238)	-	-	-	(17,238)
Total financial liabilities	(338,311)	(34,980)	(66,606)	(352,915)	-	(454,501)
(Deficit)/surplus	(170,715)	23,930	(33,098)	(296,779)	38,390	(267,557)

35. FINANCIAL RISK (CONT'D.)

(c) Market risk

Market risk is the risk of loss arising from a change in the values of, or the income from, financial assets. A risk of loss also arises from volatility in asset prices, interest/profit rates, or foreign currency exchange rates. Market risk includes the following elements:

(i) Price risk which is the risk of fluctuations in the fair value or future cash flows of a financial instrument impacting the equity and collective investment schemes (property trusts and unit trust funds) prices;

(ii) Foreign exchange risk which is the risk of fluctuations in the fair value or future cash flows of a financial instrument arising from a movement of or volatility in exchange rates;

(iii) Interest/profit rate risk which is the risk of fluctuations in the fair value or future cash flows of a financial instrument arising from variability in interest/profit rates; and

(iv) Property investment risk which is the risk of fluctuations in the fair value or future cash flows of a property arising from decline in real estate values or income, where the MNRB and its main operating subsidiaries have invested in property or real estate for own occupancy, investment or rental purpose.

Price risk

Price risk is the risk that the fair value or future cash flow of a financial instrument fluctuates because of changes in market prices (other than those arising from interest rate/profit rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer or factors affecting similar financial instruments traded in the market.

The Group's price risk exposures relate to financial assets and financial liabilities whose values will fluctuate as a result of changes in market prices.

MNRB and its main operating subsidiaries manage such risks by setting and monitoring objectives and constraints on investments, diversification plans, limits on investments in each sector, market and issuer, having regard also to such limits as stipulated by BNM. The Group complied with such limits as stipulated by BNM during the financial year and had no significant concentration of price risk.

The analysis below is performed for reasonably possible movements in key variables with all other variables held constant, showing the impact on profit before tax and equity (inclusive of the impact on other comprehensive income). The correlation of variables have a significant effect in determining the ultimate impact on price risk. Additionally, changes in variables are considered individually. It should be noted that movements in these variables are non-linear.

The equities under the investment-linked fund were excluded from the sensitivity analysis as the risks associated with the fluctuations in market prices of the equities are borne by the participants.

35. FINANCIAL RISK (CONT'D.)

(c) Market risk (cont'd.)

Sensitivity analysis

Group	Changes in market indices	Impact on profit before zakat and taxation RM'000	Impact on equity/ participants' fund* RM'000
		Increase/(decrease)	
2023			
Price/NAV	**+ 5%**	**12,799**	**15,752**
Price/NAV	**- 5%**	**(12,799)**	**(15,752)**
2022			
Price/NAV	+ 5%	19,528	21,536
Price/NAV	- 5%	(19,528)	(21,536)

Company	Changes in market indices	Impact on profit before tax RM'000	Impact on equity/ participants' fund* RM'000
		Increase/(decrease)	
2023			
Price/NAV	**+ 5%**	**259**	**197**
Price/NAV	**- 5%**	**(259)**	**(197)**
2022			
Price/NAV	+ 5%	1,917	1,457
Price/NAV	- 5%	(1,917)	(1,457)

* *The impact on equity reflects the after tax impact.*

35. FINANCIAL RISK (CONT'D.)

(c) Market risk (cont'd.)

Foreign exchange risk/currency risk

Currency risk is the risk that the fair value or future cash flows of a financial asset and/or liability will fluctuate because of movements in foreign currency exchange rates.

The Group's primary transactions are carried out in Ringgit Malaysia ("RM") and its exposure to foreign exchange risk arises principally because of its foreign currency denominated underwriting revenues (such as premiums/contributions) and expenses (such as claims/benefits and commission expenses).

The Group has a foreign exchange risk framework in place and is continuously enhancing its risk mitigation measures.

Sensitivity analysis

The analysis below is performed for reasonably possible movements in key variables with all other variables held constant, showing the impact on gross and net claims liabilities, profit before tax and equity. The sensitivity analysis was applied to the Group's gross and net claim liabilities in foreign currencies, while the impact on profit before taxation and equity includes the hedging effect from the backing assets held in the respective foreign currencies.

Group	Changes in variable	Impact on gross liabilities RM'000	Impact on net liabilities RM'000	Impact on profit before zakat and taxation RM'000	Impact on equity* RM'000
		Increase/(decrease)			
2023					
Foreign currency	**+5%**	**72,774**	**66,061**	**(621)**	**(572)**
Foreign currency	**-5%**	**(72,774)**	**(66,061)**	**621**	**572**
2022					
Foreign currency	+5%	55,063	52,524	(4,435)	(4,080)
Foreign currency	-5%	(55,063)	(52,524)	4,435	4,080

* *The impact on equity reflects the after tax impact.*

The method used in performing the sensitivity analysis is consistent with the prior year.

35. FINANCIAL RISK (CONT'D.)

(c) Market risk (cont'd.)

Interest/profit rate risk

The Group is exposed to interest/profit rate risk as follows:

(i) Fair values of fixed interest/profit-bearing assets would move inversely to changes in interest/profit rates; and

(ii) Future cash flows of variable interest/profit-bearing assets would move in direct proportion to changes in rates.

The earnings of the Group are affected by changes in market interest/profit rates due to the impact such changes have on interest/profit income from cash and cash equivalents, including investments in fixed/Islamic deposits. The fixed income portfolio is inversely related to interest/profit rates and hence, it is the source of portfolio volatility.

The Group manages its interest/profit rate risk by matching, where possible, the duration and profile of assets and liabilities to minimise the impact of mismatches between the value of assets and liabilities from interest/profit rate movements.

The nature of the Group's exposure to interest/profit rate risk and its objectives, policies and processes for managing interest/profit rate risk have not changed significantly from the previous financial year.

Sensitivity analysis

A change of 25 basis points ("bp") in interest/profit rates at the reporting date would have increased/(decreased) the value of the portfolio of fixed-income investment by the amounts shown below.

Group	Changes in variable	Impact on profit before zakat and taxation RM'000	Impact on equity/ participants' fund* RM'000
	←	(Decrease)/increase	→
2023			
Interest/profit rates	**+25 bp**	**(71,489)**	**(81,128)**
Interest/profit rates	**-25 bp**	**71,489**	**81,128**
2022			
Interest/profit rates	+25 bp	(60,673)	(69,978)
Interest/profit rates	-25 bp	60,673	69,978

35. FINANCIAL RISK (CONT'D.)

(c) Market risk (cont'd.)

Interest/profit rate risk (cont'd.)

Company	Changes in variable	Impact on equity* RM'000
	← (Decrease)/increase	→
2023		
Interest/profit rates	**+25 bp**	**(733)**
Interest/profit rates	**-25 bp**	**733**
2022		
Interest/profit rates	+25 bp	(821)
Interest/profit rates	-25 bp	821

* *The impact on equity reflects the after tax impact.*

Property investment risk

Property investment risk is the risk of fluctuations in the fair value or future cash flows of a property arising from decline in real estate values or income, where MNRB and its main operating subsidiaries have invested in property or real estate for own occupancy, investment or rental purpose. Operational manuals are put in place to describe the responsibilities in relation to management of the properties.

The financial risk arising from a delinquent or loss of tenants are managed at the outset through careful selection of properties with high tenancy including tenants with long term tenancies, screening of new tenants' credit worthiness and financial standing as well as ensuring that the properties and facilities are continuously maintained and upgraded.

36. OTHER RISKS

(a) Operational risk

Operational risk can broadly be defined as the risk of direct or indirect losses or reputational damage due to failure attributable to people, internal processes, system (IT) or from external events. Operational risk is inherent in all activities of the Group, and can transverse multiple activities including outsourcing. It includes a wide spectrum of heterogeneous risks such as fraud, bribery & corruption, physical damage, business disruption, transaction failures, legal and regulatory breaches, pandemic outbreak, as well as employee health and safety hazards.

36. OTHER RISKS (CONT'D.)

(a) Operational risk (cont'd.)

The Group cannot expect to eliminate all operational risks, but by initiating a rigorous control framework, and by monitoring and responding to potential risks, the Group is able to minimise risks to an acceptable level. Controls include effective segregation of duties, access controls, system validation, enhanced authorisation and reconciliation procedures, continuous staff education and appropriate assessment processes, and engagement of internal audit for assurance.

(b) Shariah non-compliance risk

Shariah non-compliance (SNC) risk refers to the risk of legal or regulatory sanctions, financial loss or non-financial implications including reputational damage, which any Company within the Group may suffer arising from failure to comply with:

(i) The rulings of the Shariah Advisory Council of Bank Negara Malaysia ("SAC-BNM");

(ii) Standards on Shariah matters issued by BNM (pursuant to Section 29(1) of the IFSA and Section 33E(1) of the Development Financial Institutions Act ("DFIA") 2002);

(iii) The rulings and standards of the Shariah Advisory Council of Securities Commission Malaysia ("SAC-SC"); or

(iv) Decisions or advices of the Group Shariah Committee ("GSC").

The Group mitigates such risk by initiating, monitoring and adhering to a robust Group Shariah Risk Management ("Group SRM") Framework which is guided by the Shariah Governance Framework issued by BNM.

(c) Compliance risk

Compliance risk is the risk of legal or regulatory sanctions, financial loss or reputational damage, which the Group may suffer as a result of its failure to comply with legal and regulatory requirements applicable to its activities.

The Group monitors all compliance aspects in observing regulatory requirements. In this respect, it has developed a Group Compliance Management Framework and other relevant internal policies and procedures to ensure compliance with all applicable laws and guidelines issued by the regulatory authorities.

37. SHAREHOLDERS', REINSURANCE, TAKAFUL AND RETAKAFUL FUNDS

(a) Consolidated income statements by fund

For the year ended 31 March 2023	General reinsurance and shareholders' fund RM'000	General takaful fund RM'000	Family takaful fund RM'000	General retakaful fund RM'000	Family retakaful fund RM'000	Eliminations and adjustments RM'000	Consolidated RM'000
Gross earned premiums/ contributions	1,845,592	640,169	765,065	73,032	18,753	(27,397)	3,315,214
Premiums/contributions ceded to reinsurers/retakaful operators	(150,442)	(233,151)	(94,722)	(10,400)	(13,242)	24,840	(477,117)
Net earned premiums/ contributions	1,695,150	407,018	670,343	62,632	5,511	(2,557)	2,838,097
Investment income	176,250	22,886	146,088	1,878	320	(31,236)	316,186
Net realised gains	(1,888)	(481)	6,015	-	-	-	3,646
Net fair value losses	(23,694)	(1,141)	37,969	-	(70)	12,420	25,484
Fee and commission income	609,165	56,545	-	172	-	(603,211)	62,671
Other operating revenue	34,310	6,277	12,747	557	2	(8,175)	45,718
Other revenue	794,143	84,086	202,819	2,607	252	(630,202)	453,705
Gross claims and benefit paid	(1,093,593)	(269,211)	(424,321)	(46,404)	(15,115)	18,990	(1,829,654)
Claims ceded to reinsurers/ retakaful operators	277,366	119,036	80,796	36,292	11,926	(18,990)	506,426
Gross change in contract liabilities	(214,342)	(89,262)	(279,998)	(18,783)	(5,658)	(1,070)	(609,113)
Change in contract liabilities ceded to reinsurers/retakaful operators	(162,141)	27,390	23,233	(21,765)	4,001	1,070	(128,212)
Net claims and benefits	(1,192,710)	(212,047)	(600,290)	(50,660)	(4,846)	-	(2,060,553)

37. SHAREHOLDERS', REINSURANCE, TAKAFUL AND RETAKAFUL FUNDS (CONT'D.)

(a) Consolidated income statements by fund (cont'd.)

For the year ended 31 March 2023 (cont'd.)	General reinsurance and shareholders' fund RM'000	General takaful fund RM'000	Family takaful fund RM'000	General retakaful fund RM'000	Family retakaful fund RM'000	Eliminations and adjustments RM'000	Consolidated RM'000
Fee and commission expenses	(639,330)	(268,313)	(247,534)	(17,867)	(1,048)	536,002	(638,090)
Management expenses	(423,072)	-	(3,640)	-	-	73,300	(353,412)
Finance costs	(24,091)	-	-	-	-	2,486	(21,605)
Other operating expenses	(6,293)	-	-	(120)	-	(426)	(6,839)
Changes in expense liabilities	(17,353)	-	-	-	-	-	(17,353)
Tax borne by participants	-	(1,637)	(14,885)	317	3	37	(16,165)
Other expenses	(1,110,139)	(269,950)	(266,059)	(17,670)	(1,045)	(10,750)	(1,053,464)
Share of results of associates	-	-	-	-	-	(16,725)	(16,725)
Operating profit/(loss) before (surplus)/deficit attributable to takaful participants, zakat and taxation	186,444	9,107	6,813	(3,091)	(128)	(38,085)	161,060
(Surplus)/deficit attributable to takaful participants	-	(9,107)	(6,813)	3,091	128	2,591	(10,110)
Operating profit before zakat and taxation	186,444	-	-	-	-	(35,494)	150,950
Zakat	(1,429)	-	-	-	-	-	(1,429)
Taxation	(30,000)	-	-	-	-	(48)	(30,048)
Net profit for the year to equity holders of the Parent	155,015	-	-	-	-	(35,542)	119,473

37. SHAREHOLDERS', REINSURANCE, TAKAFUL AND RETAKAFUL FUNDS (CONT'D.)

(a) Consolidated income statements by fund (cont'd.)

For the year ended 31 March 2022	General reinsurance and shareholders' fund RM'000	General takaful fund RM'000	Family takaful fund RM'000	General retakaful fund RM'000	Family retakaful fund RM'000	Eliminations and adjustments RM'000	Consolidated RM'000
Gross earned premiums/ contributions	1,610,115	493,392	714,618	62,657	10,017	11,145	2,901,944
Premiums/contributions ceded to reinsurers/retakaful operators	(196,275)	(186,054)	(96,166)	(9,908)	(8,485)	(13,537)	(510,425)
Net earned premiums/ contributions	1,413,840	307,338	618,452	52,749	1,532	(2,392)	2,391,519
Investment income	198,603	16,794	133,244	1,789	366	(84,983)	265,813
Net realised gains	7,981	2,860	6,252	-	-	-	17,093
Net fair value losses	(5,091)	(1,085)	(47,113)	-	(102)	(2,168)	(55,559)
Fee and commission income	504,382	42,513	-	230	-	(500,483)	46,642
Other operating revenue	31,036	7,658	12,883	322	17	(17,080)	34,836
Other revenue	736,911	68,740	105,266	2,341	281	(604,714)	308,825
Gross claims and benefit paid	(660,587)	(214,448)	(398,193)	(18,038)	(7,990)	35,191	(1,264,065)
Claims ceded to reinsurers/ retakaful operators	33,322	112,639	71,486	1,688	8,192	(35,191)	192,136
Gross change in contract liabilities	(749,568)	(100,327)	(172,294)	(34,131)	(2,240)	10,898	(1,047,662)
Change in contract liabilities ceded to reinsurers/retakaful operators	398,689	49,099	13,331	28,293	2,036	(10,898)	480,550
Net claims and benefits	(978,144)	(153,037)	(485,670)	(22,188)	(2)	-	(1,639,041)

37. SHAREHOLDERS', REINSURANCE, TAKAFUL AND RETAKAFUL FUNDS (CONT'D.)

(a) Consolidated income statements by fund (cont'd.)

For the year ended 31 March 2022 (cont'd.)	General reinsurance and shareholders' fund RM'000	General takaful fund RM'000	Family takaful fund RM'000	General retakaful fund RM'000	Family retakaful fund RM'000	Eliminations and adjustments RM'000	Consolidated RM'000
Fee and commission expenses	(575,715)	(195,153)	(234,717)	(20,413)	(414)	452,017	(574,395)
Management expenses	(352,030)	-	(3,415)	-	-	58,289	(297,156)
Finance costs	(17,239)	-	-	-	-	394	(16,845)
Other operating expenses	(5,323)	-	-	(53)	-	-	(5,376)
Changes in expense liabilities	(12,631)	-	-	-	-	-	(12,631)
Tax borne by participants	-	(5,374)	(6,120)	(1,004)	(104)	-	(12,602)
Other expenses	(962,938)	(200,527)	(244,252)	(21,470)	(518)	510,700	(919,005)
Share of results of associates	-	-	-	-	-	2,769	2,769
Operating profit before surplus attributable to takaful participants, zakat and taxation	209,669	22,514	(6,204)	11,433	1,292	(93,637)	145,067
(Surplus)/deficit attributable to takaful participants	-	(22,514)	6,204	(11,433)	(1,292)	11,450	(17,585)
Operating profit before zakat and taxation	209,669	-	-	-	-	(82,187)	127,482
Zakat	(1,147)	-	-	-	-	-	(1,147)
Taxation	(11,850)	-	-	-	-	(63)	(11,913)
Net profit for the year to equity holders of the Parent	196,672	-	-	-	-	(82,250)	114,422

37. SHAREHOLDERS', REINSURANCE, TAKAFUL AND RETAKAFUL FUNDS (CONT'D.)

(b) Consolidated statement of financial position by fund

As at 31 March 2023	General reinsurance and shareholders' fund RM'000	General takaful fund RM'000	Family takaful fund RM'000	General retakaful fund RM'000	Family retakaful fund RM'000	Eliminations and adjustments RM'000	Consolidated RM'000
Assets							
Property, plant and equipment	143,667	-	-	-	-	82,135	225,802
Investment properties	-	-	82,085	-	-	(82,085)	-
Intangible assets	124,797	-	-	-	-	-	124,797
Right-of-use assets	13,350	-	-	-	-	(9,982)	3,368
Investments in subsidiaries	1,304,476	-	-	-	-	(1,304,476)	-
Investments in associates	115,769	-	-	-	-	6,395	122,164
Financial and other assets	5,470,723	826,780	3,965,928	70,741	11,021	(311,477)	10,033,716
Deferred tax assets	41,188	7,834	-	-	-	(6,404)	42,618
Reinsurance/retakaful assets	406,949	314,224	121,035	10,094	13,595	(15,205)	850,692
Insurance/takaful receivables	499,682	92,583	46,718	63,934	5,552	(1,928)	706,541
Tax recoverable	42,015	-	-	693	(285)	-	42,423
Cash and bank balances	146,731	47,196	9,023	2,389	123	-	205,462
Total assets	8,309,347	1,288,617	4,224,789	147,851	30,006	(1,643,027)	12,357,583

37. SHAREHOLDERS', REINSURANCE, TAKAFUL AND RETAKAFUL FUNDS (CONT'D.)

(b) Consolidated statement of financial position by fund (cont'd.)

As at 31 March 2023 (cont'd.)	General reinsurance and shareholders' fund RM'000	General takaful fund RM'000	Family takaful fund RM'000	General retakaful fund RM'000	Family retakaful fund RM'000	Eliminations and adjustments RM'000	Consolidated RM'000
Liabilities and participants' funds							
Participants' funds	-	177,121	200,258	3,620	120	23,129	404,248
Borrowing	571,000	-	-	-	-	(51,000)	520,000
Insurance/takaful contract liabilities	3,376,576	828,323	3,864,274	128,785	17,628	(25,202)	8,190,384
Lease liabilities	13,767	-	-	-	-	(10,341)	3,426
Insurance/takaful payables	188,648	81,473	31,355	5,431	860	(1,151)	306,616
Other payables	256,284	197,916	123,106	10,009	11,381	(263,027)	335,669
Deferred tax liabilities	4,672	-	5,486	6	17	(5,463)	4,718
Tax payable	3,652	3,784	310	-	-	-	7,746
Provision for zakat	2,203	-	-	-	-	-	2,203
Total liabilities and participants' funds	4,416,802	1,288,617	4,224,789	147,851	30,006	(333,055)	9,775,010
Equity							
Share capital	2,043,108	-	-	-	-	(1,304,606)	738,502
Reserves	1,849,437	-	-	-	-	(5,366)	1,844,071
Total equity attributable to equity holders of the Parent	3,892,545	-	-	-	-	(1,309,972)	2,582,573
Total liabilities, participants' funds and equity	8,309,347	1,288,617	4,224,789	147,851	30,006	(1,643,027)	12,357,583

37. SHAREHOLDERS', REINSURANCE, TAKAFUL AND RETAKAFUL FUNDS (CONT'D.)

(b) Consolidated statement of financial position by fund (cont'd.)

As at 31 March 2022	General reinsurance and shareholders' fund RM'000	General takaful fund RM'000	Family takaful fund RM'000	General retakaful fund RM'000	Family retakaful fund RM'000	Eliminations and adjustments RM'000	Consolidated RM'000
Assets							
Property, plant and equipment	129,542	-	-	-	-	81,671	211,213
Investment properties	-	-	81,620	-	-	(81,620)	-
Intangible assets	75,136	-	-	-	-	-	75,136
Right-of-use assets	11,992	-	-	-	-	(6,438)	5,554
Investments in subsidiaries	1,304,477	-	-	-	-	(1,304,477)	-
Investments in associates	122,326	-	-	-	-	11,768	134,094
Financial and other assets	4,756,876	670,735	3,744,872	104,401	10,100	(311,001)	8,975,983
Deferred tax assets	35,817	5,836	-	-	-	(3,323)	38,330
Reinsurance/retakaful assets	569,575	259,972	97,802	31,603	9,594	(16,275)	952,271
Insurance/takaful receivables	468,481	68,044	41,048	33,371	5,199	(1,317)	614,826
Tax recoverable	50,431	-	-	560	-	(289)	50,702
Cash and bank balances	195,791	7,167	10,981	46	65	-	214,050
Total assets	7,720,444	1,011,754	3,976,323	169,981	24,958	(1,631,301)	11,272,159

37. SHAREHOLDERS', REINSURANCE, TAKAFUL AND RETAKAFUL FUNDS (CONT'D.)

(b) Consolidated statement of financial position by fund (cont'd.)

As at 31 March 2022 (cont'd.)	General reinsurance and shareholders' fund RM'000	General takaful fund RM'000	Family takaful fund RM'000	General retakaful fund RM'000	Family retakaful fund RM'000	Eliminations and adjustments RM'000	Consolidated RM'000
Liabilities and participants' funds							
Participants' funds	-	170,580	193,445	7,067	138	23,179	394,409
Borrowing	371,000	-	-	-	-	(51,000)	320,000
Insurance/takaful contract liabilities	3,136,298	672,298	3,584,276	108,490	11,970	(26,275)	7,487,057
Lease liabilities	12,011	-	-	-	-	(6,535)	5,476
Insurance/takaful payables	201,478	59,657	34,193	11,487	-	(1,316)	305,499
Other payables	213,276	109,219	161,357	42,754	12,546	(261,359)	277,793
Deferred tax liabilities	2,958	-	2,628	183	15	(2,606)	3,178
Tax payable	4,895	-	424	-	289	(289)	5,319
Provision for zakat	1,754	-	-	-	-	-	1,754
Total liabilities and participants' funds	3,943,670	1,011,754	3,976,323	169,981	24,958	(326,201)	8,800,485
Equity							
Share capital	2,043,108	-	-	-	-	(1,304,606)	738,502
Reserves	1,733,666	-	-	-	-	(494)	1,733,172
Total equity attributable to equity holders of the Parent	3,776,774	-	-	-	-	(1,305,100)	2,471,674
Total liabilities, participants' funds and equity	7,720,444	1,011,754	3,976,323	169,981	24,958	(1,631,301)	11,272,159

38. FAIR VALUES OF ASSETS

MFRS 7 *Financial Instruments: Disclosures* ("MFRS 7") requires the classification of financial instruments measured at fair value according to a hierarchy that reflects the significance of inputs used in making the measurements, in particular, whether the inputs used are observable or unobservable. MFRS 13 *Fair Value Measurement* requires similar disclosure requirements as MFRS 7, but extends to include all assets and liabilities measured at fair value and/or for which fair values are disclosed. The following levels of hierarchy are used for determining and disclosing the fair value of the Group's and the Company's assets:

Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2 - Inputs that are based on observable market data, either directly or indirectly

Level 3 - Inputs that are not based on observable market data

The fair values of the Group's and Company's assets are determined as follows:

(i) The carrying amounts of financial assets, such as financial assets at amortised cost, insurance/takaful receivables and cash and bank balances, are reasonable approximation of their fair values due to the relatively short term maturity of these balances;

(ii) The fair values of quoted equities are based on quoted market prices as at the reporting date;

(iii) The fair values of Malaysian government securities, government investment issues, unquoted islamic private debt securities, unquoted perpetual bond, commercial papers and unquoted corporate debt securities are based on indicative market prices from the Bond Pricing Agency of Malaysia ("BPAM");

(iv) The fair values of investments in mutual funds, unit trust funds and real estate investment trusts are valued based on the net asset values of the underlying funds as at the reporting date;

(v) Freehold land and buildings have been revalued based on valuations performed by accredited independent valuers having appropriate recognised professional qualification. The valuations are based on the income and comparison approaches. In arriving at the fair value of the assets, the valuers had also taken into consideration the future developments in terms of infrastructure in the vicinity of the properties; and

(vi) Fair value of unquoted shares in Malaysia are derived using the net assets of the invested companies.

38. FAIR VALUES OF ASSETS (CONT'D.)

Description of significant unobservable inputs:

	Valuation technique	Significant unobservable inputs	Range
2023			
Property, plant and equipment			
Freehold land and office building of Malaysian Re	Income approach	Yield	6.25%
		Rental per square foot	RM1.40 to RM5.40
Office buildings of Takaful IKHLAS Family	Comparison approach	Sales price per square feet for similar properties	RM769 to RM1,832
Unquoted shares in Malaysia	Net assets	Net assets	Not applicable
2022			
Property, plant and equipment			
Freehold land and office building of Malaysian Re	Income approach	Yield	6.25%
		Rental per square foot	RM4.50
Office buildings of Takaful IKHLAS Family	Comparison approach	Sales price per square feet for similar properties	RM692 to RM1,281
Unquoted shares in Malaysia	Net assets	Net assets	Not applicable

A significant increase or decrease in the unobservable inputs used in the valuation would result in a correspondingly higher or lower fair value.

The movement from opening balances to closing balances during the respective financial years are provided in Notes 13 and 18(b).

There have been no transfers between Level 1, 2 and 3 of the fair value hierarchy during the financial year.

38. FAIR VALUES OF ASSETS (CONT'D.)

As at the reporting date, the Group and the Company held the following assets that are measured at fair value on a recurring basis and/or for which fair values are disclosed under Level 1, 2 and 3 of the fair value hierarchy:

Group	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
2023				
Assets measured at fair value:				
(a) Property, plant and equipment				
Freehold land	-	-	36,800	36,800
Buildings	-	-	162,891	162,891
	-	-	199,691	199,691
(b) Financial assets at FVTPL				
Designated upon initial recognition:				
Government investment issues	-	1,414,505	-	1,414,505
Unquoted Islamic private debt securities	-	1,436,711	-	1,436,711
Mandatorily measured:				
Quoted shares in Malaysia:				
Shariah approved equities	166,292	-	-	166,292
Others	56,296	-	-	56,296
Unquoted perpetual bond in Malaysia	-	4,884	-	4,884
Unquoted corporate debt securities	-	5,576	-	5,576
Shariah approved unit trust funds	346,407	-	-	346,407
Real estate investment trusts:				
- Shariah approved	5,859	-	-	5,859
- Non-Shariah approved	8,694	-	-	8,694
Derivative	-	69	-	69
	583,548	2,861,745	-	3,445,293

38. FAIR VALUES OF ASSETS (CONT'D.)

Group (cont'd.)	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
2023 (cont'd.)				
Assets measured at fair value (cont'd.):				
(c) Financial assets at FVOCI				
Malaysian government securities	**-**	**89,773**	**-**	**89,773**
Government investment issues	**-**	**685,736**	**-**	**685,736**
Unquoted corporate debt securities	**-**	**635,572**	**-**	**635,572**
Unquoted shares in Malaysia	**-**	**-**	**87,119**	**87,119**
Unquoted Islamic private debt securities	**-**	**305,469**	**-**	**305,469**
Golf club memberships	**-**	**-**	**233**	**233**
	-	**1,716,550**	**87,352**	**1,803,902**
2022				
Assets measured at fair value:				
(a) Property, plant and equipment				
Freehold land	-	-	36,800	36,800
Buildings	-	-	162,107	162,107
	-	-	198,907	198,907

38. FAIR VALUES OF ASSETS (CONT'D.)

Group (cont'd.)	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
2022 (cont'd.)				
Assets measured at fair value (cont'd.):				
(b) Financial assets at FVTPL				
Designated upon initial recognition:				
Government investment issues	-	1,171,196	-	1,171,196
Unquoted Islamic private debt securities	-	1,374,595	-	1,374,595
Mandatorily measured:				
Quoted shares in Malaysia:				
Shariah approved equities	188,017	-	-	188,017
Others	66,086	-	-	66,086
Unquoted corporate debt securities	-	7,705	-	7,705
Unquoted perpetual bond in Malaysia	-	4,930	-	4,930
Unquoted Islamic private debt securities	-	653	-	653
Shariah approved unit trust funds	358,551	-	-	358,551
Real estate investment trusts:				
- Shariah approved	6,447	-	-	6,447
- Non-Shariah approved	9,273	-	-	9,273
	628,374	2,559,079	-	3,187,453
(c) Financial assets at FVOCI				
Malaysian government securities	-	99,358	-	99,358
Government investment issues	-	612,490	-	612,490
Unquoted corporate debt securities	-	753,640	-	753,640
Unquoted shares	-	-	87,189	87,189
Unquoted Islamic private debt securities	-	420,784	-	420,784
Golf club memberships	-	-	233	233
	-	1,886,272	87,422	1,973,694

38. FAIR VALUES OF ASSETS (CONT'D.)

Company	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
2023				
Assets measured at fair value				
(a) Financial assets at FVTPL				
Shariah approved unit trust fund	**5,181**	**-**	**-**	**5,181**
(b) Financial assets at FVOCI				
Golf club membership	**-**	**-**	**50**	**50**
Unquoted corporate debt securities	**-**	**49,632**	**-**	**49,632**
	-	**49,632**	**50**	**49,682**
2022				
Assets measured at fair value				
(a) Financial assets at FVTPL				
Shariah approved unit trust fund	38,340	-	-	38,340
(b) Financial assets at FVOCI				
Golf club membership	-	-	50	50
Unquoted corporate debt securities	-	49,560	-	49,560
	-	49,560	50	49,610

ANALYSIS OF SHAREHOLDINGS

AS AT 30 JUNE 2023

SIZE OF SHAREHOLDINGS	NO. OF SHAREHOLDERS	% OF SHAREHOLDERS	NO. OF SHARES	% OF ISSUED SHARE CAPITAL
Less than 100	436	6.84	7,607	0.00
100 - 1,000	470	7.38	267,025	0.03
1,001 - 10,000	3,184	49.98	13,593,469	1.74
10,001 - 100,000	1,798	28.23	57,908,908	7.39
100,001 to less than 5% of issued shares	480	7.54	283,068,783	36.15
5% and above of issued shares	2	0.03	428,240,904	54.69
Total	**6,370**	**100.00**	**783,086,696**	**100.00**

Directors' Shareholdings

NO.	NAME OF DIRECTORS	NO. OF SHARES HELD THROUGH OWN NAME	NO. OF SHARES HELD THROUGH NOMINEES	%
1.	Datuk Johar Che Mat	0.00	-	-
2.	George Oommen	0.00	-	-
3.	Khalid Sufat	0.00	-	-
4.	Junaidah Mohd Said	0.00	-	-
5.	Zaida Khalida Shaari	0.00	-	-
6.	Dato' Wan Roshdi Wan Musa	0.00	-	-

Substantial Shareholders

NO.	NAME OF SUBSTANTIAL SHAREHOLDERS	NO. OF SHARES HELD THROUGH OWN NAME	NO. OF SHARES HELD THROUGH NOMINEES	%
1.	Amanahraya Trustees Berhad Amanah Saham Bumiputera	334,049,504	-	42.66
2.	Permodalan Nasional Berhad	94,191,400	-	12.03

30 Largest Shareholders

NO.	NAME OF SHAREHOLDERS	NO. OF SHARES	%
1.	AMANAHRAYA TRUSTEES BERHAD AMANAH SAHAM BUMIPUTERA	334,049,504	42.66
2.	PERMODALAN NASIONAL BERHAD	94,191,400	12.03
3.	KONG GOON KHING	39,137,000	4.99
4.	KONG GOON SIONG	8,198,700	1.05
5.	NG LONG TIANG	6,800,082	0.87
6.	CHEN CHIN PENG	6,592,514	0.84
7.	PROMSERV SDN. BHD.	6,533,070	0.83
8.	OLIVE LIM SWEE LIAN	6,076,000	0.78
9.	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR CHONG YIEW ON (6000006)	6,038,700	0.77
10.	LIM PEI TIAM @ LIAM AHAT KIAT	5,930,000	0.76
11.	NEOH CHOO EE & COMPANY, SDN. BHD.	5,312,316	0.68
12.	ONG HUNG HOCK	5,000,000	0.64
13.	MARK SIA ENG JOO	4,000,000	0.51
14.	KENANGA NOMINEES (ASING) SDN. BHD. EXEMPT AN FOR PHILLIP SECURITIES PTE LTD. (CLIENT ACCOUNT)	3,800,100	0.49
15.	LIEW SWEE MIO @ LIEW HOI FOO	3,375,300	0.43
16.	JOHAN ENTERPRISE SDN. BHD.	3,329,000	0.43
17.	CITIGROUP NOMINEES (ASING) SDN. BHD. CBNY FOR EMERGING MARKET CORE EQUITY PORTFOLIO DFA INVESTMENT DIMENSIONS GROUP INC	3,028,594	0.39
18.	MAYBANK NOMINEES (TEMPATAN) SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR ABDUL WAHID BIN OMAR	2,710,804	0.35
19.	LEE CHEE BENG	2,381,342	0.30
20.	PROMSERV ENGINEERING SDN. BHD.	2,237,100	0.29
21.	LEE MAY LIN	2,186,732	0.28
22.	GAN HONG HU	2,065,900	0.26
23.	TAN LEE HWA	2,000,000	0.26
24.	DING HUONG KAI	1,970,000	0.25
25.	OOI CHIN HOCK	1,933,350	0.25
26.	YUET KAM ALICE LIN	1,872,800	0.24
27.	QUEK PHAIK IM	1,850,000	0.24
28.	THONG WENG TIM	1,745,070	0.22
29.	WONG SOO CHAI @ WONG CHICK WAI	1,726,900	0.22
30.	DERRICK KONG YING KIT	1,700,000	0.22
	TOTAL	**567,772,278**	**72.50**

LIST OF PROPERTIES

31 MARCH 2023

ADDRESS	DATE OF ACQUISITION	DATE OF REVALUATION	DESCRIPTION OF PROPERTIES	TENURE/ EXISTING USE/AGE OF BUILDINGS	LAND AREA (SQ. FT.) BUILD-UP AREA (SQ. FT.)	NET BOOK VALUE AS AT 31/3/2023 (RM)
SELF OCCUPIED PROPERTIES						
IKHLAS Point, Tower 11A Avenue 5, Bangsar South No. 8, Jln Kerinchi 59200 Kuala Lumpur	26 September 2008	31 March 2023	1 unit of 10 storey corner office building	Leasehold/ office premise/ occupied/ 15 years	Strata	79,000,000
No. 17, Lorong Dungun Damansara Heights 50490 Kuala Lumpur	17 February 1995	31 March 2023	1 unit of 12 storey building with 2 storey basement car park	Freehold/ office premise/ rented out/ 28 years	61,300/ 366,409	114,000,000
Lot 528, Section 6 Kuching Town Land District No. 11C, Jalan Kulas 93400 Kuching, Sarawak	7 October 2010	31 March 2023	4 storey intermediate terraced shophouse	Leasehold/ office premise/ occupied/ 13 years	Not applicable/ 1,200	1,735,000
Manchester Tower Apartment 2406, Dubai Marina Dubai, UAE	28 July 2008	31 March 2023	1 unit of apartment	Freehold/ occupied by staff/ 15 years	Not applicable/ 1,011	997,033
Apt. 507 Marina Diamond 5 Dubai Marina Dubai, UAE	29 July 2008	31 March 2023	1 unit of apartment	Freehold/ occupied by staff/ 15 years	Not applicable/ 1,084	892,379
Yansoon 4, Apartment 204 Burj Khalifa, Dubai Downtown, UAE	30 September 2010	31 March 2023	1 unit of apartment	Freehold/ occupied by staff/ 13 years	Not applicable/ 1,475	1,490,588
PT 483, Jalan Jambatan Sultan Yahya KB Waterfront, Seksyen 17 15000 Kota Bahru, Kelantan	31 January 2013	31 March 2023	3 storey shophouse	Leasehold/ office premise/ occupied/ 10 years	Not applicable/ 4,680	1,350,000
TOTAL SELF OCCUPIED PROPERTIES						**199,465,000**

GROUP'S OFFICES

MNRB HOLDINGS BERHAD

12th Floor, Bangunan Malaysian Re
No. 17, Lorong Dungun, Damansara Heights
50490 Kuala Lumpur
Tel : +603 2096 8000
Fax : +603 2096 7000
Website : www.mnrb.com.my
Email : enquiry@mnrb.com.my

MALAYSIAN REINSURANCE BERHAD

12th Floor, Bangunan Malaysian Re
No. 17, Lorong Dungun, Damansara Heights
50490 Kuala Lumpur
Tel : +603 2096 8000
Fax : +603 2096 7000
Website : www.malaysian-re.com.my
Email : enquiry@malaysian-re.com.my

TAKAFUL IKHLAS FAMILY BERHAD

9th Floor, IKHLAS Point
Tower 11A, Avenue 5, Bangsar South
No. 8, Jalan Kerinchi
59200 Kuala Lumpur
Tel : +603 2723 9999
Fax : +603 2723 9998
Website : www.takaful-ikhlas.com.my
Email : ikhlascare@takaful-ikhlas.com.my

TAKAFUL IKHLAS GENERAL BERHAD

5th Floor, Bangunan Malaysian Re
No. 17, Lorong Dungun, Damansara Heights
50490 Kuala Lumpur
Tel : +603 2707 3333
Fax : +603 2707 3322
Website : www.takaful-ikhlas.com.my
Email : ikhlascare@takaful-ikhlas.com.my

MALAYSIAN RE (DUBAI) LTD.

Unit 101, Level 1
Gate Village 4, The Gate District
Dubai International Financial Centre
P. O. Box 506571
Dubai, United Arab Emirates
Tel : +971 4 3230388
Fax : +971 4 3230288
Website : www.malaysian-re.com.my/our-solutions/dubai
Email : enquiry@malaysian-re.com.my

MMIP SERVICES SDN. BHD.

6th Floor, Bangunan Malaysian Re
No. 17, Lorong Dungun, Damansara Heights
50490 Kuala Lumpur
Tel : +603 2080 6000
Fax : +603 2080 6001
Email : mmip_support@malaysian-re.com.my

TAKAFUL IKHLAS BRANCHES

Branches	Address	Telephone/Fax
Kuala Lumpur (Main)	IKHLAS Point, Tower 11A, Avenue 5, Bangsar South, No. 8, Jalan Kerinchi, 59200, Kuala Lumpur	T +603 2723 9999 (General line) F +603 2723 9998
Johor	No. 32, 32-01 & 32-02, Jalan Setia Tropika 1/1, Taman Setia Tropika, 81200 Johor Bahru, Johor	T +607 232 7180 F +607 232 7185
Kedah	No. 57, Jalan Lagenda 3, Lagenda Heights, 08000 Sungai Petani, Kedah	T +604 422 8100 F +604 422 3100
Kelantan	PT 483, Jalan Jambatan Sultan Yahya, KB Waterfront, Seksyen 17, 15000 Kota Bharu, Kelantan	T +609 746 1000 F +609 747 9100
Melaka	No. 10, Jalan Melaka Raya 8, Taman Melaka Raya, 75000 Melaka	T +606 286 3100 F +606 288 3100
Negeri Sembilan	538, Ground & 1st Floor, 539, 1st Floor, Jalan Bandar Senawang 16, Pusat Bandar Senawang, 70450 Seremban, Negeri Sembilan	T +606 677 5600 F +606 677 5362
Pahang	B284, Ground & 1st Floor, Jalan Beserah, 25300 Kuantan, Pahang	T +609 567 0700 F +609 567 1700
Perak	No. 11A, 1st Floor, Persiaran Greentown 9, Pusat Perdagangan Greentown, 30450 Ipoh, Perak	T +605 243 0300 F +605 243 1300
Putrajaya	No. 12, Jalan Diplomatik, P15 Presint 15, 62050 Putrajaya	T +603 8861 5660 F +603 8890 5100
Sabah	Dewan Bandaraya Kota Kinabalu (DBKK), No. D-G-8 (D-9-1), Level 1, Block D, Harbour City Sembulan, Jalan Pantai Baru, 88100 Kota Kinabalu, Sabah	T +6088 447 110 F +6088 447 130
Sarawak	528 Section 6, KTLD No. 11C, Kuching Town Land District (KTLD), No. 11C, Jalan Kulas, 93400 Kuching, Sarawak	T +6082 251 300 F +6082 251 310
Selangor	No. 97, 97-1 & 97-2, Jalan Mahogani 5/KS7, 41200 Klang, Selangor	T +603 3323 1144 F +603 3323 1444
Terengganu	Lot PT 3593, Ground Floor, Jalan Sultan Zainal Abidin, 20000 Kuala Terengganu, Terengganu	T +609 631 8170 F +609 631 8171

NOTICE OF THE 50TH ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the Fiftieth (50th) Annual General Meeting ("AGM") of MNRB Holdings Berhad ("MNRB" or "the Company") will be conducted virtually for the purpose of considering and if thought fit, passing with or without modifications the resolutions set out in this notice.

Day and Date	:	Wednesday, 20 September 2023
Time	:	11.00 a.m.
Broadcast venue	:	Dillenia Room, Level G, Sime Darby Convention Centre, 1A, Jalan Bukit Kiara 1, Bukit Kiara, 60000 Kuala Lumpur.
Meeting Platform	:	https://meeting.boardroomlimited.my/
Mode of communication	:	(i) Shareholders are encouraged to submit questions in advance prior to the 50th AGM via the Share Registrars' website, Boardroom Smart Investor Portal at https://investor.boardroomlimited.com/ or email to the Company's Investor Relations at ir@mnrb.com.my in relation to the agenda items for the 50th AGM no later than 11.00 a.m. on Monday, 18 September 2023. (ii) Pose questions via real time submission of typed texts at https://meeting.boardroomlimited.my/ during live streaming of the 50th AGM.

AS ORDINARY BUSINESS

1. To receive the Audited Financial Statements for the financial year ended 31 March 2023 together with the Reports of the Directors and the Auditors thereon. **[Please refer to Explanatory Note (i)]**

2. To re-elect the following Directors, each of whom retires by rotation pursuant to Clause 91 of the Company's Constitution and being eligible, have offered themselves for re-election:

   (i) George Oommen **(Ordinary Resolution 1)**

   (ii) Dato' Wan Roshdi Wan Musa **(Ordinary Resolution 2)**
   [Please refer to Explanatory Note (ii)]

3. To approve the payment of Directors' Fees and payment thereof to the Directors for the period from the 50th AGM until the next AGM of the Company in 2024, to be payable on a monthly basis as follows:

Directors' Fees	Chairman Per Annum	Directors Per Annum
Board	RM130,000	RM70,000
• Audit Committee • Risk Management Committee of the Board	RM22,000	RM17,000
• Group Nomination & Remuneration Committee • Group Investment Committee	RM17,000	RM12,000

(Ordinary Resolution 3)
[Please refer to Explanatory Note (iii)]

4. To approve the payment of Directors' benefits (excluding Directors' Fees) payable to the Directors up to an amount of RM787,229 from the conclusion of the 50th AGM until the conclusion of the next AGM in 2024. **(Ordinary Resolution 4)** **[Please refer to Explanatory Note (iv)]**

5. To reappoint Messrs Ernst & Young PLT as Auditors of the Company for the financial year ending 31 March 2024 and to authorise the Directors to fix their remuneration. **(Ordinary Resolution 5)**

AS SPECIAL BUSINESS

To consider and, if thought fit, to pass the following resolution, with or without modifications:

6. Proposed renewal of the authority for Directors to allot and issue new ordinary shares of MNRB, for the purpose of the Company's Dividend Reinvestment Plan ("DRP") that provides the shareholders of MNRB the option to elect to reinvest their cash dividend in new MNRB Shares.

   "**THAT** pursuant to the DRP approved at the Extraordinary General Meeting held on 25 September 2019, approval be and is hereby given to the Company to allot and issue such number of new MNRB Shares from time to time as may be required to be allotted and issued pursuant to the DRP until the conclusion of the next Annual General Meeting, upon such terms and conditions and to such persons as the Directors of the Company may, at their sole and absolute discretion, deem fit and in the interest of the Company. **PROVIDED THAT** the issue price of the said new MNRB Shares shall be fixed by the Directors at not more than ten percent (10%) discount to the adjusted five (5)-day volume weighted average market price ("VWAP") of MNRB Shares immediately prior to the price-fixing date, of which the VWAP shall be adjusted ex-dividend before applying the aforementioned discount in fixing the issue price of MNRB Shares at the material time;

   AND THAT the Board of Directors of the Company be and is hereby authorised to do all such acts and enter into all such transactions, arrangements, deeds, undertakings and documents as may be necessary or expedient in order to give full effect to the DRP with full power to assent to any conditions, modifications, variations, arrangements and/or amendments as may be imposed or agreed to by any relevant authorities (if any) or consequent upon the implementation of the said conditions, modifications, variations and/or amendments, by the Directors as they, in their absolute discretion, deem fit and in the best interest of the Company." **(Ordinary Resolution 6)** **[Please refer to Explanatory Note (v)]**

7. To transact any other business for which due notice shall have been given.

By Order of the Board

LENA ABD LATIF
(SSM Practicing Certificate No. 201908002386)
(LS 0008766)
Company Secretary
Kuala Lumpur
27 July 2023

NOTES:

REMOTE PARTICIPATION AND ELECTRONIC VOTING, PROXY AND/OR CORPORATE REPRESENTATIVES

1. The Securities Commission Malaysia had on 7 April 2022, revised the Guidance Note and Frequently Asked Questions on the Conduct of General Meetings for Listed Issuers ("SC's Guidance") which encourage listed issuers to conduct virtual general meetings. As such, the Board and Management have considered all available options and decided that the 50th AGM shall be conducted virtually and entirely via remote participation and electronic voting facilities.

2. The main and only venue for the 50th AGM is the broadcast venue which is strictly for the purpose of complying with Section 327(2) of the Companies Act 2016 (the Act) and Article 68 of the Constitution of the Company that require the Chairman of the meeting to be present at the main venue of the meeting. **No shareholders/proxies/corporate representatives should be physically present nor admitted at the broadcast venue on the day of the 50th AGM.**

3. As the 50th AGM will be conducted virtually, a member who is not able to participate in the AGM is encouraged to appoint the Chairman of the meeting as his/her proxy and indicate the voting instruction in the instrument appointing a proxy.

4. In respect of deposited securities, only a depositor whose name appears on the Record of Depositors on 13 September 2023 shall be eligible to attend this 50th AGM or appoint a proxy(ies) to attend, speak and vote on his/her behalf.

5. Every member including authorised nominees as defined under the Securities Industry (Central Depositories) Act, 1991 (Central Depositories Act) and authorised nominees defined under the Central Depositories Act which are exempted from compliance with the provisions of subsection 25A(1) of the Central Depositories Act (Exempt Authorised Nominees) which hold ordinary shares in the Company for multiple beneficial owners in one securities account (Omnibus Account), is entitled to appoint another person as his/her proxy to exercise all or any of his/her rights to attend, participate, speak and vote instead of him/her at the AGM and that such proxy need not be a member.

6. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he/she specifies the proportion of his/her shareholdings to be represented by each proxy, and only one (1) proxy shall be entitled to vote.

7. The instrument appointing a proxy (ies) shall be in writing under the hand of the member or his/her attorney duly authorised in writing or, if the member is a Corporation, shall either be executed under its common seal or under the hand of two (2) authorised officers, one of whom shall be a director, or in the case of a sole director, by that director in the presence of a witness who attests the signature or of its attorney duly authorised in writing.

8. The Form of Proxy duly completed must be deposited at the Share Registrar's office, Boardroom Share Registrars Sdn. Bhd., 11th Floor, Menara Symphony, No. 5, Jalan Professor Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan not less than forty-eight (48) hours before the time set for the 50th AGM or any adjournment thereof. Alternatively, the Form of Proxy may also be deposited electronically through the Boardroom Smart Investor Portal at https://investor.boardroomlimited.com/ not less than forty-eight (48) hours before the time of holding the 50th AGM.

9. If the Form of Proxy is submitted without any instruction as to how the proxy shall vote, the proxy will vote in his/her discretion. Any alteration to the Form of Proxy must be initialed. If no name is inserted in the space provided for the name of your proxy, the Chairman of the Meeting will act as your proxy.

10. Pursuant to Paragraph 8.29A of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, all resolutions set out in the Notice are to be voted on a poll.

Explanatory Notes

(i) Item 1 of the Agenda – Audited Financial Statements for the Financial Year Ended 31 March 2023

This item on the Agenda is meant for discussion only. As such, this Agenda item is not a business which requires a resolution to be put to vote by shareholders.

(ii) Ordinary Resolutions 1 & 2 – Re-election of Directors

The Group Nomination & Remuneration Committee ("GNRC") had considered the performance and contribution of each of the retiring Director and have also assessed the independence of the Independent Non-Executive Directors seeking re-election.

Based on the results of the Board Effectiveness Evaluation conducted, the performance of each of the retiring Director was found to be satisfactory. In addition, each of the retiring Director has also provided his annual declaration/confirmation on his fitness and propriety as well as independence. The retiring Directors have also fulfilled the independence criteria set out in the Main Market Listing Requirements of Bursa Malaysia Securities Berhad and other independence criteria applied by the Company.

The Board has endorsed the GNRC's recommendation on the re-election of the retiring Directors and the Board's statement of support are set out in the Statement Accompanying Notice of AGM. The retiring Directors had abstained from deliberations and decisions on their re-election at the GNRC and Board meetings.

The details and profiles of the Directors who are standing for re-election at the 50th AGM are provided in the Directors Profile section of the Company's Annual Report 2023.

(iii) Ordinary Resolution 3 – Directors' Fees

Pursuant to Section 230(1) of Companies Act 2016, any fees and benefits payable to the directors of a listed company and its subsidiaries shall be approved at a general meeting.

The Directors' Fees remain unchanged as per the fees approved at the last AGM held on 22 September 2022. The resolution if passed, will allow the Company to make the payment of fees to the Non-Executive Directors ("NEDs") on monthly basis.

The fees of each NED for the financial year ended 31 March 2023 are disclosed in the Notes to the Financial Statements of the Audited Financial Statements for the Financial Year Ended 31 March 2023.

(iv) Ordinary Resolution 4 – Directors' Benefits (excluding Directors' Fees)

The Directors' Benefits (excluding Directors' Fees) payable to the Chairman and Directors from the conclusion of this AGM up till the conclusion of the next AGM in 2024 of the Company comprises benefits in kind and emolument as set out below:-

	Chairman	Directors
Benefits in kind:	• Company car and driver • Petrol (incurred basis)	Nil
	• Medical benefits on incurred basis • Directors' & Officers Liability Insurance coverage • Other claimable expenses incurred in the course of carrying out their duties	
Emolument:	• Meeting Attendance Allowance, RM1,500 (per meeting)	

Payment of the Directors' Benefits will be made by the Company as and when incurred if the proposed Ordinary Resolution 4 is passed at the 50th AGM of the Company.

The Directors' benefits remain unchanged as per the benefits approved at the last AGM held on 22 September 2022. The total estimated amount of benefits payable to NEDs for the period from 21 September 2023 until the next AGM of the Company in 2024 is up to RM787,229. In determining the estimated amount of benefits payable, the Board considered various factors including the number of scheduled meetings for the Board, Board Committees and Board of subsidiaries, as well as the number of NEDs involved in these meetings.

(v) Ordinary Resolution 6

If passed, will give authority to the Directors to allot and issue shares for the DRP in respect of dividends to be declared until the next AGM. A renewal of this authority will be sought at the next AGM in 2024.

STATEMENT ACCOMPANYING NOTICE OF THE 50TH ANNUAL GENERAL MEETING

(Pursuant to Paragraph 8.27(2) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad)

Details of persons who are standing for re-election as Directors at the 50th AGM

Based on the Group Nominations & Remuneration Committee ("GNRC")'s review, the Board found that the performance of the following retiring directors and contribution in discharge of their duties assessed during the Board Effectiveness Evaluation for the financial year ended 31 March 2023 were satisfactory:-

George Oommen

The Board, through the GNRC had assessed and was satisfied that George Oommen had contributed effectively during Board meetings. He had also led the Risk Management Committee of the Board ("RMCB")'s deliberations well and steered towards a good relationship between the Board and Management. He had demonstrated his diligence and commitment as a capable individual with high integrity who conducts himself in a professional manner, particularly as the Chairman of RMCB.

His past and current experiences will be able to provide a sound understanding especially on the reinsurance business to the Board. He is the only Director with an extensive insurance industry experience of almost thirty-eight (38) years and with him on Board, the composition has a good mix of expertise.

He had also carried his responsibility well in his capacity as a member of the Group Investment Committee ("GIC") and Audit Committee.

Taken into consideration the length of service, independence and industry experience, he was appointed as the Senior Independent Non-Executive Director of the Company effective 27 February 2020.

Overall, he has served as Independent Non-Executive Director for 5 years 6 months since the date of his appointment as Director on 1 January 2018.

Dato' Wan Roshdi Wan Musa

The Board, through the GNRC had assessed and was satisfied that Dato' Wan Roshdi Wan Musa had contributed invaluably during the Board meetings and had led Group Investment Committee ("GIC"). As the Chairman of GIC, he played an important role in enhancing the investment performance of the Company and the Group as a whole. He had been actively reviewing the Company's and the Group's investment portfolio and guiding the Investment Department in investment strategies, particularly, in the areas of asset allocation, investment relevant policies, economic & financial market outlooks.

He brings to the Board more than thirty (30) years of experience in Permodalan Nasional Berhad ("PNB") particularly in the areas of investment and risk management. With his past experience as the Chief Risk Officer, PNB and being aware of the risks associated with the MNRB Group, he provides oversight by reviewing, deliberating, challenging and acknowledging the key risks identified and reported by the Group Management Risk and Compliance Committee and Group Risk Management Department to the RMCB.

He had also carried his responsibility well in his capacity as a member of the RMCB.

He had served as Independent Non-Executive Director for 3 years 3 months since the date of his appointment as Director on 1 April 2020.

The retiring Directors have abstained themselves from deliberation and decision by the Board on their respective re-election. The Board upon due deliberation, resolved to support and approve the proposed re-election of George Oommen and Dato' Wan Roshdi Wan Musa to be tabled at the 50th AGM of the Company, as recommended by the GNRC.

No individual is seeking election as a Director at the 50th AGM.

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MNRB HOLDINGS BERHAD
197201001795 (13487-A)

PROXY FORM

No. of Shares Held:
CDS Account No.:

I/We .... MYKAD No./Passport No./Company No.
(Full name in BLOCK LETTERS as per MYKAD/Passport/Certificate of Incorporation)

.... of ....
(Address in full)
.... being a member of MNRB HOLDINGS BERHAD ("the Company"), hereby appoint:

PROXY 1		No. of Shares	%
Full name as per MYKAD/ Passport			
MYKAD/ Passport No.			
Address in full			
Email address/Tel No.			

PROXY 2		No. of Shares	%
Full name as per MYKAD/ Passport			
MYKAD/ Passport No.			
Address in full			
Email address/Tel No.			
		TOTAL SHARES	**100%**

Or failing him/her, the Chairman of the Meeting, as my/our proxy to vote for me/us and on my/our behalf at the 50th Annual General Meeting of the Company to be held at the Dillenia Room, Level G, Sime Darby Convention Centre, 1A, Jalan Bukit Kiara 1, Bukit Kiara, 60000 Kuala Lumpur on **Wednesday, 20 September 2023** at **11.00 a.m.** and at any adjournment thereof, on the following resolutions referred to in the Notice of Annual General Meeting.

AGENDA			
To receive the Audited Financial Statements for the financial year ended 31 March 2023 together with the Reports of the Directors and Auditors thereon			
NO.	**RESOLUTION**	**FOR**	**AGAINST**
	ORDINARY BUSINESS		
1.	To re-elect George Oommen, who retires pursuant to Clause 91 of the Company's Constitution.		
2.	To re-elect Dato' Wan Roshdi Wan Musa, who retires pursuant to Clause 91 of the Company's Constitution.		
3.	To approve the payment of Directors' Fees for the period from the 50th AGM until the next AGM in 2024.		
4.	To approve the payment of Directors' benefits (excluding Directors' Fees) payable to the Directors up to an amount of RM787,229 from the conclusion of the 50th AGM until the conclusion of the next AGM in 2024.		
5.	To reappoint Messrs Ernst & Young PLT as Auditors of the Company for the financial year ending 31 March 2024 and to authorise the Directors to fix their remuneration.		
	SPECIAL BUSINESS		
6.	To approve the Renewal of the Authority for Directors to Allot and Issue New Ordinary Shares in the Company in relation to the Dividend Reinvestment Plan.		

(Please indicate with a cross **(X)** in the space provided whether you wish your votes to be cast for or against the resolutions above. In the absence of specific instructions, your proxy will vote or abstain as he/they may think fit).

Dated ....day of 2023

....
Signature of Common Seal of Member

NOTE:

1. The Securities Commission Malaysia had on 7 April 2022, revised the Guidance Note and Frequently Asked Questions on the Conduct of General Meetings for Listed Issuers ("SC's Guidance") which encourage listed issuers to conduct virtual general meetings. As such, the Board and Management have considered all available options and decided that the 50th AGM shall be conducted on fully virtual and entirely via remote participation and electronic voting facilities.
2. The main and only venue for the 50th AGM is the broadcast venue which is strictly for the purpose of complying with Section 327(2) of the Companies Act 2016 and Clause 68 of the Constitution of the Company that requires the Chairman of the meeting to be present at the main venue of the meeting. **No shareholders/proxies/corporate representatives should be physically present nor admitted at the broadcast venue on the day of the 50th AGM**.
3. As the 50th AGM will be conducted fully virtual, a member who is not able to participate in the AGM is encouraged to appoint the Chairman of the meeting as his/her proxy and indicate the voting instruction in the instrument appointing a proxy.
4. In respect of deposited securities, only a depositor whose name appears on the Record of Depositors on 13 September 2023 shall be eligible to attend this 50th AGM or appoint a proxy(ies) to attend, speak and vote on his/her behalf.

FOLD HERE

Please affix Stamp

BOARDROOM SHARE REGISTRARS SDN. BHD.
11th Floor, Menara Symphony
No. 5, Jalan Professor Khoo Kay Kim
Seksyen 13
46200 Petaling Jaya
Selangor Darul Ehsan
Malaysia

FOLD HERE

5. Every member including authorised nominees as defined under the Securities Industry (Central Depositories) Act, 1991 (Central Depositories Act) and authorised nominees defined under the Central Depositories Act which are exempted from compliance with the provisions of subsection 25A(1) of the Central Depositories Act (Exempt Authorised Nominees) which hold ordinary shares in the Company for multiple beneficial owners in one securities account (Omnibus Account), is entitled to appoint another person as his/her proxy to exercise all or any of his/her rights to attend, participate, speak and vote instead of him/her at the AGM and that such proxy need not be a member.
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7. The instrument appointing a proxy (ies) shall be in writing under the hand of the member or his/her attorney duly authorised in writing or, if the member is a Corporation, shall either be executed under its common seal or under the hand of two (2) authorised officers, one of whom shall be a director, or in the case of a sole director, by that director in the presence of a witness who attests the signature or of its attorney duly authorised in writing.
8. The Form of Proxy duly completed must be deposited at the Share Registrar's office, Boardroom Share Registrars Sdn. Bhd., 11th Floor, Menara Symphony, No. 5, Jalan Professor Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan not less than forty-eight (48) hours before the time set for the 50th AGM or any adjournment thereof. Alternatively, the Form of Proxy may also be deposited electronically through the Share Registrar's website, Boardroom Smart Investor Portal at https://investor.boardroomlimited.com/ not less than forty-eight (48) hours before the time of holding the 50th AGM.
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10. Pursuant to Paragraph 8.29A of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, all resolutions set out in the Notice are to be voted on a poll.

MNRB HOLDINGS BERHAD
197201001795 (13487-A)

12th Floor, Bangunan Malaysian Re
No.17, Lorong Dungun, Damansara Heights
50490 Kuala Lumpur

www.mnrb.com.my